



2011/12 Budget Book

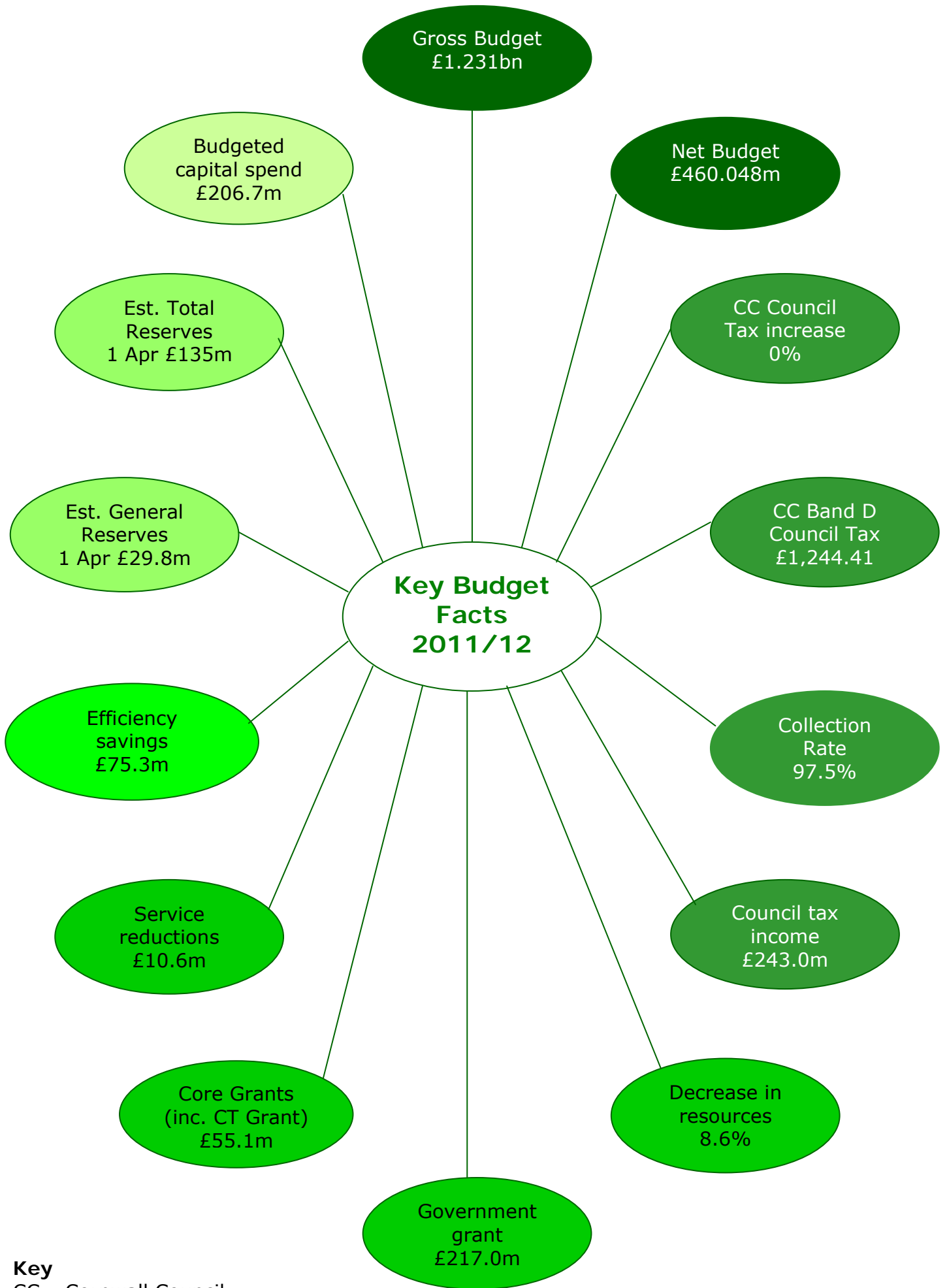
March 2011

Cath Robinson
Head of Finance

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This budget book reflects the Directorate budgets as agreed by Full Council on 15 February 2011. The authority is currently going through a significant period of change which includes restructuring and arms lengths companies. These changes will affect the management and Directorate structures and will be reflected in the budget book at a future date.



Key
 CC – Cornwall Council
 CT – Council Tax

Cornwall Council Summary

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Adult Care & Support	113,711,000	113,467,000	135,079,000
Communities	50,369,000	52,452,000	50,900,000
Resources	41,941,400	41,046,810	39,111,000
Environment, Planning & Economy	100,012,297	98,448,959	98,480,000
Children Schools & Families	72,976,000	72,799,000	93,183,000
Chief Executives	13,552,000	13,666,200	12,177,000
Corporate Items	14,748,000	15,379,000	39,488,000
Capital Financing	44,595,000	44,645,000	46,737,000
Net Cost of Cornwall Council including core grants	451,904,697	451,903,969	515,155,000
Core grant Income (inc. Council Tax Freeze Grant)	-	-	(55,107,000)
Net Cost of Cornwall Council	451,904,697	451,903,969	460,048,000

**Adults Directorate
Adult Care & Support
Summary**

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Service Strategy	270,000	270,000	247,000
Older People (aged 65 or over) including Older Mentally Ill	50,863,000	50,819,000	47,372,000
Adults aged under 65 with a Physical Disability or Sensory Impairment	12,721,000	12,715,000	19,464,000
Adults aged under 65 with Learning Disabilities	44,369,000	44,306,000	51,533,000
Adults aged under 65 with Mental Health needs	4,655,000	4,655,000	6,017,000
Other Adult Services (including Asylum Seekers)	831,000	700,000	1,688,000
Supporting People	-	-	8,756,000
Anti-Poverty	2,000	2,000	2,000
Tremorvah Industries - Trading Unit	-	-	-
Net Cost of Adult Care & Support before contributions	113,711,000	113,467,000	135,079,000
Total Contributions to / (from) reserves	-	-	-
Net Cost of Adult Care & Support after contributions	113,711,000	113,467,000	135,079,000
Support Service Charges - Corporate	8,711,000	8,711,000	7,919,000
Capital Charges	2,384,000	2,384,000	2,384,000
Total Cost of Adult Care & Support after contributions	124,806,000	124,562,000	145,382,000

NB: The Base Budget increase in 2011-12 results from the transfer in of Specific Grants to the Formula Grant.

Adults Directorate

Service Strategy

Head of Service
Budget Manager

Kim Carey
Kim Carey

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	252,000	252,000	228,000
Premises	-	-	-
Transport	1,000	1,000	2,000
Supplies & Services	17,000	17,000	17,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Recharges to Services - Adult Care & Support	-	-	-
Total Expenditure	270,000	270,000	247,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Service Strategy before contributions	270,000	270,000	247,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Service Strategy after contributions	270,000	270,000	247,000
Support Service Charges - Corporate	-	-	-
Capital Charges	-	-	-
Total Cost of Service Strategy after contributions	270,000	270,000	247,000

Adults Directorate

Older People (aged 65 or over) including Older Mentally III

Head of Service
Budget Manager

Graham Allen
Various

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	14,092,000	14,067,000	12,557,000
Premises	109,000	109,000	69,000
Transport	1,171,000	1,171,000	925,000
Supplies & Services	107,000	107,000	225,000
Third Party Payments	51,340,000	51,340,000	43,513,000
Transfer Payments	383,000	383,000	570,000
Procurement Savings to be identified	(2,367,000)	(2,367,000)	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Recharges to Services - Adult Care & Support	3,339,000	3,320,000	3,411,000
Total Expenditure	68,174,000	68,130,000	61,270,000
Income			
Fees & Charges	(13,465,000)	(13,465,000)	(11,437,000)
Grant Income	(3,332,000)	(3,332,000)	-
Other External Income	(345,000)	(345,000)	(2,461,000)
Internal Income	(169,000)	(169,000)	-
Total Income	(17,311,000)	(17,311,000)	(13,898,000)
Net Cost of Older People (aged 65 or over) including Older Mentally III before contributions	50,863,000	50,819,000	47,372,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Older People (aged 65 or over) including Older Mentally III after contributions	50,863,000	50,819,000	47,372,000
Support Service Charges - Corporate	4,338,000	4,338,000	3,944,000
Capital Charges	285,000	285,000	285,000
Total Cost of Older People (aged 65 or over) including Older Mentally III after contributions	55,486,000	55,442,000	51,601,000

NB: The reduction in key budget lines such as Employees and Third Party Payments results from a combination of Savings Strategies and re-alignment in budgets to reflect more accurate cost allocations between Older People Services and Services to Adults with Physical Disabilities.

