



2015/16 Budget Book

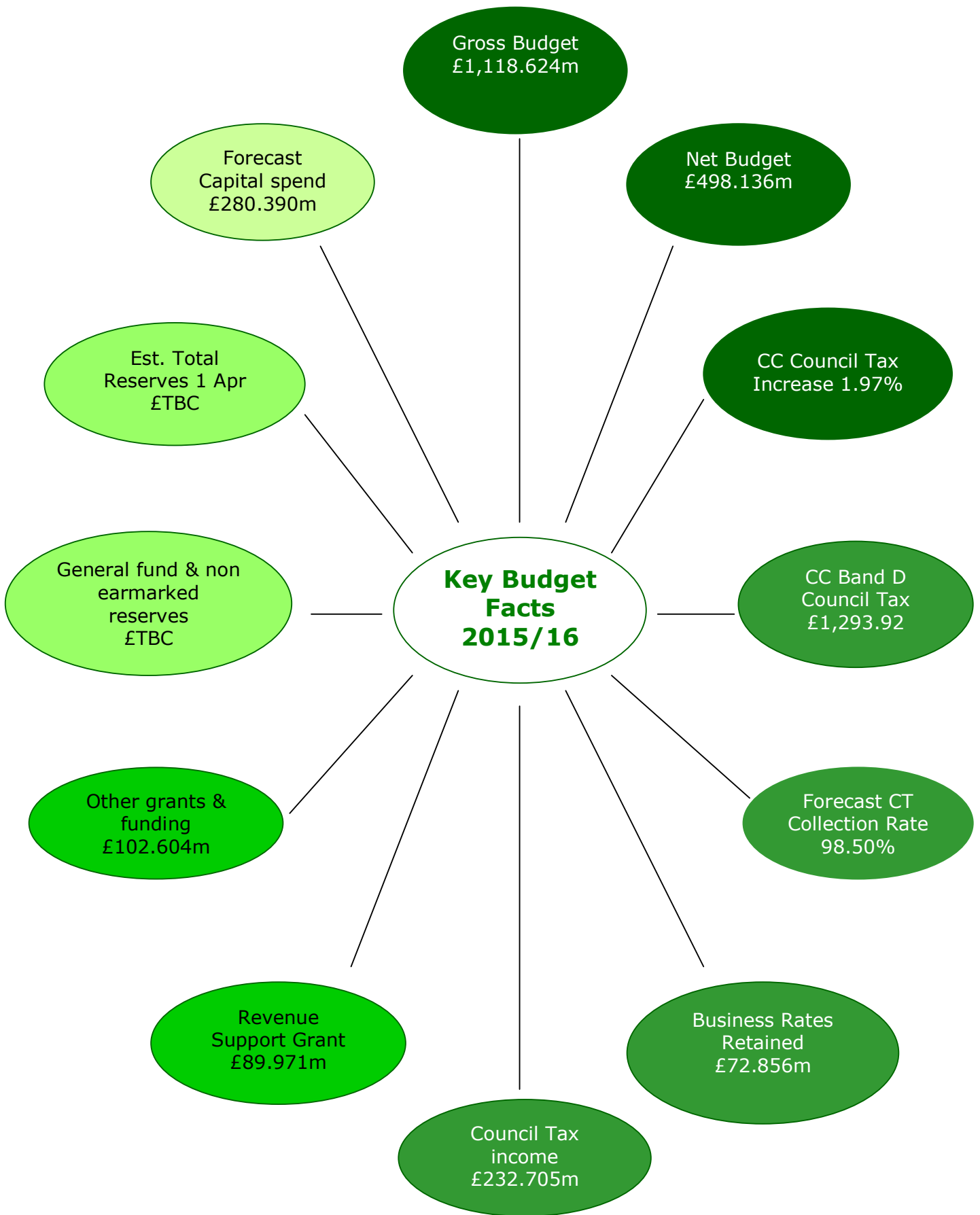
Cath Robinson
Head of Business Planning & Development



