



## 2016/17 Budget Book

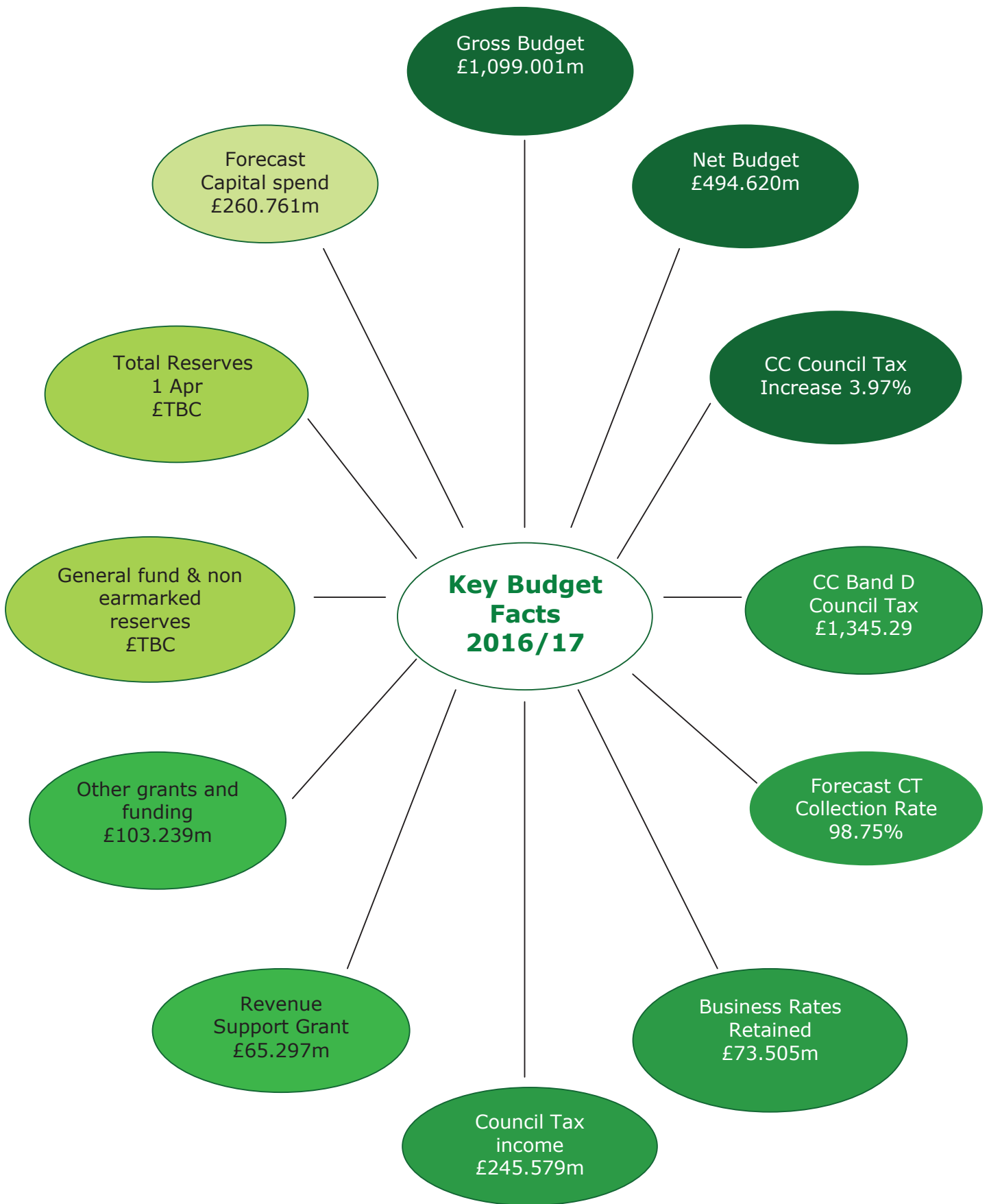
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# **Cornwall Council**

## **2016/17 Budget Book**

### **Contents**

	<u>Page</u>
Key Budget Facts	1
Cornwall Council Budget Analysis by Cost Type	2
Summary of Service Revenue Budgets	3
Detailed Service Budgets	4