Adults Directorate

Adults aged under 65 with a Physical Disability or Sensory Impairment

Head of Service
Budget Manager

Graham Allen
Various

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	3,984,000	3,984,000	4,852,000
Premises	91,000	91,000	89,000
Transport	316,000	316,000	331,000
Supplies & Services	1,495,000	1,495,000	1,433,000
Third Party Payments	7,182,000	7,182,000	15,374,000
Transfer Payments	1,457,000	1,457,000	1,763,000
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Recharges to Services - Adult Care & Support	1,073,000	1,067,000	1,175,000
Total Expenditure	15,598,000	15,592,000	25,017,000
Income			
Fees & Charges	(2,005,000)	(2,005,000)	(4,523,000)
Grant Income	(802,000)	(802,000)	-
Other External Income	(70,000)	(70,000)	(1,030,000)
Internal Income	-	-	-
Total Income	(2,877,000)	(2,877,000)	(5,553,000)
Net Cost of Adults aged under 65 with a Physical Disability or Sensory Impairment before contributions	12,721,000	12,715,000	19,464,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Adults aged under 65 with a Physical Disability or Sensory Impairment after contributions	12,721,000	12,715,000	19,464,000
Support Service Charges - Corporate	1,394,000	1,394,000	1,267,000
Capital Charges	762,000	762,000	762,000
Total Cost of Adults aged under 65 with a Physical Disability or Sensory Impairment after contributions	14,877,000	14,871,000	21,493,000

NB: The increase in key budget lines such as Employees and Third Party Payments results from more accurate cost allocations between Older People Services and Services to Adults with Physical Disabilities.

Adults Directorate

Adults aged under 65 with Learning Disabilities

Head of Service
Budget Manager

Nick Fripp
Various

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	8,690,000	8,637,000	7,897,000
Premises	552,000	552,000	514,000
Transport	1,191,000	1,191,000	972,000
Supplies & Services	653,000	653,000	403,000
Third Party Payments	55,670,000	55,670,000	59,019,000
Transfer Payments	873,000	873,000	1,131,000
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Recharges to Services - Adult Care & Support	2,279,000	2,269,000	2,367,000
Total Expenditure	69,908,000	69,845,000	72,303,000
Income			
Fees & Charges	(2,127,000)	(2,127,000)	(1,930,000)
Grant Income	(5,148,000)	(5,148,000)	(25,000)
Other External Income	(18,264,000)	(18,264,000)	(18,815,000)
Internal Income	-	-	-
Total Income	(25,539,000)	(25,539,000)	(20,770,000)
Net Cost of Adults aged under 65 with Learning Disabilities before contributions	44,369,000	44,306,000	51,533,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Adults aged under 65 with Learning Disabilities after contributions	44,369,000	44,306,000	51,533,000
Support Service Charges - Corporate	2,962,000	2,962,000	2,692,000
Capital Charges	1,133,000	1,133,000	1,133,000
Total Cost of Adults aged under 65 with Learning Disabilities after contributions	48,464,000	48,401,000	55,358,000

NB: The reduction in Employees and related costs is due to a combination of savings strategies, re-commissioned services and the cost of services transferred to Other Adults Services e.g. the Safeguarding Adults Unit.

Adults Directorate

Adults aged under 65 with Mental Health needs

Head of Service
Budget Manager

Gwen Doswell
Richard Lake

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,647,000	1,647,000	1,575,000
Premises	-	-	-
Transport	91,000	91,000	135,000
Supplies & Services	-	-	24,000
Third Party Payments	6,747,000	6,747,000	6,747,000
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Recharges to Services - Adult Care & Support	-	-	-
Total Expenditure	8,485,000	8,485,000	8,481,000
Income			
Fees & Charges	-	-	-
Grant Income	(1,946,000)	(1,946,000)	-
Other External Income	(1,884,000)	(1,884,000)	(2,464,000)
Internal Income	-	-	-
Total Income	(3,830,000)	(3,830,000)	(2,464,000)
Net Cost of Adults aged under 65 with Mental Health needs before contributions	4,655,000	4,655,000	6,017,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Adults aged under 65 with Mental Health needs after contributions	4,655,000	4,655,000	6,017,000
Support Service Charges - Corporate	-	-	-
Capital Charges	204,000	204,000	204,000
Total Cost of Adults aged under 65 with Mental Health needs after contributions	4,859,000	4,859,000	6,221,000

Adults Directorate

Other Adult Services (including Asylum Seekers)

Head of Service
Budget Manager

Gwen Doswell
Various

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	106,000	-	248,000
Premises	-	-	-
Transport	-	-	8,000
Supplies & Services	116,000	-	121,000
Third Party Payments	987,000	987,000	1,408,000
Transfer Payments	27,000	27,000	36,000
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Recharges to Services - Adult Care & Support	13,000	14,000	16,000
Total Expenditure	1,249,000	1,028,000	1,837,000
Income			
Fees & Charges	(90,000)	-	-
Grant Income	(35,000)	(35,000)	-
Other External Income	-	-	(97,000)
Internal Income	(293,000)	(293,000)	(52,000)
Total Income	(418,000)	(328,000)	(149,000)
Net Cost of Other Adult Services (including Asylum Seekers) before contributions	831,000	700,000	1,688,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Other Adult Services (including Asylum Seekers) after contributions	831,000	700,000	1,688,000
Support Service Charges - Corporate	17,000	17,000	16,000
Capital Charges	-	-	-
Total Cost of Other Adult Services (including Asylum Seekers) after contributions	848,000	717,000	1,704,000

NB: The 2011-12 Budget includes the costs of services vired in from other areas e.g. Safeguarding Adults from Learning Disability Services.

