



2017/18 Budget Book

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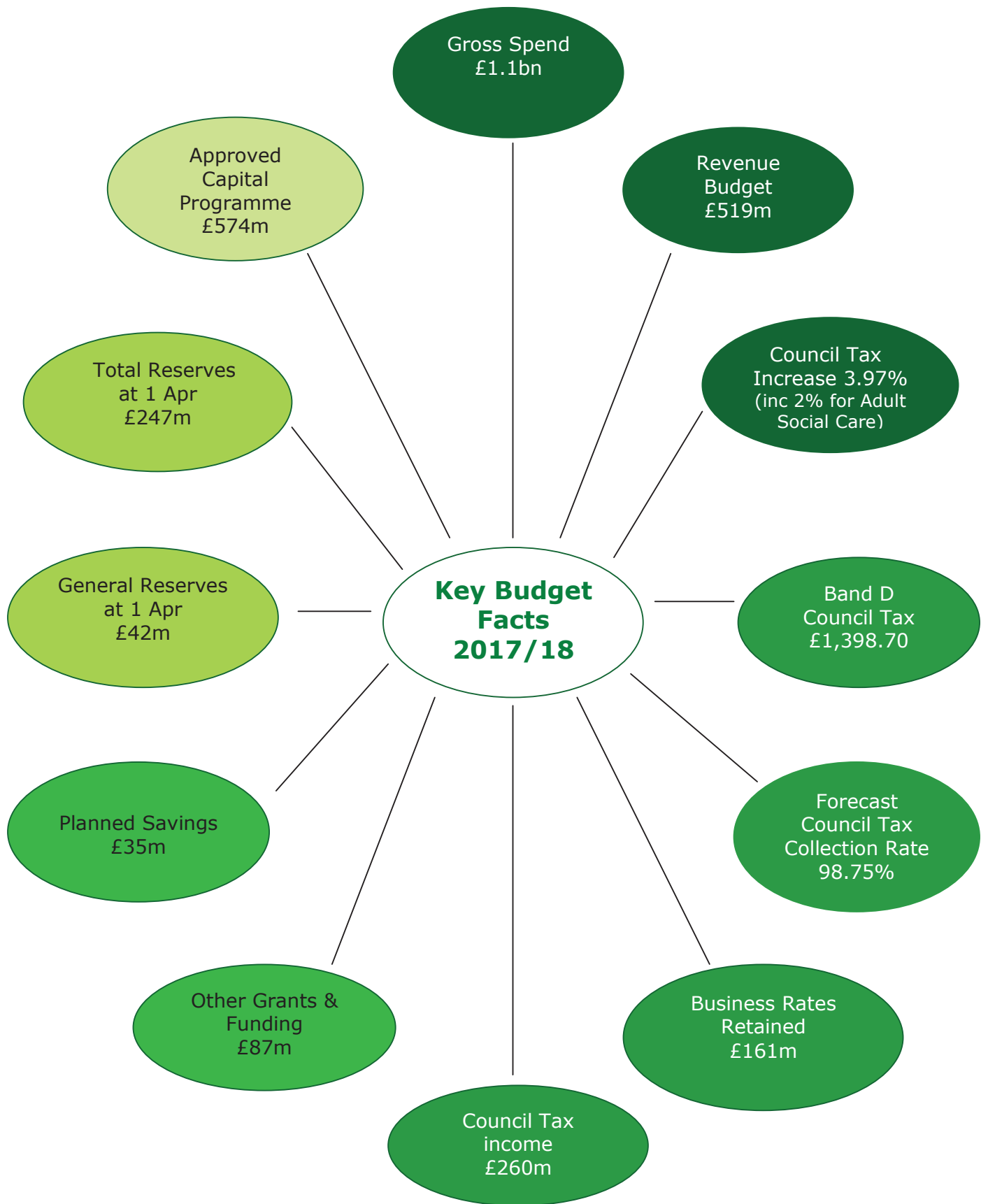


Cornwall Council

2017/18 Budget Book

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Cornwall Council Budget Analysis by Cost Type

	Original Budget 2016/17 £m	Original Budget 2017/18 £m
Employee Costs	308.610	289.752
Premises Costs	39.783	35.700
Transport Costs	20.180	20.419
Supplies & Services	115.769	106.519
Third Party Payments	317.858	337.330
Transfer Payments	197.627	197.517
Internal Recharges	38.907	35.786
Gross Expenditure	1,038.734	1,023.023
Government Grants	(378.919)	(359.694)
Other Grants, Reimbursements and Contributions	(79.545)	(73.293)
Customer and Client Receipts	(93.287)	(95.276)
Internal Recharges	(46.973)	(51.648)
Total Income	(598.724)	(579.911)
Financing & Investment Income	(9.000)	(10.047)
Interest Payable and Similar Charges	42.326	42.118
Movement In Reserves Statement	21.284	43.597
Net Expenditure	494.620	518.780