**Key**  
 CC – Cornwall Council  
 CT – Council Tax

## 2016/17 Budget Book

### Cornwall Council Budget Analysis by Cost Type

	<b>Original Budget 2015/16 £m</b>	<b>Original Budget 2016/17 £m</b>
Employee Costs	295.100	296.296
Premises Costs	45.739	39.655
Transport Costs	19.779	18.974
Supplies & Services	93.688	104.966
Third Party Payments	285.301	326.459
Transfer Payments	220.460	195.631
Internal Recharges	39.336	39.275
<b>Gross Expenditure</b>	<b>999.403</b>	<b>1,021.257</b>
Government Grants	(381.707)	(376.852)
Other Grants, Reimbursements and Contributions	(57.954)	(77.920)
Customer and Client Receipts	(92.795)	(86.627)
Internal Recharges	(39.239)	(41.593)
<b>Total Income</b>	<b>(571.694)</b>	<b>(582.991)</b>
Financing & Investment Income	(9.000)	(9.000)
Interest Payable and Similar Charges	39.371	42.363
Movement In Reserves Statement	40.056	22.991
<b>Net Expenditure</b>	<b>498.136</b>	<b>494.620</b>

## 2016/17 Budget Book

### Service Revenue Budgets

Service	Original Budget 2016/17 £m	Page No.
Commissioning, Performance & Improvement	29.322	4
Adult Care & Support	119.639	5
Childrens Early Help, Psychology & Social Care	53.525	6
Learning & Achievement	16.719	7
Public Health	25.998	8
Schools	-	9
<b>Total Education, Health &amp; Social Care Directorate</b>	<b>245.203</b>	
Commissioning & Asset Management	102.488	10
Planning & Enterprise	(8.664)	11
Strategy, Economy, Enterprise & Environment	13.038	12
<b>Total Economy, Enterprise &amp; Environment Directorate</b>	<b>106.862</b>	
Customers & Communities	9.648	13
Community Safety & Chief Fire Officer	19.806	14
Business Planning & Development and People Management, Development & Wellbeing	24.576	15
Public Protection & Business Support	4.940	16
Governance & Information	21.708	17
<b>Total Communities &amp; Organisational Development Directorate</b>	<b>80.678</b>	
Capital Financing & Interest Receipts	57.736	18
Corporate Items	4.141	19
<b>Net Revenue Budget</b>	<b>494.620</b>	

# Cornwall Council Budget Book 2016/17

## Commissioning, Performance & Improvement

	<b>Original Budget 2016/17 £m</b>
Employee Costs	15.622
Premises Costs	0.162
Transport Costs	0.200
Supplies & Services	1.217
Third Party Payments	19.719
Transfer Payments	0.000
Internal Recharges	3.647
<b>Gross Expenditure</b>	<b>40.567</b>
Government Grants	(1.508)
Other Grants, Reimbursements and Contributions	(3.941)
Customer and Client Receipts	(0.357)
Internal Recharges	(4.942)
<b>Total Income</b>	<b>(10.748)</b>
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(0.497)
<b>Net Expenditure</b>	<b>29.322</b>

### Sub Service Analysis

The Commissioning, Performance & Improvement service can be broken down over the following sub services:

	<b>£m</b>
Other Services	1.063
Business Support	5.967
Supporting Families Senior Leadership Team	0.024
Troubled Families	0.000
Commissioned Services	0.297
Corporate Savings	(1.042)
Prevention	4.385
Children's Early Help Psychology & Social Care Business Support	4.559
Strategy Support Team	3.450
0-12 Commissioning	0.224
Supporting Families Business Support	0.644
Pooled Funds	7.012
Substance Misuse	0.495
Integrated Youth Support Services	2.244
<b>Total Commissioning, Performance &amp; Improvement Service</b>	<b>29.322</b>

# Cornwall Council Budget Book 2016/17

## Adult Care & Support

	<b>Original Budget 2016/17 £m</b>
Employee Costs	20.751
Premises Costs	0.685
Transport Costs	1.471
Supplies & Services	7.717
Third Party Payments	153.819
Transfer Payments	1.467
Internal Recharges	10.452
<b>Gross Expenditure</b>	<b>196.362</b>
Government Grants	(0.287)
Other Grants, Reimbursements and Contributions	(43.058)
Customer and Client Receipts	(27.069)
Internal Recharges	(2.795)
<b>Total Income</b>	<b>(73.209)</b>
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(3.514)
<b>Net Expenditure</b>	<b>119.639</b>