Adults Directorate

Supporting People

Head of Service
Budget Manager

Gwen Doswell
Ann Hughes

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	478,000	478,000	481,000
Premises	-	-	-
Transport	8,000	8,000	6,000
Supplies & Services	97,000	97,000	62,000
Third Party Payments	14,055,000	14,055,000	8,248,000
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Recharges to Services - Adult Care & Support	-	-	-
Total Expenditure	14,638,000	14,638,000	8,797,000
Income			
Fees & Charges	-	-	-
Grant Income	(14,597,000)	(14,597,000)	-
Other External Income	(41,000)	(41,000)	(41,000)
Internal Income	-	-	-
Total Income	(14,638,000)	(14,638,000)	(41,000)
Net Cost of Supporting People before contributions	-	-	8,756,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Supporting People after contributions	-	-	8,756,000
Support Service Charges - Corporate	-	-	-
Capital Charges	-	-	-
Total Cost of Supporting People after contributions	-	-	8,756,000

Adults Directorate

Memorandum - Departmental Management & Support Services

Head of Service
Budget Manager

Sarah McBride
Various

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	7,416,000	7,382,000	7,561,000
Premises	74,000	74,000	94,000
Transport	186,000	186,000	168,000
Supplies & Services	2,338,000	2,338,000	1,779,000
Third Party Payments	775,000	775,000	306,000
Transfer Payments	332,000	332,000	170,000
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	11,121,000	11,087,000	10,078,000
Income			
Fees & Charges	-	-	-
Grant Income	(4,251,000)	(4,251,000)	-
Other External Income	(166,000)	(166,000)	(3,109,000)
Internal Income	-	-	-
Total Income	(4,417,000)	(4,417,000)	(3,109,000)
Net Cost of Memorandum - Departmental Management & Support Services before contributions	6,704,000	6,670,000	6,969,000
Contributions to / (from) reserves			
Transfer from IT Reserve	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Memorandum - Departmental Management & Support Services after contributions	6,704,000	6,670,000	6,969,000
Support Service Charges - Corporate	-	-	-
Capital Charges	-	-	-
Recharge to Services - Older People	(3,339,000)	(3,320,000)	(3,411,000)
Recharge to Services - Physical Disabilities	(1,073,000)	(1,067,000)	(1,175,000)
Recharge to Services - Learning Disabilities	(2,279,000)	(2,269,000)	(2,367,000)
Recharge to Services - Other Adults	(13,000)	(14,000)	(16,000)
Total Cost of Memorandum - Departmental Management & Support Services after contributions	-	-	-

Adults Directorate

Anti-Poverty

Head of Service
Budget Manager

Kim Carey
Graham Allen

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	51,000	51,000	51,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Recharges to Services - Adult Care & Support	-	-	-
Total Expenditure	51,000	51,000	51,000
Income			
Fees & Charges	(49,000)	(49,000)	(49,000)
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	(49,000)	(49,000)	(49,000)
Net Cost of Anti-Poverty before contributions	2,000	2,000	2,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Anti-Poverty after contributions	2,000	2,000	2,000
Support Service Charges - Corporate	-	-	-
Capital Charges	-	-	-
Total Cost of Anti-Poverty after contributions	2,000	2,000	2,000

Adults Directorate

Tremorvah Industries - Trading Unit

Head of Service
Budget Manager

Graham Allen
Richard Glanville

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,028,000	1,028,000	1,064,000
Premises	42,000	42,000	50,000
Transport	37,000	37,000	40,000
Supplies & Services	921,000	921,000	992,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Recharges to Services - Adult Care & Support	-	-	-
Total Expenditure	2,028,000	2,028,000	2,146,000
Income			
Fees & Charges	-	-	-
Grant Income	(182,000)	(182,000)	(197,000)
Other External Income	(1,474,000)	(1,474,000)	(1,616,000)
Internal Income	(372,000)	(372,000)	(333,000)
Total Income	(2,028,000)	(2,028,000)	(2,146,000)
Net Cost of Tremorvah Industries - Trading Unit before contributions	-	-	-
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Tremorvah Industries - Trading Unit after contributions	-	-	-
Support Service Charges	-	-	-
Capital Charges	-	-	-
Total Cost of Tremorvah Industries - Trading Unit after contributions	-	-	-

Communities Directorate Summary

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Directorate Support Unit	396,000	485,000	540,000
Community Safety	28,431,190	28,568,251	27,614,000
Housing	3,504,910	4,630,910	3,988,000
Leisure	4,862,700	5,082,639	3,387,000
Culture	1,041,928	1,041,928	1,044,064
Shared Services	12,214,447	12,725,447	14,211,936
Net Cost of Communities Directorate before contributions	50,451,175	52,534,175	50,785,000
Contributions to / (from) reserves			
None	(82,175)	(82,175)	115,000
Total Contributions to / (from) reserves	(82,175)	(82,175)	115,000
Net Cost of Communities Directorate after contributions	50,369,000	52,452,000	50,900,000
Support Service Charges	12,296,000	12,296,000	13,154,300
Capital Charges	16,956,950	16,956,950	16,956,950
Recharge to Services	-	-	-
Total Cost of Communities Directorate after contributions	79,621,950	81,704,950	81,011,250

**Communities Directorate
Directorate Support Unit**

Directorate Support Unit

Head of Service
Budget Manager

Sophie Hosking

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	361,120	453,642	509,642
Premises	1,500	1,500	1,500
Transport	15,852	9,500	8,500
Supplies & Services	17,528	20,358	20,358
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	396,000	485,000	540,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Directorate Support Unit before contributions	396,000	485,000	540,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Directorate Support Unit after contributions	396,000	485,000	540,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Directorate Support Unit after contributions	396,000	485,000	540,000

**Communities Directorate
Community Safety and Protection
Summary**

Head of Service
Budget Manager

Des Tidbury

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Community Safety	678,000	737,000	430,000
Emergency Management	509,000	509,000	444,000
Fire and Rescue	19,636,000	19,591,000	19,528,000
Coroners	1,079,290	1,079,290	1,079,000
Commercial Food and Safety	1,446,230	1,446,230	1,403,000
Environmental Protection	1,845,630	1,879,630	1,802,000
Licensing	(229,350)	(229,350)	(264,000)
Public Health and Protection Management & Support	1,594,140	1,573,201	1,256,000
Port Health	304,930	304,930	304,000
Commercial Fair Trading	1,567,320	1,677,320	1,632,000
Net Cost of Community Safety and Protection before contributions	28,431,190	28,568,251	27,614,000
Contributions to / (from) reserves	-	-	115,000
Total Contributions to / (from) reserves	-	-	115,000
Net Cost of Community Safety and Protection after contributions	28,431,190	28,568,251	27,729,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Community Safety and Protection after contributions	28,431,190	28,568,251	27,729,000

Communities Directorate
Community Safety and Protection

Community Safety

Head of Service
 Budget Manager

Des Tidbury

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,128,000	1,128,000	1,114,000
Premises	3,400	3,400	3,400
Transport	23,000	23,000	23,000
Supplies & Services	778,000	837,000	329,000
Third Party Payments	50,000	50,000	30,000
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	1,982,400	2,041,400	1,499,400
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(1,015,900)	(1,015,900)	(1,040,900)
Internal Income	(38,500)	(38,500)	(28,500)
Out of Hours Savings to be Achieved	(250,000)	(250,000)	-
Total Income	(1,304,400)	(1,304,400)	(1,069,400)
Net Cost of Community Safety before contributions	678,000	737,000	430,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Community Safety after contributions	678,000	737,000	430,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Community Safety after contributions	678,000	737,000	430,000

Communities Directorate
Community Safety and Protection

Emergency Management

Head of Service
 Budget Manager

Des Tidbury

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	391,300	391,300	350,300
Premises	5,000	5,000	5,000
Transport	17,100	17,100	11,100
Supplies & Services	95,600	95,600	81,600
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	509,000	509,000	448,000
Income			
Fees & Charges	-	-	(4,000)
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	(4,000)
Net Cost of Emergency Management before contributions	509,000	509,000	444,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Emergency Management after contributions	509,000	509,000	444,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Emergency Management after contributions	509,000	509,000	444,000

Communities Directorate
Community Safety and Protection

Fire & Rescue Service

Head of Service
 Budget Manager

Des Tidbury

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	16,737,000	16,737,000	16,922,000
Premises	1,060,300	1,060,300	1,060,300
Transport	956,100	956,100	941,100
Supplies & Services	1,482,400	1,437,400	1,177,400
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	50,000	50,000	50,000
Total Expenditure	20,285,800	20,240,800	20,150,800
Income			
Fees & Charges	(251,200)	(251,200)	(264,900)
Grant Income	(189,000)	(189,000)	-
Savings to be achieved - shortfall in Grant income	-	-	(80,000)
Other External Income	(195,600)	(195,600)	(277,900)
Internal Income	(14,000)	(14,000)	-
Total Income	(649,800)	(649,800)	(622,800)
Net Cost of Fire & Rescue Service before contributions	19,636,000	19,591,000	19,528,000
Contributions to / (from) reserves			
Fire and Community Safety Reserve ¹	-	-	115,000
Total Contributions to / (from) reserves	-	-	115,000
Net Cost of Fire & Rescue Service after contributions	19,636,000	19,591,000	19,643,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Fire & Rescue Service after contributions	19,636,000	19,591,000	19,643,000