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Service Revenue Budgets

Service	Original Budget 2017/18 £m	Page No.
Adult Social Services	138.077	4
Adults Transformation & Commissioning	16.911	5
Education & Early Years	18.060	6
Children & Family Services	58.601	7
Schools	-	8
Total Children, Families & Adults Directorate	231.649	
Wellbeing & Public Health	26.133	9
Total Wellbeing & Public Health Directorate	26.133	
Neighbourhood & Public Protection	5.588	10
Environment	64.737	11
Community Resilience	21.035	12
Total Neighbourhoods Directorate	91.360	
Transport & Infrastructure	42.301	13
Planning & Sustainable Development	0.308	14
Economic Growth	6.099	15
Housing	4.640	16
Total Economic Growth & Development Directorate	53.348	
Strategy & Engagement	1.251	17
Resources	9.211	18
Customer Access & Digital Services	17.332	19
Commercial Services	26.897	20
Assurance	9.300	21
Total Customer & Support Services Directorate	63.991	
Capital Financing & Interest Receipts	53.198	22
Corporate Items	(0.899)	23
Net Revenue Budget	518.780	

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Adult Social Services

	Original Budget 2017/18 £m
Employee Costs	21.069
Premises Costs	0.029
Transport Costs	0.846
Supplies & Services	4.489
Third Party Payments	165.160
Transfer Payments	2.014
Internal Recharges	3.365
Gross Expenditure	196.972
Government Grants	(0.022)
Other Grants, Reimbursements and Contributions	(32.102)
Customer and Client Receipts	(26.462)
Internal Recharges	(0.308)
Total Income	(58.895)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
Net Expenditure	138.077

Sub Service Analysis

The Adult Social Services service can be broken down over the following sub services:

	£m
Assessment & Care Management	16.237
Commissioned Care Costs	101.254
ACS Whole of Service	2.793
Specialist and Complex	0.664
Pooled Funds	12.475
Business Support - Adult Social Services	4.654
Total Adult Social Services	138.077

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Adults Transformation & Commissioning

	Original Budget 2017/18 £m
Employee Costs	9.924
Premises Costs	0.654
Transport Costs	0.642
Supplies & Services	6.233
Third Party Payments	12.980
Transfer Payments	0.000
Internal Recharges	6.562
Gross Expenditure	36.995
Government Grants	(0.187)
Other Grants, Reimbursements and Contributions	(9.477)
Customer and Client Receipts	(3.669)
Internal Recharges	(6.752)
Total Income	(20.084)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
Net Expenditure	16.911

Sub Service Analysis

The Adults Transformation and Commissioning service can be broken down over the following sub services:

	£m
Long Term Care & Extra Care incl. Housing	0.457
Strategic Management	0.294
Commissioned Contracts	5.090
Direct Service Delivery	9.837
Strategy Support Team	0.102
Intermediate Care & Reablement incl. Care at Home	0.350
Pooled Funds	(0.000)
Quality & Improvement	0.411
Advocacy	0.370
Adult Transformation and Commissioning	0.000
Total Adults Transformation and Commissioning	16.911

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Education & Early Years

	Original Budget 2017/18 £m
Employee Costs	16.072
Premises Costs	0.759
Transport Costs	13.271
Supplies & Services	10.153
Third Party Payments	41.601
Transfer Payments	0.015
Internal Recharges	4.250
Gross Expenditure	86.121
Government Grants	(60.495)
Other Grants, Reimbursements and Contributions	(2.100)
Customer and Client Receipts	(3.330)
Internal Recharges	(1.813)
Total Income	(67.738)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(0.323)
Net Expenditure	18.060

Sub Service Analysis

The Education and Early Years service can be broken down over the following sub services:

	£m
Partnerships & Improvement	0.151
School Effectiveness	3.134
Education Access and Sufficiency	13.945
Special Educational Needs and Disability	0.391
Early Years and Foundation Stage	0.945
Adult Community Education	0.029
Business Support - Education and Early Years	1.114
Education Services Grant	(1.650)
Total Education and Early Years	18.060