### Sub Service Analysis

The Adult Care & Support service can be broken down

	<b>£m</b>
Pooled Funds	6.300
Direct Service Delivery	9.497
Assessment & Care Management	17.030
Commissioned Care Costs	88.706
Adult Care & Support Whole of Service	(1.894)
<b>Total Adult Care &amp; Support Service</b>	<b>119.639</b>

# Cornwall Council Budget Book 2016/17

## Children's Early Help, Psychology & Social Care (CEHPSC)

	<b>Original Budget 2016/17 £m</b>
Employee Costs	29.567
Premises Costs	1.131
Transport Costs	2.153
Supplies & Services	2.766
Third Party Payments	17.703
Transfer Payments	3.344
Internal Recharges	1.640
<b>Gross Expenditure</b>	<b>58.304</b>
Government Grants	(2.485)
Other Grants, Reimbursements and Contributions	(0.800)
Customer and Client Receipts	(0.290)
Internal Recharges	(0.574)
<b>Total Income</b>	<b>(4.149)</b>
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(0.630)
<b>Net Expenditure</b>	<b>53.525</b>

### Sub Service Analysis

The Children's Early Help, Psychology & Social Care service can be broken down over the following sub services:

	<b>£m</b>
Help and Protection East	2.800
Locality Teams	7.241
Safeguarding Children Standards Unit	1.279
Youth Offending Service	0.306
Children's Early Help, Psychology & Social Care Agency Contracts	1.016
Training Unit	0.328
Children in Care Services	20.493
Help and Protection West	3.284
Children's Early Help, Psychology & Social Care Senior Leadership Team	3.239
Childrens Psychology Services	1.147
Help and Protection Mid	3.568
Disabled Children & Therapy Services	8.824
<b>Total Children's Early Help, Psychology &amp; Social Care Service</b>	<b>53.525</b>



# Cornwall Council Budget Book 2016/17

## Learning & Achievement

	<b>Original Budget 2016/17 £m</b>
Employee Costs	14.094
Premises Costs	0.665
Transport Costs	12.865
Supplies & Services	8.590
Third Party Payments	33.189
Transfer Payments	0.056
Internal Recharges	5.052
<b>Gross Expenditure</b>	<b>74.511</b>
Government Grants	(50.926)
Other Grants, Reimbursements and Contributions	(0.415)
Customer and Client Receipts	(3.595)
Internal Recharges	(1.573)
<b>Total Income</b>	<b>(56.509)</b>
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(1.283)
<b>Net Expenditure</b>	<b>16.719</b>

### Sub Service Analysis

The Learning and Achievement service can be broken down over the following sub services:

	<b>£m</b>
Special Education Needs Green Paper	0.000
Childcare	0.000
Joint Use of Sports Centres	0.000
Special Education	0.511
Cornwall Learning	0.000
Cornwall Association of Secondary Heads and Cornwall Association of Primary Heads	0.000
Joint Targeted School Support	0.142
Access & Infrastructure	0.278
Adult Education	(0.185)
Family Information Service	0.278
Learning & Achievement Senior Leadership Team	(0.103)
Commissioning	0.203
County Sports Teams	0.000
School Transport	13.144
Premature Retirement Costs, Maternity and Trade Unions	1.761
Early Years	0.690
<b>Total Learning &amp; Achievement Service</b>	<b>16.719</b>

# Cornwall Council Budget Book 2016/17

## Public Health

	<b>Original Budget 2016/17 £m</b>
Employee Costs	3.272
Premises Costs	0.082
Transport Costs	0.135
Supplies & Services	0.214
Third Party Payments	14.176
Transfer Payments	0.000
Internal Recharges	9.977
<b>Gross Expenditure</b>	<b>27.855</b>
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(0.068)
Customer and Client Receipts	(0.011)
Internal Recharges	(0.119)
<b>Total Income</b>	<b>(0.198)</b>
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(1.659)
<b>Net Expenditure</b>	<b>25.998</b>