1. If this reserve is not available then further funding or savings will have to be found

Communities Directorate
Community Safety and Protection

Coroners

Head of Service
 Budget Manager

Des Tidbury
 Allan Hampshire

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	243,700	243,700	243,700
Premises	316,000	316,000	316,000
Transport	1,000	1,000	1,000
Supplies & Services	518,590	518,590	518,300
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	1,079,290	1,079,290	1,079,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Coroners before contributions	1,079,290	1,079,290	1,079,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Coroners after contributions	1,079,290	1,079,290	1,079,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Coroners after contributions	1,079,290	1,079,290	1,079,000

Communities Directorate
Community Safety and Protection

Commercial Food and Safety

Head of Service
 Budget Manager

Des Tidbury
 Allan Hampshire

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,293,680	1,293,680	1,296,538
Premises	-	-	-
Transport	89,340	89,340	43,340
Supplies & Services	64,840	64,840	64,752
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	1,447,860	1,447,860	1,404,630
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(1,630)	(1,630)	(1,630)
Internal Income	-	-	-
Total Income	(1,630)	(1,630)	(1,630)
Net Cost of Commercial Food and Safety before contributions	1,446,230	1,446,230	1,403,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Commercial Food and Safety after contributions	1,446,230	1,446,230	1,403,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Commercial Food and Safety after contributions	1,446,230	1,446,230	1,403,000

Communities Directorate
Community Safety and Protection

Environmental Protection

Head of Service
 Budget Manager

Des Tidbury
 Allan Hampshire

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,497,160	1,531,160	1,525,435
Premises	24,740	24,740	5,270
Transport	144,200	144,200	96,200
Supplies & Services	561,890	561,890	561,455
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	2,227,990	2,261,990	2,188,360
Income			
Fees & Charges	(326,240)	(326,240)	(193,200)
Grant Income	-	-	-
Other External Income	(56,120)	(56,120)	(193,160)
Internal Income	-	-	-
Total Income	(382,360)	(382,360)	(386,360)
Net Cost of Environmental Protection before contributions	1,845,630	1,879,630	1,802,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Environmental Protection after contributions	1,845,630	1,879,630	1,802,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Environmental Protection after contributions	1,845,630	1,879,630	1,802,000

Communities Directorate
Community Safety and Protection

Licensing

Head of Service
 Budget Manager

Des Tidbury
 Allan Hampshire

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	785,540	785,540	776,540
Premises	-	-	-
Transport	21,000	21,000	10,000
Supplies & Services	127,100	127,100	127,450
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	933,640	933,640	913,990
Income			
Fees & Charges	(378,830)	(378,830)	(378,830)
Grant Income	-	-	-
Other External Income	(784,160)	(784,160)	(799,160)
Internal Income	-	-	-
Total Income	(1,162,990)	(1,162,990)	(1,177,990)
Net Cost of Licensing before contributions	(229,350)	(229,350)	(264,000)
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Licensing after contributions	(229,350)	(229,350)	(264,000)
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Licensing after contributions	(229,350)	(229,350)	(264,000)

Communities Directorate
Community Safety and Protection

Management and Support

Head of Service
 Budget Manager

Des Tidbury
 Allan Hampshire

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,454,680	1,457,680	1,558,138
Premises	-	-	-
Transport	23,490	23,490	16,490
Supplies & Services	115,970	92,031	1,372
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Savings to be identified	-	-	(313,000)
Total Expenditure	1,594,140	1,573,201	1,263,000
Income			
Fees & Charges	-	-	(7,000)
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	(7,000)
Net Cost of Management and Support before contributions	1,594,140	1,573,201	1,256,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Management and Support after contributions	1,594,140	1,573,201	1,256,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Management and Support after contributions	1,594,140	1,573,201	1,256,000

Communities Directorate
Community Safety and Protection

Port Health

Head of Service
 Budget Manager

Des Tidbury
 Allan Hampshire

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	304,930	304,930	304,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	304,930	304,930	304,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Port Health before contributions	304,930	304,930	304,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Port Health after contributions	304,930	304,930	304,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Port Health after contributions	304,930	304,930	304,000

Communities Directorate
Community Safety and Protection

Commercial Fair Trading

Head of Service
 Budget Manager

Des Tidbury
 Allan Hampshire

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,693,240	1,693,240	1,679,889
Premises	-	-	-
Transport	73,220	73,220	67,220
Supplies & Services	154,010	264,010	154,041
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	1,920,470	2,030,470	1,901,150
Income			
Fees & Charges	(107,000)	(107,000)	(108,000)
Grant Income	(150,000)	(150,000)	-
Savings to be achieved - shortfall in Grant income	-	-	(35,000)
Other External Income	(84,150)	(84,150)	(114,150)
Internal Income	(12,000)	(12,000)	(12,000)
Total Income	(353,150)	(353,150)	(269,150)
Net Cost of Commercial Fair Trading before contributions	1,567,320	1,677,320	1,632,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Commercial Fair Trading after contributions	1,567,320	1,677,320	1,632,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Commercial Fair Trading after contributions	1,567,320	1,677,320	1,632,000

Communities Directorate
Housing Service
Summary

Head of Service
 Budget Manager

Jane Barlow

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Housing Strategies	311,433	341,433	209,067
Housing Register	517,940	517,940	472,738
Homechoice	-	-	-
Homelessness - Administration and Prevention	1,082,870	1,082,870	1,616,732
Temporary Accomodation	275,097	275,097	334,591
Leasehold Dwellings	78,923	478,923	(47,294)
Travellers	108,519	240,519	70,717
Healthy Homes	951,910	1,451,910	1,102,767
Management and Support	178,218	242,218	228,682
Net Cost of Housing Service before contributions	3,504,910	4,630,910	3,988,000
Contributions to / (from) reserves	20,000	20,000	-
Total Contributions to / (from) reserves	20,000	20,000	-
Net Cost of Housing Service after contributions	3,524,910	4,650,910	3,988,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Housing Service after contributions	3,524,910	4,650,910	3,988,000

**Communities Directorate
Housing Service**

Housing Strategies

Head of Service
Budget Manager

Jane Barlow

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	259,368	259,368	188,598
Premises	-	-	-
Transport	14,540	14,540	7,344
Supplies & Services	37,525	67,525	13,125
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	311,433	341,433	209,067
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Housing Strategies before contributions	311,433	341,433	209,067
Contributions to / (from) reserves			
Housing Reserve	20,000	20,000	-
Total Contributions to / (from) reserves	20,000	20,000	-
Net Cost of Housing Strategies after contributions	331,433	361,433	209,067
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Housing Strategies after contributions	331,433	361,433	209,067

Communities Directorate
Housing Service

Housing Register and Choice Based Lettings

Head of Service
 Budget Manager

Jane Barlow

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	529,797	529,797	512,145
Premises	-	-	-
Transport	13,580	13,580	5,809
Supplies & Services	37,700	37,700	17,071
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	581,077	581,077	535,025
Income			
Fees & Charges	-	-	-
Grant Income	-	(1,000)	-
Other External Income	(63,137)	(62,137)	(62,287)
Internal Income	-	-	-
Total Income	(63,137)	(63,137)	(62,287)
Net Cost of Housing Register and Choice Based Lettings before contributions	517,940	517,940	472,738
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Housing Register and Choice Based Lettings after contributions	517,940	517,940	472,738
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Housing Register and Choice Based Lettings after contributions	517,940	517,940	472,738