2015/16 Budget Book

Contents

Key Budget Facts	1
Cornwall Council Budget Analysis by Cost Type	2
Summary of Service Revenue Budgets	3
Detailed Service Budgets	4



Key

CC – Cornwall Council
 CT – Council Tax

2015/16 Budget Book

Cornwall Council Budget Analysis by Cost Type

	Original Budget 2014/15 £m	Original Budget 2015/16 £m
Employee Costs	337.164	295.100
Premises Costs	40.802	45.739
Transport Costs	19.945	19.779
Supplies & Services	96.731	93.688
Third Party Payments	273.266	285.301
Transfer Payments	212.490	220.460
Internal Recharges	65.463	39.336
Depreciation and Impairment Losses	0.000	0.000
Gross Expenditure	1,045.862	999.403
Government Grants	(394.987)	(381.707)
Other Grants, Reimbursements and Contributions	(60.309)	(57.954)
Customer and Client Receipts	(84.636)	(92.795)
Internal Recharges	(60.713)	(39.239)
Total Income	(600.645)	(571.694)
Financing & Investment Income	0.000	(9.000)
Interest Payable and Similar Charges	37.222	39.371
Movement In Reserves Statement	22.566	40.056
Net Expenditure	505.005	498.136

2015/16 Budget Book

Service Revenue Budgets

Service	Original Budget 2015/16 £m	Page No.
Commissioning, Performance & Improvement	27.977	4
Adult Care & Support	118.943	5
Childrens Early Help, Psychology & Social Care	53.608	6
Learning & Achievement	16.962	7
Public Health	20.749	8
Schools	-	9
Total Education, Health & Social Care Directorate	238.239	
Commissioning & Asset Management	97.466	10
Planning & Enterprise	(3.243)	11
Strategy, Economy, Enterprise & Environment	16.184	12
Total Economy, Enterprise & Environment Directorate	110.407	
Customers & Communities	11.809	13
Community Safety & Chief Fire Officer	19.950	14
Business Planning & Development	20.514	15
People Management, Development & Wellbeing	3.641	16
Public Protection & Business Support	5.440	17
Governance & Information	21.356	18
Total Communities & Organisational Development Directorate	82.710	
Capital Financing & Interest Receipts	57.874	19
Corporate Items	8.906	20
Net Revenue Budget	498.136	

Cornwall Council Budget Book 2015/16

Commissioning Performance & Improvement

	Original Budget 2015/16 £m
Employee Costs	11.468
Premises Costs	0.139
Transport Costs	0.235
Supplies & Services	0.437
Third Party Payments	20.491
Transfer Payments	0.000
Internal Recharges	4.918
Depreciation and Impairment Losses	0.000
Gross Expenditure	37.688
Government Grants	(0.886)
Other Grants, Reimbursements and Contributions	(3.919)
Customer and Client Receipts	(0.107)
Internal Recharges	(3.496)
Total Income	(8.408)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(1.303)
Net Expenditure	27.977

Sub Service Analysis

The Commissioning Performance and Improvement Service can be broken down over the following sub services:

	£m
0-12 Commissioning	0.234
Business Support	3.187
CEHPSC Business Support	3.257
Commissioned Services	0.403
Corporate Savings	0.200
Integrated Youth Support Services	2.481
Other Services	1.790
Pooled Funds	7.012
Prevention	5.087
Strategy Support Team	2.827
Substance Misuse	0.664
Supporting Families Business Support	0.644
Supporting Families SLT	0.191
Troubled Families	0.000
Total Commissioning Performance and Improvement Service	27.977

Cornwall Council Budget Book 2015/16

Adult Care & Support

	Original Budget 2015/16 £m
Employee Costs	24.005
Premises Costs	0.586
Transport Costs	2.874
Supplies & Services	2.061
Third Party Payments	128.065
Transfer Payments	17.875
Internal Recharges	8.867
Depreciation and Impairment Losses	0.000
Gross Expenditure	184.332
Government Grants	(0.252)
Other Grants, Reimbursements and Contributions	(28.454)
Customer and Client Receipts	(33.509)
Internal Recharges	(3.173)
Total Income	(65.389)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
Net Expenditure	118.943