### Sub Service Analysis

The Public Health service can be broken down over the following sub services:

	<b>£m</b>
Drug & Alcohol Action Team	6.789
Health Promotions	2.214
Public Health	16.995
<b>Total Public Health Service</b>	<b>25.998</b>

# Cornwall Council Budget Book 2016/17

## Schools

	<b>Original Budget 2016/17 £m</b>
Employee Costs	111.830
Premises Costs	10.654
Transport Costs	0.000
Supplies & Services	18.052
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	0.000
<b>Gross Expenditure</b>	<b>140.536</b>
Government Grants	(140.061)
Other Grants, Reimbursements and Contributions	0.000
Customer and Client Receipts	0.000
Internal Recharges	(0.475)
<b>Total Income</b>	<b>(140.536)</b>
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
<b>Net Expenditure</b>	<b>0.000</b>

# Cornwall Council Budget Book 2016/17

## Commissioning & Asset Management

	<b>Original Budget 2016/17 £m</b>
Employee Costs	8.130
Premises Costs	17.797
Transport Costs	0.286
Supplies & Services	23.585
Third Party Payments	69.502
Transfer Payments	0.000
Internal Recharges	1.249
<b>Gross Expenditure</b>	<b>120.549</b>
Government Grants	(0.010)
Other Grants, Reimbursements and Contributions	(2.121)
Customer and Client Receipts	(11.889)
Internal Recharges	(3.901)
<b>Total Income</b>	<b>(17.921)</b>
Interest Payable and Similar Charges	(0.203)
Movement In Reserves Statement	0.063
<b>Net Expenditure</b>	<b>102.488</b>

### **Sub Service Analysis**

The Commissioning & Asset Management service can be broken down over the following sub services:

	<b>£m</b>
Waste	55.078
Leisure	4.889
Estates	6.743
Transport & Technology	14.356
Highway & Drainage	9.254
Natural Environment	6.647
Capital Projects Team	0.148
Alternative Service Delivery & Commissioning Management	0.416
Housing	2.662
Newquay Airport	2.295
<b>Total Commissioning &amp; Asset Management</b>	<b>102.488</b>

# Cornwall Council Budget Book 2016/17

## Planning & Enterprise

	<b>Original Budget 2016/17 £m</b>
Employee Costs	15.031
Premises Costs	3.124
Transport Costs	0.458
Supplies & Services	3.288
Third Party Payments	0.820
Transfer Payments	0.000
Internal Recharges	0.430
<b>Gross Expenditure</b>	<b>23.151</b>
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(2.522)
Customer and Client Receipts	(29.070)
Internal Recharges	(0.785)
<b>Total Income</b>	<b>(32.377)</b>
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.562
<b>Net Expenditure</b>	<b>(8.664)</b>

### Sub Service Analysis

The Planning & Enterprise service can be broken down

	<b>£m</b>
Planning	(0.014)
Bereavement	0.263
Home Solutions	1.374
Cornwall Archaeology Service	(0.030)
Maritime	0.103
Area of Outstanding Natural Beauty	0.084
Estate Delivery	0.757
Parking Service & Enforcement	(11.201)
<b>Total Planning &amp; Enterprise Service</b>	<b>(8.664)</b>

# Cornwall Council Budget Book 2016/17

## Strategy, Economy, Enterprise & Environment

	<b>Original Budget 2016/17 £m</b>
Employee Costs	5.682
Premises Costs	0.014
Transport Costs	0.100
Supplies & Services	4.979
Third Party Payments	0.000
Transfer Payments	0.250
Internal Recharges	2.261
<b>Gross Expenditure</b>	<b>13.286</b>
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(0.152)
Customer and Client Receipts	(0.030)
Internal Recharges	(0.066)
<b>Total Income</b>	<b>(0.248)</b>
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
<b>Net Expenditure</b>	<b>13.038</b>

### Sub Service Analysis

The Strategy, Economy, Enterprise & Environment service can be broken down over the following sub services:

	<b>£m</b>
Strategic Planning & Housing	1.559
Business & Recovery	0.330
Property Forward Planning	0.289
Strategic Environment	4.111
Transport Planning & Strategy	1.715
Economic Development and Culture	5.034
<b>Total Strategy, Economy, Enterprise &amp; Environment Service</b>	<b>13.038</b>

# Cornwall Council Budget Book 2016/17

## Customers & Communities

	<b>Original Budget 2016/17 £m</b>
Employee Costs	13.095
Premises Costs	(0.112)
Transport Costs	0.240
Supplies & Services	3.820
Third Party Payments	0.956
Transfer Payments	190.514
Internal Recharges	0.691
<b>Gross Expenditure</b>	<b>209.202</b>
Government Grants	(181.472)
Other Grants, Reimbursements and Contributions	(14.468)
Customer and Client Receipts	(1.905)
Internal Recharges	(1.360)
<b>Total Income</b>	<b>(199.204)</b>
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(0.350)
<b>Net Expenditure</b>	<b>9.648</b>

### **Sub Service Analysis**

The Customers & Communities service can be broken down over the following sub services:

	<b>£m</b>
Service Support and Development	0.273
Revenues and Assessment	3.561
Strategy and Communications	1.315
Customers and Digital Services	2.875
Communities and Devolution	1.624
<b>Total Customers &amp; Communities Service</b>	<b>9.648</b>

# Cornwall Council Budget Book 2016/17

## Community Safety & Chief Fire Officer

	<b>Original Budget 2016/17 £m</b>
Employee Costs	23.708
Premises Costs	0.542
Transport Costs	0.340
Supplies & Services	1.734
Third Party Payments	7.226
Transfer Payments	0.000
Internal Recharges	0.932
<b>Gross Expenditure</b>	<b>34.482</b>
Government Grants	(0.103)
Other Grants, Reimbursements and Contributions	(6.580)
Customer and Client Receipts	(0.655)
Internal Recharges	(7.138)
<b>Total Income</b>	<b>(14.476)</b>
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(0.200)
<b>Net Expenditure</b>	<b>19.806</b>

### **Sub Service Analysis**

The Community Safety & Chief Fire Officer service can be broken down over the following sub services:

	<b>£m</b>
Phoenix Services	(0.049)
Community Safety	2.199
Emergency Management	0.402
Risk Management, Governance & Systems Team	0.246
Service Delivery	10.660
Integrated Risk Management Plan Team	0.214
Service Support - Mobilising, Assurance & Technology	1.646
Programme Assurance & Partnerships	0.000
Service Support - Training, Engineering, Equipment & Innovation	2.683
Service Support - Human Resources, Health & Safety, Community Safety, Equality & Diversity and Private Finance Initiative	1.804
Drugs and Alcohol Action Team	(0.000)
<b>Total Community Safety &amp; Chief Fire Officer</b>	<b>19.806</b>



# Cornwall Council

## Budget Book 2016/17

### Business Planning & Development and People Management, Development & Wellbeing

	<b>Original Budget 2016/17 £m</b>
Employee Costs	14.431
Premises Costs	4.893
Transport Costs	0.132
Supplies & Services	4.895
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	2.124
<b>Gross Expenditure</b>	<b>26.474</b>
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(1.387)
Customer and Client Receipts	(1.808)
Internal Recharges	(9.063)
<b>Total Income</b>	<b>(12.258)</b>
Interest Payable and Similar Charges	3.631
Movement In Reserves Statement	6.729
<b>Net Expenditure</b>	<b>24.576</b>

### Sub Service Analysis

The Business Planning & Development and People Management, Development & Wellbeing service can be broken down over the following sub services:

	<b>£m</b>
Advisory & Business Development	3.715
Financial Services	1.147
Transactional, Systems & Control	2.035
People Management, Development & Wellbeing	3.581
Commercial Services	1.651
Private Finance Initiative	12.447
<b>Total Business Planning &amp; Development and People Management, Development &amp; Wellbeing Service</b>	<b>24.576</b>

# Cornwall Council Budget Book 2016/17

## Public Protection & Business Support

	<b>Original Budget 2016/17 £m</b>
Employee Costs	6.453
Premises Costs	0.000
Transport Costs	0.231
Supplies & Services	0.610
Third Party Payments	0.105
Transfer Payments	0.000
Internal Recharges	0.000
<b>Gross Expenditure</b>	<b>7.399</b>
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(0.982)
Customer and Client Receipts	(1.477)
Internal Recharges	0.000
<b>Total Income</b>	<b>(2.459)</b>
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
<b>Net Expenditure</b>	<b>4.940</b>