Communities Directorate
Housing Service

Homechoice

Head of Service
 Budget Manager

Jane Barlow

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	135,962	135,962	153,373
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
	-	-	-
Total Expenditure	135,962	135,962	153,373
Income			
Fees & Charges	-	(75,000)	(94,893)
Grant Income	-	-	-
Other External Income	(135,962)	(60,962)	(58,480)
Internal Income	-	-	-
Total Income	(135,962)	(135,962)	(153,373)
Net Cost of Homechoice before contributions	-	-	-
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Homechoice after contributions	-	-	-
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Homechoice after contributions	-	-	-

Communities Directorate
Housing Service

Homelessness - Administration and Prevention

Head of Service
 Budget Manager

Jane Barlow

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,211,243	1,211,243	1,241,010
Premises	600	600	600
Transport	37,495	37,495	12,981
Supplies & Services	982,759	982,759	969,391
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	2,232,097	2,232,097	2,223,982
Income			
Fees & Charges	-	-	-
Grant Income	(624,883)	(624,883)	-
Other External Income	(524,344)	(524,344)	(607,250)
Internal Income	-	-	-
Total Income	(1,149,227)	(1,149,227)	(607,250)
Net Cost of Homelessness - Administration and Prevention before contributions	1,082,870	1,082,870	1,616,732
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Homelessness - Administration and Prevention after contributions	1,082,870	1,082,870	1,616,732
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Homelessness - Administration and Prevention after contributions	1,082,870	1,082,870	1,616,732

**Communities Directorate
Housing Service**

Temporary Accommodation

Head of Service
Budget Manager

Jane Barlow

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	272,436	272,436	290,905
Premises	62,380	62,380	26,200
Transport	6,380	6,380	12,596
Supplies & Services	652,490	652,490	2,770
Third Party Payments	-	-	1,281,150
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	993,686	993,686	1,613,621
Income			
Fees & Charges	(642,624)	(642,624)	(1,242,910)
Grant Income	(60,260)	(60,260)	-
Other External Income	(15,705)	(15,705)	(36,120)
Internal Income	-	-	-
Total Income	(718,589)	(718,589)	(1,279,030)
Net Cost of Temporary Accommodation before contributions	275,097	275,097	334,591
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Temporary Accommodation after contributions	275,097	275,097	334,591
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Temporary Accommodation after contributions	275,097	275,097	334,591

Communities Directorate
Housing Service

Leasehold Dwellings

Head of Service
 Budget Manager

Jane Barlow

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	3,170,855	3,170,855	3,188,866
Transport	-	-	-
Supplies & Services	251,840	651,840	252,100
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	3,422,695	3,822,695	3,440,966
Income			
Fees & Charges	(3,325,859)	(3,325,859)	(3,384,760)
Grant Income	-	-	-
Other External Income	(17,913)	(17,913)	(103,500)
Internal Income	-	-	-
Total Income	(3,343,772)	(3,343,772)	(3,488,260)
Net Cost of Leasehold Dwellings before contributions	78,923	478,923	(47,294)
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Leasehold Dwellings after contributions	78,923	478,923	(47,294)
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Leasehold Dwellings after contributions	78,923	478,923	(47,294)

**Communities Directorate
Housing Service**

Travellers

Head of Service
Budget Manager

Jane Barlow

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	7,409	7,409	121,333
Premises	100,623	232,623	116,950
Transport	-	-	3,606
Supplies & Services	5,850	5,850	15,850
Third Party Payments	13,000	13,000	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	126,882	258,882	257,739
Income			
Fees & Charges	(7,431)	(7,431)	-
Grant Income	-	-	-
Other External Income	(10,932)	(10,932)	(187,022)
Internal Income	-	-	-
Total Income	(18,363)	(18,363)	(187,022)
Net Cost of Travellers before contributions	108,519	240,519	70,717
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Travellers after contributions	108,519	240,519	70,717
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Travellers after contributions	108,519	240,519	70,717

**Communities Directorate
Housing Service**

Healthy Homes

Head of Service
Budget Manager

Jane Barlow

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	892,110	892,110	1,042,967
Premises	-	-	-
Transport	52,640	52,640	52,640
Supplies & Services	56,620	556,620	26,620
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	1,001,370	1,501,370	1,122,227
Income			
Fees & Charges	(550)	(550)	(18,910)
Grant Income	(18,080)	(18,080)	-
Other External Income	(30,830)	(30,830)	(550)
Internal Income	-	-	-
Total Income	(49,460)	(49,460)	(19,460)
Net Cost of Healthy Homes before contributions	951,910	1,451,910	1,102,767
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Healthy Homes after contributions	951,910	1,451,910	1,102,767
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Healthy Homes after contributions	951,910	1,451,910	1,102,767

**Communities Directorate
Housing Service**

Management and Support

Head of Service
Budget Manager

Jane Barlow

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	202,558	199,558	225,433
Premises	-	-	-
Transport	3,000	3,000	1,215
Supplies & Services	5,100	72,100	34,474
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	210,658	274,658	261,122
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(32,440)	(32,440)	(32,440)
Internal Income	-	-	-
Total Income	(32,440)	(32,440)	(32,440)
Net Cost of Management and Support before contributions	178,218	242,218	228,682
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Management and Support after contributions	178,218	242,218	228,682
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Management and Support after contributions	178,218	242,218	228,682

**Communities Directorate
Housing Service**

Housing Revenue Account

Head of Service
Budget Manager

Jane Barlow

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	3,243,882	3,243,882	3,242,861
Premises	6,115,078	6,115,722	5,965,473
Transport	201,440	201,440	215,630
Supplies & Services	15,042,638	14,723,741	15,818,924
Third Party Payments	439,213	439,213	443,605
Transfer Payments	-	-	-
Depreciation & Impairment Losses	11,365,940	11,844,225	11,896,000
Direct Revenue Financing	462,131	-	-
Total Expenditure	36,870,322	36,568,223	37,582,493
Income			
Fees & Charges	(1,421,184)	(1,421,184)	(1,641,935)
Grant Income	(8,000)	(8,000)	-
Other External Income	(33,309,917)	(33,309,917)	(34,411,436)
Internal Income	(5,200)	(5,200)	-
Total Income	(34,744,301)	(34,744,301)	(36,053,371)
Net Cost of Housing Revenue Account before contributions	2,126,021	1,823,922	1,529,122
Contributions to / (from) reserves			
HRA Reserve	(4,788,619)	(4,470,366)	(4,175,566)
Total Contributions to / (from) reserves	(4,788,619)	(4,470,366)	(4,175,566)
Net Cost of Housing Revenue Account after contributions	(2,662,598)	(2,646,444)	(2,646,444)
Support Service Charges	2,662,598	2,646,444	2,646,444
Capital Charges	21,632,306	21,632,306	21,632,306
Recharge to Services	-	-	-
Total Cost of Housing Revenue Account after contributions	21,632,306	21,632,306	21,632,306

Communities Directorate
Leisure
Summary

Head of Service
 Budget Manager

Simon Blamey

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Community Leisure	480,196	480,196	370,096
Cornwall Sports Partnership	-	-	-
Leisure Centres	4,262,230	4,270,730	2,842,667
Leisure Management and Support	120,274	331,713	174,237
Net Cost of Leisure before contributions	4,862,700	5,082,639	3,387,000
Contributions to / (from) reserves	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Leisure after contributions	4,862,700	5,082,639	3,387,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Leisure after contributions	4,862,700	5,082,639	3,387,000