Sub Service Analysis

The Adult Care & Support Service can be broken down over the following sub services:

	£m
ACS Whole of Service	(2.402)
Assessment & Care Management	18.550
Commissioned Care Costs	90.420
Direct Service Delivery	5.435
Pooled Funds	6.939
Total Adult Care & Support Service	118.943

Cornwall Council Budget Book 2015/16

Childrens Early Help, Psychology & Social Care

	Original Budget 2015/16
	£m
Employee Costs	29.844
Premises Costs	1.218
Transport Costs	2.090
Supplies & Services	2.691
Third Party Payments	17.837
Transfer Payments	3.340
Internal Recharges	1.499
Depreciation and Impairment Losses	0.000
Gross Expenditure	58.519
Government Grants	(2.266)
Other Grants, Reimbursements and Contributions	(0.568)
Customer and Client Receipts	(0.273)
Internal Recharges	(0.746)
Total Income	(3.853)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(1.058)
Net Expenditure	53.608

Sub Service Analysis

The Childrens Early Help, Psychology & Social Care Service can be broken down over the following sub services:

	£m
CEHPSC Agency Contracts	0.971
CEHPSC Senior Leadership Team	1.199
Children in Care Services	20.733
Childrens Psychology Service	1.373
Disabled Children and Therapy Services	8.660
Help and Protection East	4.783
Help and Protection Mid	3.951
Locality Teams	7.222
Safeguarding Children Standards Unit	1.166
Training Unit	0.381
Youth Offending Service	0.219
Help and Protection West	2.950
Total Childrens Early Help, and Psychology & Social Care Service	53.608

Cornwall Council Budget Book 2015/16

Learning & Achievement

	Original Budget 2015/16 £m
Employee Costs	16.549
Premises Costs	0.952
Transport Costs	12.402
Supplies & Services	10.368
Third Party Payments	28.166
Transfer Payments	0.159
Internal Recharges	6.363
Depreciation and Impairment Losses	0.000
Gross Expenditure	74.959
Government Grants	(46.881)
Other Grants, Reimbursements and Contributions	(0.342)
Customer and Client Receipts	(5.517)
Internal Recharges	(3.748)
Total Income	(56.488)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(1.509)
Net Expenditure	16.962

Sub Service Analysis

The Learning & Achievement Service can be broken down over the following sub services:

	£m
Access & Infrastructure	0.441
Adult Education	(0.194)
CASH, CAPH & Schools Forum	0.000
Childcare	0.000
Commissioning	0.385
Cornwall Learning	0.000
County Sports Teams	0.000
Early Years	0.705
Family Information Service	0.343
Joint Targeted School Support	0.142
Joint Use of Sports Centres	0.038
Learning & Achievement SLT	0.344
PRC, Maternity and Trade Unions	2.261
School Transport	11.997
SEN Green Paper	0.000
Special Education	0.500
Total Learning & Achievement Service	16.962

Cornwall Council Budget Book 2015/16

Public Health

	Original Budget 2015/16
	£m
Employee Costs	3.608
Premises Costs	0.120
Transport Costs	0.141
Supplies & Services	0.282
Third Party Payments	10.922
Transfer Payments	0.000
Internal Recharges	9.466
Depreciation and Impairment Losses	0.000
Gross Expenditure	24.539
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(3.660)
Customer and Client Receipts	(0.011)
Internal Recharges	(0.119)
Total Income	(3.790)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
Net Expenditure	20.749

Sub Service Analysis

The Public Health Service can be broken down over the following sub services:

	£m
DAAT	7.375
Health Promotion Service	2.617
Public Health	10.756
Total Public Health Service	20.749