### Sub Service Analysis

The Public Protection & Business Support service can be broken down over the following sub services:

	<b>£m</b>
Public Health & Protection Management	0.287
Business & Consumer Support	(1.170)
Community Safety & Protection Business Intelligence Unit	0.219
Public Health & Protection Administration	0.641
Falmouth & Truro Port Health	0.301
Community & Environmental Protection	2.373
Business Compliance	2.289
Coroners	0.000
<b>Total Public Protection &amp; Business Support</b>	<b>4.940</b>

# Cornwall Council Budget Book 2016/17

## Governance & Information

	<b>Original Budget 2016/17 £m</b>
Employee Costs	8.385
Premises Costs	0.019
Transport Costs	0.364
Supplies & Services	7.036
Third Party Payments	9.244
Transfer Payments	0.000
Internal Recharges	0.121
<b>Gross Expenditure</b>	<b>25.169</b>
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(0.306)
Customer and Client Receipts	(0.717)
Internal Recharges	(2.663)
<b>Total Income</b>	<b>(3.686)</b>
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.225
<b>Net Expenditure</b>	<b>21.708</b>

### Sub Service Analysis

The Governance & Information service can be broken down over the following sub services:

	<b>£m</b>
Applications & Information	2.104
Strategic Enterprise	10.737
Democratic Services	2.957
Audit Team	0.934
Corporate Governance & Information Management	0.404
Legal Services	2.386
Coroners Service	1.276
Electoral Services	0.911
<b>Total Governance &amp; Information Service</b>	<b>21.708</b>

# Cornwall Council Budget Book 2016/17

## Capital Financing

	<b>Original Budget 2016/17 £m</b>
Employee Costs	0.000
Premises Costs	0.000
Transport Costs	0.000
Supplies & Services	0.338
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	0.000
<b>Gross Expenditure</b>	<b>0.338</b>
Government Grants	0.000
Other Grants, Reimbursements and Contributions	0.000
Customer and Client Receipts	0.000
Internal Recharges	0.000
<b>Total Income</b>	<b>0.000</b>
Financing & Investment Income	(9.000)
Interest Payable and Similar Charges	38.935
Movement In Reserves Statement	27.463
<b>Net Expenditure</b>	<b>57.736</b>

### Sub Service Analysis

Capital Financing can be broken down over the following sub services:

	<b>£m</b>
Interest Payable	36.273
Interest Receivable	(9.000)
Minimum Revenue Provision and Other Capital Financing	30.463
<b>Total Capital Financing</b>	<b>57.736</b>

# Cornwall Council Budget Book 2016/17

## Corporate Items

	<b>Original Budget 2016/17 £m</b>
Employee Costs	6.245
Premises Costs	0.000
Transport Costs	0.000
Supplies & Services	16.127
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	0.700
<b>Gross Expenditure</b>	<b>23.072</b>
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(1.121)
Customer and Client Receipts	(7.753)
Internal Recharges	(6.139)
<b>Total Income</b>	<b>(15.013)</b>
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(3.918)
<b>Net Expenditure</b>	<b>4.141</b>

## Sub Service Analysis

Corporate Items can be broken down over the following sub services:

	<b>£m</b>
Solar Parks Income	(1.121)
Trading Company Returns	(6.850)
Contingency	9.000
Corporate Reserve Appropriations	(3.918)
Corporate Initiatives & Payments	1.155
Central Services (per SeRCOP)	1.596
ERP Project	0.700
Workforce Development Infrastructure	0.500
Support Serviec adjustments	(5.740)
Retained Business Rates (Renewable Energy)	(0.903)
Council Tax Support Grant (Town & Parish Councils)	1.372
Corporate Superannuation costs	4.250
Corporate Provisions	0.250
Corporate Improvements	0.500
SERP	3.000
Council Tax Exceptional Relief Scheme	0.350
<b>Total Corporate Items</b>	<b>4.141</b>