**Communities Directorate
Leisure**

Community Leisure

Head of Service
Budget Manager

Simon Blamey

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	402,790	402,790	360,750
Premises	-	-	-
Transport	45,769	45,769	29,769
Supplies & Services	195,279	195,279	175,579
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	643,838	643,838	566,098
Income			
Fees & Charges	(8,578)	(8,578)	(124,424)
Grant Income	(29,458)	(29,458)	-
Other External Income	(125,606)	(125,606)	(71,578)
Internal Income	-	-	-
Total Income	(163,642)	(163,642)	(196,002)
Net Cost of Community Leisure before contributions	480,196	480,196	370,096
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Community Leisure after contributions	480,196	480,196	370,096
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Community Leisure after contributions	480,196	480,196	370,096

**Communities Directorate
Leisure**

Cornwall Sports Partnership

Head of Service
Budget Manager

Simon Blamey

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	375,655	375,655	168,404
Premises	5,227	5,227	1,900
Transport	17,100	17,100	11,000
Supplies & Services	302,743	302,743	59,833
Third Party Payments	12,500	12,500	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	713,225	713,225	241,137
Income			
Fees & Charges	-	(570,217)	(10,000)
Grant Income	(672,416)	(132,199)	(231,137)
Other External Income	(40,809)	(10,809)	-
Internal Income	-	-	-
Total Income	(713,225)	(713,225)	(241,137)
Net Cost of Cornwall Sports Partnership before contributions	-	-	-
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Cornwall Sports Partnership after contributions	-	-	-
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Cornwall Sports Partnership after contributions	-	-	-

**Communities Directorate
Leisure**

Leisure Centres and Swimming Pools

Head of Service
Budget Manager

Simon Blamey

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	5,327,820	5,327,820	5,332,074
Premises	2,497,572	2,497,572	2,434,572
Transport	39,006	39,006	-
Supplies & Services	3,477,047	3,477,047	3,458,236
Third Party Payments	12,600	12,600	12,600
Transfer Payments	-	-	-
Support Services	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Savings from Withdrawal of services	-	-	(220,000)
Savings from conversion to Alternative Service Delivery	-	-	(850,000)
Total Expenditure	11,354,045	11,354,045	10,167,482
Income			
Fees & Charges	(6,083,348)	(6,074,848)	(6,542,223)
Grant Income	(825,592)	(825,592)	(782,592)
Other External Income	(182,875)	(182,875)	-
Internal Income	-	-	-
Total Income	(7,091,815)	(7,083,315)	(7,324,815)
Net Cost of Leisure Centres and Swimming Pools before contributions	4,262,230	4,270,730	2,842,667
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Leisure Centres and Swimming Pools after contributions	4,262,230	4,270,730	2,842,667
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Leisure Centres and Swimming Pools after contributions	4,262,230	4,270,730	2,842,667

**Communities Directorate
Leisure**

Leisure Management & Support

Head of Service
Budget Manager

Simon Blamey

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	228,890	228,890	299,035
Premises	-	-	-
Transport	6,895	6,895	6,895
Supplies & Services	8,460	224,899	3,460
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	244,245	460,684	309,390
Income			
Fees & Charges	(123,971)	(128,971)	(135,153)
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	(123,971)	(128,971)	(135,153)
Net Cost of Leisure Management & Support before contributions	120,274	331,713	174,237
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Leisure Management & Support after contributions	120,274	331,713	174,237
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Leisure Management & Support after contributions	120,274	331,713	174,237

**Communities Directorate
Cultural Services
Summary**

Head of Service
Budget Manager

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Head of Cultural Services	146,000	66,000	-
Museums	403,886	403,886	471,410
Creative Services	678,879	758,879	759,041
Public Halls	7,163	7,163	7,613
Adult Education	(194,000)	(194,000)	(194,000)
Net Cost of Cultural Services before contributions	1,041,928	1,041,928	1,044,064
Contributions to / (from) reserves	(75,042)	(75,042)	-
Total Contributions to / (from) reserves	(75,042)	(75,042)	-
Net Cost of Cultural Services after contributions	966,886	966,886	1,044,064
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Cultural Services after contributions	966,886	966,886	1,044,064

**Communities Directorate
Cultural Services**

Head of Cultural Services

Head of Service
Budget Manager

Vacant

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	146,000	66,000	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	-	-	-
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	146,000	66,000	-
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Head of Cultural Services before contributions	146,000	66,000	-
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Head of Cultural Services after contributions	146,000	66,000	-
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Head of Cultural Services after contributions	146,000	66,000	-

**Communities Directorate
Cultural Services**

Museums

Head of Service
Budget Manager

Julie Seyler

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	61,970	61,970	48,300
Premises	21,910	21,910	28,260
Transport	500	500	250
Supplies & Services	348,786	348,786	407,150
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	433,166	433,166	483,960
Income			
Fees & Charges	(22,830)	(22,830)	(12,550)
Grant Income	-	-	-
Other External Income	(6,450)	(6,450)	-
Internal Income	-	-	-
Total Income	(29,280)	(29,280)	(12,550)
Net Cost of Museums before contributions	403,886	403,886	471,410
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Museums after contributions	403,886	403,886	471,410
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Museums after contributions	403,886	403,886	471,410

**Communities Directorate
Cultural Services**

Creative Services

Head of Service
Budget Manager

Julie Seyler

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	257,781	256,781	288,070
Premises	14,284	14,284	9,280
Transport	10,300	10,300	7,300
Supplies & Services	808,553	889,553	646,591
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Savings to be Achieved	-	-	-
Total Expenditure	1,090,918	1,170,918	951,241
Income			
Fees & Charges	(211,700)	(211,700)	(182,200)
Grant Income	(186,893)	(186,893)	-
Other External Income	-	-	(10,000)
Internal Income	(13,446)	(13,446)	-
Total Income	(412,039)	(412,039)	(192,200)
Net Cost of Creative Services before contributions	678,879	758,879	759,041
Contributions to / (from) reserves			
Arts Grants Reserve	(75,042)	(75,042)	-
Total Contributions to / (from) reserves	(75,042)	(75,042)	-
Net Cost of Creative Services after contributions	603,837	683,837	759,041
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Creative Services after contributions	603,837	683,837	759,041

**Communities Directorate
Cultural Services**

Public Halls

Head of Service
Budget Manager

Paul Brough

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	62,531	62,531	63,531
Transport	-	-	-
Supplies & Services	-	-	-
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	62,531	62,531	63,531
Income			
Fees & Charges	(55,368)	(55,368)	(55,918)
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	(55,368)	(55,368)	(55,918)
Net Cost of Public Halls before contributions	7,163	7,163	7,613
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Public Halls after contributions	7,163	7,163	7,613
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Public Halls after contributions	7,163	7,163	7,613

**Communities Directorate
Cultural Services**

Adult Education

Head of Service
Budget Manager

Clare Harper

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	5,160,000	5,160,000	5,160,000
Premises	550,000	550,000	550,000
Transport	220,000	220,000	220,000
Supplies & Services	1,214,000	1,214,000	1,214,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	7,144,000	7,144,000	7,144,000
Income			
Fees & Charges	(516,000)	(1,220,000)	(1,220,000)
Grant Income	(6,102,000)	(6,102,000)	(6,102,000)
Other External Income	(720,000)	(16,000)	(16,000)
Internal Income	-	-	-
Total Income	(7,338,000)	(7,338,000)	(7,338,000)
Net Cost of Adult Education before contributions	(194,000)	(194,000)	(194,000)
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Adult Education after contributions	(194,000)	(194,000)	(194,000)
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Adult Education after contributions	(194,000)	(194,000)	(194,000)