Cornwall Council Budget Book 2015/16

Schools

	Original Budget 2015/16
	£m
Employee Costs	113.871
Premises Costs	10.848
Transport Costs	0.000
Supplies & Services	18.381
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	0.000
Depreciation and Impairment Losses	0.000
Gross Expenditure	143.100
Government Grants	(142.617)
Other Grants, Reimbursements and Contributions	0.000
Customer and Client Receipts	0.000
Internal Recharges	(0.483)
Total Income	(143.100)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
Net Expenditure	0.000

Cornwall Council Budget Book 2015/16

Commissioning & Asset Management

	Original Budget 2015/16 £m
Employee Costs	8.022
Premises Costs	21.883
Transport Costs	0.166
Supplies & Services	14.156
Third Party Payments	66.732
Transfer Payments	0.000
Internal Recharges	1.360
Depreciation and Impairment Losses	0.000
Gross Expenditure	112.318
Government Grants	(0.010)
Other Grants, Reimbursements and Contributions	(1.812)
Customer and Client Receipts	(9.343)
Internal Recharges	(5.193)
Total Income	(16.358)
Interest Payable and Similar Charges	(0.195)
Movement In Reserves Statement	1.701
Net Expenditure	97.466

Sub Service Analysis

The Commissioning and Contracts service can be broken down over the following sub services:

	£m
Capital Projects Team	0.137
Commercial Team	0.000
Estates	7.719
Highway & Drainage	9.196
Leisure	5.046
Natural Environment	6.591
Transport & Technology	13.895
Waste	54.882
Total Commissioning and Contracts Service	97.466

Cornwall Council Budget Book 2015/16

Planning & Enterprise

	Original Budget 2015/16 £m
Employee Costs	15.538
Premises Costs	4.531
Transport Costs	0.450
Supplies & Services	6.871
Third Party Payments	2.345
Transfer Payments	0.000
Internal Recharges	0.650
Depreciation and Impairment Losses	0.000
Gross Expenditure	30.385
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(2.471)
Customer and Client Receipts	(30.637)
Internal Recharges	(1.368)
Total Income	(34.476)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.848
Net Expenditure	(3.243)

Sub Service Analysis

The Planning & Enterprise service can be broken down over the following sub services:

	£m
AONB	0.084
Bereavement	0.320
Cornwall Archaeology Service	(0.003)
Estates Delivery	0.757
Home Solutions	1.528
Maritime	0.107
Parking Service and Enforcement	(9.769)
Planning	0.556
Housing	3.177
Total Planning and Enterprise Service	(3.243)

Cornwall Council Budget Book 2015/16

Strategy, Economy, Enterprise & Environment

	Original Budget 2015/16 £m
Employee Costs	6.988
Premises Costs	0.014
Transport Costs	0.111
Supplies & Services	5.216
Third Party Payments	0.000
Transfer Payments	2.917
Internal Recharges	2.247
Depreciation and Impairment Losses	0.000
Gross Expenditure	17.493
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(0.949)
Customer and Client Receipts	(0.035)
Internal Recharges	(0.325)
Total Income	(1.309)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
Net Expenditure	16.184

Sub Service Analysis

The Strategy, Economy, Enterprise & Environment service can be broken down over the following sub services:

	£m
Business & Recovery	0.329
Property Forward Planning	0.288
Strategic Environment	4.427
Strategic Planning & Housing	1.604
Transport Planning & Strategy	4.505
Economic Development & Culture	5.031
Total Strategy, Economy, Enterprise & Environment Service	16.184

Cornwall Council Budget Book 2015/16

Customers and Communities

	Original Budget 2015/16 £m
Employee Costs	13.166
Premises Costs	0.031
Transport Costs	0.265
Supplies & Services	4.790
Third Party Payments	1.015
Transfer Payments	196.169
Internal Recharges	0.564
Depreciation and Impairment Losses	0.000
Gross Expenditure	215.999
Government Grants	(188.692)
Other Grants, Reimbursements and Contributions	(12.158)
Customer and Client Receipts	(1.811)
Internal Recharges	(1.329)
Total Income	(203.990)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(0.200)
Net Expenditure	11.809

Sub Service Analysis

The Customers and Communities service can be broken down over the following sub services:

	£m
Communities and Devolution	1.595
Customers and Digital Services	3.535
Revenues and Assessment	3.809
Service Support and Development	0.199
Strategy and Communications	2.671
Total Customers & Communities Service	11.809

Cornwall Council Budget Book 2015/16

Community Safety & Chief Fire Officer

	Original Budget 2015/16 £m
Employee Costs	17.576
Premises Costs	0.521
Transport Costs	0.341
Supplies & Services	1.390
Third Party Payments	0.829
Transfer Payments	0.000
Internal Recharges	0.932
Depreciation and Impairment Losses	0.000
Gross Expenditure	21.589
Government Grants	(0.103)
Other Grants, Reimbursements and Contributions	(0.412)
Customer and Client Receipts	(0.561)
Internal Recharges	(0.363)
Total Income	(1.439)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(0.200)
Net Expenditure	19.950

Sub Service Analysis

The Community Safety and Chief Fire Officer service can be broken down over the following sub services:

	£m
Community Safety	2.083
Emergency Management	0.398
Integrated Risk Management Plan Team	0.202
Phoenix Services	(0.019)
Risk Management, Governance & Systems Team	0.213
Service Delivery	11.101
Service Support - HR, H&S, CEED & PFI	1.801
Service Support - Mobilising, Assurance & Technology	1.413
Service Support - Training, Engineering, Equipment & Innovation	2.758
Total Community Safety & Chief Fire Officer Service	19.950

Cornwall Council Budget Book 2015/16

Business Planning & Development

	Original Budget 2015/16 £m
Employee Costs	9.956
Premises Costs	4.892
Transport Costs	0.075
Supplies & Services	4.315
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	2.109
Depreciation and Impairment Losses	0.000
Gross Expenditure	21.347
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(1.260)
Customer and Client Receipts	(1.143)
Internal Recharges	(8.790)
Total Income	(11.193)
Interest Payable and Similar Charges	3.631
Movement In Reserves Statement	6.729
Net Expenditure	20.514

Sub Service Analysis

The Business Planning & Development Service can be broken down over the following sub services:

	£m
Advisory & Business Development	1.685
Commercial Services	1.630
Corporate Directors Office	0.000
Financial Services - Capital & Grants	0.395
Financial Services - Income, Systems & Controls	2.142
Financial Services - Public Sector Integration	0.773
Head of Business Planning & Development	0.817
Insurance Fund	0.000
LFS Team	(0.003)
Pensions Administration	0.000
Pensions Investment	0.000
Private Finance Initiative	12.447
Strategic Business Planning	0.628
Total Business Planning & Development Service	20.514

Cornwall Council Budget Book 2015/16

People Management, Development & Wellbeing

	Original Budget 2015/16 £m
Employee Costs	4.175
Premises Costs	0.001
Transport Costs	0.052
Supplies & Services	0.236
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	0.015
Depreciation and Impairment Losses	0.000
Gross Expenditure	4.479
Government Grants	0.000
Other Grants, Reimbursements and Contributions	0.000
Customer and Client Receipts	(0.330)
Internal Recharges	(0.508)
Total Income	(0.838)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
Net Expenditure	3.641

Sub Service Analysis

The People Management, Development and Wellbeing Service can be broken down over the following sub services:

	£m
Disclosure Checks	0.096
Employee Benefit Scheme	(0.021)
Employee Relations	0.586
Employment & Reward	0.525
Head of Service People & Organisational Development	0.215
Health Safety & Wellbeing	0.860
Organisational Development & Business Partners	0.391
Specialist Centre Senior Management	0.156
Talent & Development	0.833
Total People Management, Development & Wellbeing Service	3.641

Cornwall Council Budget Book 2015/16

Public Protection & Business Support

	Original Budget 2015/16 £m
Employee Costs	6.524
Premises Costs	0.000
Transport Costs	0.231
Supplies & Services	0.580
Third Party Payments	0.105
Transfer Payments	0.000
Internal Recharges	0.000
Depreciation and Impairment Losses	0.000
Gross Expenditure	7.440
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(0.523)
Customer and Client Receipts	(1.477)
Internal Recharges	0.000
Total Income	(2.000)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
Net Expenditure	5.440