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Children & Family Services

	Original Budget 2017/18 £m
Employee Costs	32.970
Premises Costs	0.827
Transport Costs	1.865
Supplies & Services	3.305
Third Party Payments	23.059
Transfer Payments	2.998
Internal Recharges	3.313
Gross Expenditure	68.337
Government Grants	(3.325)
Other Grants, Reimbursements and Contributions	(1.526)
Customer and Client Receipts	(0.393)
Internal Recharges	(2.667)
Total Income	(7.911)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(1.825)
Net Expenditure	58.601

Sub Service Analysis

The Children and Family Services service can be broken down over the following sub services:

	£m
Wellbeing Universal Prevention and Early Intervention	2.176
CEHPSC Senior Leadership Team	3.392
CEHPSC Agency Contracts	0.974
Children in Care Services	20.207
Help and Protection East	4.771
Childrens Psychology Services	1.156
Safeguarding Children Standards Unit	0.930
Help and Protection Mid	5.692
Training Unit	0.333
Early Help and Protection West	4.685
Disabled Children & Therapy Services	8.383
Youth Offending Service	0.000
Locality Teams	0.297
Business Support - Children and Family Services	5.605
Total Children and Family Services	58.601

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Schools

	Original Budget 2017/18 £m
Employee Costs	89.063
Premises Costs	8.485
Transport Costs	0.000
Supplies & Services	14.377
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	0.000
Gross Expenditure	111.925
Government Grants	(111.547)
Other Grants, Reimbursements and Contributions	0.000
Customer and Client Receipts	0.000
Internal Recharges	(0.378)
Total Income	(111.925)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
Net Expenditure	0.000

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Wellbeing & Public Health

	Original Budget 2017/18 £m
Employee Costs	3.862
Premises Costs	0.068
Transport Costs	0.139
Supplies & Services	0.489
Third Party Payments	15.025
Transfer Payments	0.000
Internal Recharges	8.709
Gross Expenditure	28.293
Government Grants	(0.757)
Other Grants, Reimbursements and Contributions	(0.116)
Customer and Client Receipts	(0.034)
Internal Recharges	(0.053)
Total Income	(0.960)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(1.200)
Net Expenditure	26.133

Sub Service Analysis

The Wellbeing and Public Health service can be broken down over the following sub services:

	£m
Health Promotions (Parent)	2.339
DAAT (Parent)	6.756
Public Health	17.038
Cornwall Sports Partnership	0.000
Total Wellbeing and Public Health	26.133

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Neighbourhood & Public Protection

	Original Budget 2017/18 £m
Employee Costs	8.945
Premises Costs	(0.131)
Transport Costs	0.369
Supplies & Services	1.533
Third Party Payments	0.137
Transfer Payments	0.000
Internal Recharges	0.123
Gross Expenditure	10.976
Government Grants	(0.008)
Other Grants, Reimbursements and Contributions	(0.021)
Customer and Client Receipts	(4.235)
Internal Recharges	(1.124)
Total Income	(5.388)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
Net Expenditure	5.588

Sub Service Analysis

The Neighbourhood and Public Protection service can be broken down over the following sub services:

	£m
Public Health & Protection Management	0.295
CSP Business Intelligence Unit	0.393
Falmouth & Truro Port Health	0.286
PHP Administration	0.429
Community & Environmental Protection	2.151
Business & Consumer Support	(0.619)
Business Compliance	1.296
Customers and Digital Services	1.357
Total Neighbourhood and Public Protection	5.588

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Environment

	Original Budget 2017/18 £m
Employee Costs	5.273
Premises Costs	3.761
Transport Costs	0.167
Supplies & Services	6.688
Third Party Payments	56.897
Transfer Payments	0.000
Internal Recharges	0.612
Gross Expenditure	73.398
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(2.999)
Customer and Client Receipts	(4.377)
Internal Recharges	0.000
Total Income	(7.376)
Interest Payable and Similar Charges	(0.194)
Movement In Reserves Statement	(1.092)
Net Expenditure	64.737

Sub Service Analysis

The Environment service can be broken down over the following sub services:

	£m
Strategic Environment	1.335
Business & Recovery	0.326
Natural Environment	5.574
Waste	56.985
Maritime	0.057
Cornwall Archaeology Service	(0.055)
AONB	0.084
Bereavement	0.432
Total Environment Service	64.737

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Community Resilience

	Original Budget 2017/18 £m
Employee Costs	24.787
Premises Costs	0.534
Transport Costs	0.348
Supplies & Services	2.480
Third Party Payments	7.206
Transfer Payments	0.000
Internal Recharges	1.063
Gross Expenditure	36.419
Government Grants	(0.175)
Other Grants, Reimbursements and Contributions	(6.584)
Customer and Client Receipts	(0.693)
Internal Recharges	(7.647)
Total Income	(15.099)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(0.285)
Net Expenditure	21.035