**Communities Directorate
Shared Services
Summary**

Head of Service
Budget Manager

Mark Read

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
One Stop Shop and Out and About	1,630,819	1,671,819	856,669
Customer Services Management	(285,288)	(298,288)	69,652
Contact Centres	1,918,469	1,918,469	1,960,679
Benefits Administration	(679,217)	(679,217)	3,437,667
Collection of NNDR & Council Tax	2,299,058	2,299,058	1,922,646
Fraud and Visiting	1,352,672	1,352,672	1,087,643
Business Support and Improvement	1,328,941	1,786,941	1,449,492
Housing Benefits	(304,632)	(304,632)	(415,959)
Council Tax Benefits	(415,822)	(415,822)	(497,489)
Registration	385,900	425,900	294,000
Libraries	4,299,147	4,286,147	3,395,000
Records	684,400	682,400	651,936
Net Cost of Shared Services before contributions	12,214,447	12,725,447	14,211,936
Contributions to / (from) reserves			
None	(27,133)	(27,133)	-
Total Contributions to / (from) reserves	(27,133)	(27,133)	-
Net Cost of Shared Services after contributions	12,187,314	12,698,314	14,211,936
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Shared Services after contributions	12,187,314	12,698,314	14,211,936

Note

The shared services were brought together during 2010/11 and are going through a process of re-design which has led to the variances between years.

**Communities Directorate
Shared Services**

One Stop Shop & Out & About

Head of Service
Budget Manager

Mark Read

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,340,113	1,340,113	1,222,744
Premises	47,200	47,200	87,000
Transport	7,500	7,500	34,300
Supplies & Services	47,614	47,614	187,625
Third Party Payments	188,392	229,392	-
Face to Face Savings	-	-	(201,000)
Savings from relocation One Stop Shops to Libraries	-	-	(250,000)
Savings to be determined	-	-	(221,000)
Total Expenditure	1,630,819	1,671,819	859,669
Income			
Fees & Charges	-	-	(3,000)
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Recharge to services	-	-	-
Total Income	-	-	(3,000)
Net Cost of One Stop Shop & Out & About before contributions	1,630,819	1,671,819	856,669
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of One Stop Shop & Out & About after contributions	1,630,819	1,671,819	856,669
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of One Stop Shop & Out & About after contributions	1,630,819	1,671,819	856,669

**Communities Directorate
Shared Services**

Customer Services Management

Head of Service
Budget Manager

Mark Read

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	469,511	469,511	42,821
Premises	51,000	51,000	-
Transport	500	500	-
Supplies & Services	350,256	337,256	26,831
Third Party Payments	107,257	107,257	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	978,524	965,524	69,652
Income			
Fees & Charges	(21,460)	(21,460)	-
Grant Income	-	-	-
Other External Income	(21,770)	(21,770)	-
Internal Income	-	-	-
Savings to be achieved	(1,220,582)	(1,220,582)	-
Total Income	(1,263,812)	(1,263,812)	-
Net Cost of Customer Services Management before contributions	(285,288)	(298,288)	69,652
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Customer Services Management after contributions	(285,288)	(298,288)	69,652
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Customer Services Management after contributions	(285,288)	(298,288)	69,652

**Communities Directorate
Shared Services**

Contact Centres

Head of Service
Budget Manager

Mark Read

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,597,211	1,597,211	2,073,310
Premises	-	-	-
Transport	7,880	7,880	60,000
Supplies & Services	62,188	62,188	202,599
Third Party Payments	251,190	251,190	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Savings to be determined	-	-	(332,000)
Total Expenditure	1,918,469	1,918,469	2,003,909
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	(43,230)
Total Income	-	-	(43,230)
Net Cost of Contact Centres before contributions	1,918,469	1,918,469	1,960,679
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Contact Centres after contributions	1,918,469	1,918,469	1,960,679
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Contact Centres after contributions	1,918,469	1,918,469	1,960,679

**Communities Directorate
Shared Services**

Benefits Administration

Head of Service
Budget Manager

Mark Read

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	3,574,610	3,574,610	3,040,314
Premises	-	-	-
Transport	98,167	98,167	30,000
Supplies & Services	220,310	220,310	362,353
Third Party Payments	10,000	10,000	-
Transfer Payments	-	-	5,000
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	3,903,087	3,903,087	3,437,667
Income			
Fees & Charges	-	-	-
Grant Income	(4,582,304)	(4,582,304)	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	(4,582,304)	(4,582,304)	-
Net Cost of Benefits Administration before contributions	(679,217)	(679,217)	3,437,667
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Benefits Administration after contributions	(679,217)	(679,217)	3,437,667
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Benefits Administration after contributions	(679,217)	(679,217)	3,437,667

**Communities Directorate
Shared Services**

Council Tax and NNDR Collection

Head of Service
Budget Manager

Mark Read

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	2,337,633	2,338,989	2,023,055
Premises	-	-	-
Transport	62,536	62,536	23,000
Supplies & Services	993,211	991,855	327,591
Third Party Payments	10,000	10,000	-
Transfer Payments	-	-	653,000
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	3,403,380	3,403,380	3,026,646
Income			
Fees & Charges	-	-	-
Grant Income	(1,104,322)	(1,104,322)	(1,104,000)
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	(1,104,322)	(1,104,322)	(1,104,000)
Net Cost of Council Tax and NNDR Collection before contributions	2,299,058	2,299,058	1,922,646
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Council Tax and NNDR Collection after contributions	2,299,058	2,299,058	1,922,646
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Council Tax and NNDR Collection after contributions	2,299,058	2,299,058	1,922,646

**Communities Directorate
Shared Services**

Fraud and Visiting

Head of Service
Budget Manager

Mark Read

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,195,532	1,196,210	891,760
Premises	-	-	-
Transport	31,268	31,268	112,551
Supplies & Services	125,872	125,194	83,332
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	1,352,672	1,352,672	1,087,643
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Fraud and Visiting before contributions	1,352,672	1,352,672	1,087,643
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Fraud and Visiting after contributions	1,352,672	1,352,672	1,087,643
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Fraud and Visiting after contributions	1,352,672	1,352,672	1,087,643

**Communities Directorate
Shared Services**

Business Support and Improvement

Head of Service
Budget Manager

Mark Read

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,211,650	1,211,650	1,299,529
Premises	-	-	-
Transport	38,540	38,540	34,000
Supplies & Services	78,751	536,751	115,963
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Savings to be Achieved	-	-	-
Total Expenditure	1,328,941	1,786,941	1,449,492
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Business Support and Improvement before contributions	1,328,941	1,786,941	1,449,492
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Business Support and Improvement after contributions	1,328,941	1,786,941	1,449,492
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Business Support and Improvement after contributions	1,328,941	1,786,941	1,449,492

**Communities Directorate
Shared Services**

Housing Benefits

Head of Service
Budget Manager

Mark Read

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	306,160	306,160	308,166
Third Party Payments	-	-	-
Transfer Payments	157,289,808	157,289,808	157,289,808
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	157,595,968	157,595,968	157,597,974
Income			
Fees & Charges	(336,667)	(336,667)	-
Grant Income	(154,502,273)	(154,502,273)	(158,013,933)
Other External Income	(3,061,660)	(3,061,660)	-
Internal Income	-	-	-
Total Income	(157,900,600)	(157,900,600)	(158,013,933)
Net Cost of Housing Benefits before contributions	(304,632)	(304,632)	(415,959)
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Housing Benefits after contributions	(304,632)	(304,632)	(415,959)
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Housing Benefits after contributions	(304,632)	(304,632)	(415,959)