Sub Service Analysis

The Public Protection and Business Support Service can be broken down over the following sub services:

	£m
Business & Consumer Support	(0.724)
Business Compliance	2.415
Community & Environmental Protection	2.310
CSP Business Intelligence Unit	0.173
Falmouth & Truro Port Health	0.301
Public Health & Protection Administration	0.596
Public Health & Protection Management	0.369
Total Public Protection & Business Support Service	5.440

Cornwall Council Budget Book 2015/16

Governance & Information

	Original Budget 2015/16 £m
Employee Costs	8.398
Premises Costs	0.003
Transport Costs	0.347
Supplies & Services	7.897
Third Party Payments	8.794
Transfer Payments	0.000
Internal Recharges	0.147
Depreciation and Impairment Losses	0.000
Gross Expenditure	25.586
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(0.306)
Customer and Client Receipts	(0.691)
Internal Recharges	(3.458)
Total Income	(4.455)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.225
Net Expenditure	21.356

Sub Service Analysis

The Governance and Information Service can be broken down over the following sub services:

	£m
Applications & Information	2.394
Audit Team	0.926
Coroners Service	1.106
Corporate Governance & Information Management	0.376
Democratic Services	3.021
Electoral Services	0.904
Legal Services	2.406
Strategic Enterprise	10.223
Total Governance and Information Service	21.356

Cornwall Council Budget Book 2015/16

Capital Financing

	Original Budget 2015/16 £m
Employee Costs	0.000
Premises Costs	0.000
Transport Costs	0.000
Supplies & Services	0.338
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	0.000
Depreciation and Impairment Losses	0.000
Gross Expenditure	0.338
Government Grants	0.000
Other Grants, Reimbursements and Contributions	0.000
Customer and Client Receipts	0.000
Internal Recharges	0.000
Total Income	0.000
Financing and Investment Income	(9.000)
Interest Payable and Similar Charges	35.935
Movement In Reserves Statement	30.601
Net Expenditure	57.874

Sub Service Analysis

Capital Financing can be broken down over the following sub services:

	£m
Interest Payable	35.935
Interest Receivable	(9.000)
Minimum Revenue Provision and Other Capital Financing	30.939
Total Capital Financing	57.874

Cornwall Council Budget Book 2015/16

Corporate Items

	Original Budget 2015/16 £m
Employee Costs	5.412
Premises Costs	0.000
Transport Costs	0.000
Supplies & Services	13.680
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	0.200
Depreciation and Impairment Losses	0.000
Gross Expenditure	19.292
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(1.119)
Customer and Client Receipts	(7.350)
Internal Recharges	(6.139)
Total Income	(14.608)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	4.222
Net Expenditure	8.906

Cornwall Council Budget Book 2015/16

Corporate Items

Sub Service Analysis

Corporate Items can be broken down over the following sub services:

	£m
Council Tax Support Grant (Town & Parish Council element)	1.502
Corporate Initiatives and Invest to Save	1.000
Corporate Provisions for Future Liabilities / Statutory Obligations	0.500
Corporate Improvement Projects	0.248
Adult Care Savings - Support to Savings Programme	0.500
Carbon Reduction Commitment	0.470
Corporate Training & Redeployment	0.500
Solar Parks Income	(1.119)
Trading Company Returns	(7.350)
Contingency	10.000
Finance - Non Distributable Costs	1.000
Finance - Other	(0.399)
Finance - Recharge to Capital Grants	(5.740)
Contribution to Pension Fund	4.412
ERP - Statutory/Critical Upgrade Projects	0.200
Retained Business Rates (Renewable Energy)	(0.330)
Further Staff Reductions Saving (Management Review)	(0.710)
Corporate Redundancy Programme	5.662
Corporate Reserve Appropriations	(1.440)
Total Corporate Items	8.906