Sub Service Analysis

The Community Resilience service can be broken down over the following sub services:

	£m
Service Delivery	10.661
Community Safety	1.670
Service Support Central	0.529
Emergency Management	0.388
Service Support Assets	3.617
Phoenix Services	(0.020)
Business Support	0.481
Service Support People	2.216
Communities and Devolution	1.493
Drugs and Alcohol Action Team	(0.000)
Total Community Resilience	21.035

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Transport & Infrastructure

	Original Budget 2017/18 £m
Employee Costs	4.719
Premises Costs	5.830
Transport Costs	0.229
Supplies & Services	12.078
Third Party Payments	14.091
Transfer Payments	0.000
Internal Recharges	0.504
Gross Expenditure	37.451
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(0.224)
Customer and Client Receipts	(19.130)
Internal Recharges	(1.956)
Total Income	(21.310)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	26.160
Net Expenditure	42.301

Sub Service Analysis

The Transport and Infrastructure service can be broken down over the following sub services:

	£m
Transport Planning & Strategy	1.561
Transport & Technology	15.390
Highway & Drainage	35.419
Parking Service & Enforcement	(10.069)
Total Transport and Infrastructure	42.301

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Planning & Sustainable Development

	Original Budget 2017/18 £m
Employee Costs	9.524
Premises Costs	0.023
Transport Costs	0.217
Supplies & Services	0.516
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	0.145
Gross Expenditure	10.425
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(0.119)
Customer and Client Receipts	(9.720)
Internal Recharges	(0.278)
Total Income	(10.117)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
Net Expenditure	0.308

Sub Service Analysis

The Planning and Sustainable Development service can be broken down over the following sub services:

	£m
Strategic Planning & Housing	1.396
Planning	(1.088)
Total Planning and Sustainable Development	0.308

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Economic Growth

	Original Budget 2017/18 £m
Employee Costs	2.720
Premises Costs	0.013
Transport Costs	0.036
Supplies & Services	2.146
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	1.875
Gross Expenditure	6.791
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(0.097)
Customer and Client Receipts	(0.020)
Internal Recharges	(0.400)
Total Income	(0.517)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(0.175)
Net Expenditure	6.099

Sub Service Analysis

The Economic Growth service can be broken down over the following sub services:

	£m
Economic Development and Culture	6.099
Total Economic Growth	6.099

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Housing

	Original Budget 2017/18 £m
Employee Costs	2.482
Premises Costs	0.788
Transport Costs	0.053
Supplies & Services	2.869
Third Party Payments	0.502
Transfer Payments	0.000
Internal Recharges	0.101
Gross Expenditure	6.795
Government Grants	(0.438)
Other Grants, Reimbursements and Contributions	(0.328)
Customer and Client Receipts	(1.315)
Internal Recharges	(0.459)
Total Income	(2.540)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.385
Net Expenditure	4.640

Sub Service Analysis

The Housing service can be broken down over the following sub services:

	£m
Housing	2.406
Housing - Planning	2.234
Total Housing	4.640

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Strategy & Engagement

	Original Budget 2017/18 £m
Employee Costs	1.873
Premises Costs	0.008
Transport Costs	0.033
Supplies & Services	0.405
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	0.081
Gross Expenditure	2.400
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(0.118)
Customer and Client Receipts	(0.140)
Internal Recharges	(0.891)
Total Income	(1.149)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
Net Expenditure	1.251

Sub Service Analysis

The Strategy and Engagement service can be broken down over the following sub services:

	£m
Strategy and Communications	0.991
Advisory & Business Development	0.260
Total Strategy and Engagement	1.251

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Resources

	Original Budget 2017/18 £m
Employee Costs	12.502
Premises Costs	0.001
Transport Costs	0.115
Supplies & Services	0.952
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	0.292
Gross Expenditure	13.861
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(0.198)
Customer and Client Receipts	(1.575)
Internal Recharges	(2.877)
Total Income	(4.650)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
Net Expenditure	9.211

Sub Service Analysis

The Resources service can be broken down over the following sub services:

	£m
Head of HR & OD	3.520
Head of Accountancy	2.103
Head of Exchequer & Pensions	2.017
Head of Financial Planning & Business Intelligence	0.887
Chief Operating Officer's Office	0.684
Total Resources	9.211

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Customer Access & Digital Services

	Original Budget 2017/18 £m
Employee Costs	15.865
Premises Costs	0.001
Transport Costs	0.165
Supplies & Services	11.057
Third Party Payments	0.000
Transfer Payments	192.490
Internal Recharges	0.408
Gross Expenditure	219.986
Government Grants	(182.740)
Other Grants, Reimbursements and Contributions	(14.317)
Customer and Client Receipts	(1.375)
Internal Recharges	(3.973)
Total Income	(202.404)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(0.250)
Net Expenditure	17.332

Sub Service Analysis

The Customer Access and Digital Services service can be broken down over the following sub services:

	£m
IS Operations	5.227
IS Solutions	6.395
IS Transformation	0.020
IS Security	0.094
IS Management	0.637
Service Support and Development	0.162
Revenues and Assessment	3.835
Housing Benefit Payments	(0.409)
Customer Experience	1.371
Total Customer Access and Digital Services	17.332

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Commercial Services

	Original Budget 2017/18 £m
Employee Costs	6.938
Premises Costs	14.031
Transport Costs	0.073
Supplies & Services	5.174
Third Party Payments	0.672
Transfer Payments	0.000
Internal Recharges	1.625
Gross Expenditure	28.513
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(0.307)
Customer and Client Receipts	(4.880)
Internal Recharges	(6.942)
Total Income	(12.129)
Interest Payable and Similar Charges	3.901
Movement In Reserves Statement	6.612
Net Expenditure	26.897

Sub Service Analysis

The Commercial Services service can be broken down over the following sub services:

	£m
Property Forward Planning	0.285
Estates	6.662
Capital Projects Team	0.125
Estate Delivery	0.755
ASD Commissioning	4.428
Commercial Services	2.196
Private Finance Initiative	12.447
Total Commercial Services	26.897

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Assurance

	Original Budget 2017/18 £m
Employee Costs	7.686
Premises Costs	0.018
Transport Costs	0.245
Supplies & Services	10.734
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	1.652
Gross Expenditure	20.335
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(1.539)
Customer and Client Receipts	(0.528)
Internal Recharges	(7.798)
Total Income	(9.865)
Interest Payable and Similar Charges	(0.270)
Movement In Reserves Statement	(0.900)
Net Expenditure	9.300

Sub Service Analysis

The Assurance service can be broken down over the following sub services:

	£m
Insurance Fund	0.000
Legal Services	2.440
Democratic Services	3.355
Electoral Services	0.910
Audit Team	0.931
Corporate Governance & Information Management	0.388
Coroners Service	1.280
Head of Governance and Information	(0.004)
Total Assurance	9.300

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Capital Financing & Interest Receipts

	Original Budget 2017/18 £m
Employee Costs	0.000
Premises Costs	0.000
Transport Costs	0.000
Supplies & Services	0.338
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	0.000
Gross Expenditure	0.338
Government Grants	0.000
Other Grants, Reimbursements and Contributions	0.000
Customer and Client Receipts	0.000
Internal Recharges	0.000
Total Income	0.000
Financing & Investment Income	(10.047)
Interest Payable and Similar Charges	38.710
Movement In Reserves Statement	24.197
Net Expenditure	53.198

Sub Service Analysis

Capital Financing can be broken down over the following sub services:

	£m
Interest Payable	36.621
Interest Receivable	(10.047)
Minimum Revenue Provision and Other Capital Financing	26.624
Total Capital Financing	53.198

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Corporate Items

	Original Budget 2017/18 £m
Employee Costs	13.478
Premises Costs	0.000
Transport Costs	1.605
Supplies & Services	10.502
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	1.107
Gross Expenditure	26.692
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(1.121)
Customer and Client Receipts	(13.400)
Internal Recharges	(5.334)
Total Income	(19.855)
Interest Payable and Similar Charges	(0.029)
Movement In Reserves Statement	(7.707)
Net Expenditure	(0.899)

Sub Service Analysis

Corporate Items can be broken down over the following sub services:

	£m
Solar Parks Income	(1.121)
Trading Company Returns	(7.450)
Contingency	5.000
Corporate Reserve Appropriations	(8.858)
Corporate Initiatives and Payments	1.116
Central Services (per SeRCOP)	1.902
ERP Project	0.700
Workforce Development Infrastructure	0.500
Support Service Adjustments	(4.965)
Retained Business Rates	(0.955)
Council Tax Support Grant (Town & Parish Councils)	1.219
Corporate Superannuation Costs	8.941
Corporate Provisions	0.250
Corporate Improvements	0.500
SERP	0.344
Council Tax Exceptional Relief Scheme	0.250
Levies	1.090
Apprenticeship Levy	0.638
Total Corporate Items	(0.899)