**Communities Directorate
Shared Services**

Council Tax Benefits

Head of Service
Budget Manager

Mark Read

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	-	-	-
Third Party Payments	-	-	-
Transfer Payments	42,477,519	42,477,519	42,477,519
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	42,477,519	42,477,519	42,477,519
Income			
Fees & Charges	(168,333)	(168,333)	-
Grant Income	(42,725,008)	(42,725,008)	(42,975,008)
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	(42,893,341)	(42,893,341)	(42,975,008)
Net Cost of Council Tax Benefits before contributions	(415,822)	(415,822)	(497,489)
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Council Tax Benefits after contributions	(415,822)	(415,822)	(497,489)
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Council Tax Benefits after contributions	(415,822)	(415,822)	(497,489)

**Communities Directorate
Shared Services**

Registration

Head of Service
Budget Manager

Mark Read

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,168,210	1,168,210	1,096,210
Premises	41,000	41,000	41,000
Transport	35,000	35,000	27,000
Supplies & Services	51,880	91,880	50,980
Third Party Payments	2,000	2,000	2,000
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	1,298,090	1,338,090	1,217,190
Income			
Fees & Charges	(848,215)	(442,450)	(459,450)
Grant Income	(14,885)	-	-
Other External Income	(49,090)	(469,740)	(463,740)
Internal Income	-	-	-
Total Income	(912,190)	(912,190)	(923,190)
Net Cost of Registration before contributions	385,900	425,900	294,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Registration after contributions	385,900	425,900	294,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Registration after contributions	385,900	425,900	294,000

**Communities Directorate
Shared Services**

Libraries

Head of Service
Budget Manager

Mark Read
Paul Brough

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	3,482,935	3,477,935	3,081,644
Premises	3,700	3,700	3,700
Transport	220,326	220,326	153,326
Supplies & Services	1,718,603	1,710,603	1,550,074
Third Party Payments	275,829	275,829	77,041
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Savings from pilot face to face in rural communities	-	-	(200,000)
Total Expenditure	5,701,393	5,688,393	4,665,785
Income			
Fees & Charges	(468,275)	(468,275)	(449,040)
Grant Income	-	-	-
Other External Income	(241,021)	(241,021)	(18,442)
Internal Income	(692,950)	(692,950)	(803,303)
Total Income	(1,402,246)	(1,402,246)	(1,270,785)
Net Cost of Libraries before contributions	4,299,147	4,286,147	3,395,000
Contributions to / (from) reserves			
Education Library Reserve	(27,133)	(27,133)	-
Total Contributions to / (from) reserves	(27,133)	(27,133)	-
Net Cost of Libraries after contributions	4,272,014	4,259,014	3,395,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Libraries after contributions	4,272,014	4,259,014	3,395,000

**Communities Directorate
Shared Services**

Records

Head of Service
Budget Manager

Mark Read
Paul Brough

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	491,823	489,823	457,759
Premises	135,725	135,725	7,500
Transport	2,000	2,000	1,500
Supplies & Services	97,664	97,664	220,243
Third Party Payments	13,288	13,288	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	740,500	738,500	687,002
Income			
Fees & Charges	(12,320)	(12,320)	(29,566)
Grant Income	(23,400)	(23,400)	-
Other External Income	(20,380)	(20,380)	-
Internal Income	-	-	(5,500)
Total Income	(56,100)	(56,100)	(35,066)
Net Cost of Records before contributions	684,400	682,400	651,936
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Records after contributions	684,400	682,400	651,936
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Records after contributions	684,400	682,400	651,936

Resources Directorate Summary

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Finance	7,674,200	7,587,200	7,327,000
Information Services	11,401,000	11,311,000	10,367,000
Legal & Democratic Department	7,685,000	7,614,810	7,449,000
Procurement & PFI Team	3,195,800	2,562,400	2,619,200
Property	12,761,000	12,747,000	11,426,000
Corporate Directors Office	183,000	183,000	183,000
Net Cost of Resources Directorate before contributions	42,900,000	42,005,410	39,371,200
Contributions to / (from) reserves			
None	(958,600)	(958,600)	(260,200)
Total Contributions to / (from) reserves	(958,600)	(958,600)	(260,200)
Net Cost of Resources Directorate after contributions	41,941,400	41,046,810	39,111,000
Support Service Charges	9,255,813	9,014,700	8,337,800
Capital Charges	1,716,851	-	-
Recharge to Services	(53,775,481)	(50,778,800)	(48,327,500)
Total Cost of Resources Directorate after contributions	(861,417)	(717,290)	(878,700)

Resources Directorate Finance Department Summary

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Central Finance	583,600	584,700	619,200
Corporate and Specialist	1,041,900	1,041,900	1,220,200
Business Support and Accountancy	2,695,600	2,686,600	2,439,200
Local Financial Services (LFS - School Teams)	112,300	112,300	91,900
Exchequer Management	62,000	59,800	50,000
Cashiers	377,300	320,500	343,400
Finance Processing	289,700	284,700	270,200
Accounts Payable	180,500	173,800	209,400
Credit Management	221,400	217,000	208,500
Audit Services	979,100	975,100	926,400
External Audit	647,600	647,600	647,600
Insurance (team)	182,800	182,800	138,000
Insurance (Fund)	(107,000)	(107,000)	(107,000)
Pensions and Treasury Management	345,200	345,200	270,000
Pensions Administration	62,200	62,200	-
Service transfers (inc. IMS & Information Management)	-	-	-
Net Cost of Finance Department before contributions	7,674,200	7,587,200	7,327,000
Total Contributions to / (from) reserves	(62,200)	(62,200)	-
Net Cost of Finance Department after contributions	7,612,000	7,525,000	7,327,000
Support Service Charges	2,053,551	2,446,400	2,403,900
Capital Charges	-	-	-
Recharge to Services	(9,665,551)	(9,811,200)	(9,580,800)
Total Cost of Finance Department after contributions	-	160,200	150,100

Resources Directorate Finance Department

Cashiers

Head of Service
Budget Manager

Cath Robinson
Ian Pierce

Cost Centre - TRE9826

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	320,200	320,200	327,200
Premises	-	-	-
Transport	6,000	2,700	1,400
Supplies & Services	63,600	10,100	25,200
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	389,800	333,000	353,800
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(12,500)	(12,500)	(10,400)
Internal Income	-	-	-
Total Income	(12,500)	(12,500)	(10,400)
Net Cost of Cashiers before contributions	377,300	320,500	343,400
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Cashiers after contributions	377,300	320,500	343,400
Support Service Charges	160,763	149,200	143,700
Capital Charges	-	-	-
Recharge to Services	(538,063)	(469,700)	(487,100)
Total Cost of Cashiers after contributions	-	-	-

**Resources Directorate
Finance Department**

Pensions and Treasury Management

Head of Service
Budget Manager
Cost Centre - TRE9827

Cath Robinson
Jackie Shute

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	218,200	218,200	231,300
Premises	-	-	-
Transport	2,800	2,800	3,400
Supplies & Services	348,600	348,600	280,300
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	69,200
Total Expenditure	569,600	569,600	584,200
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(224,400)	(224,400)	(314,200)
Internal Income	-	-	-
Total Income	(224,400)	(224,400)	(314,200)
Net Cost of Pensions and Treasury Management before contributions	345,200	345,200	270,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Pensions and Treasury Management after contributions	345,200	345,200	270,000
Support Service Charges	40,235	77,500	69,200
Capital Charges	-	-	-
Recharge to Services	(385,435)	(345,200)	(270,000)
Total Cost of Pensions and Treasury Management after contributions	-	77,500	69,200

**Resources Directorate
Finance Department**

Insurance (team)

Head of Service
Budget Manager

Cath Robinson
Neil Kirkland

Cost Centre - TRE9828

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	207,100	207,100	165,300
Premises	-	-	-
Transport	9,000	9,000	5,500
Supplies & Services	1,900	1,900	2,400
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	218,000	218,000	173,200
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	(35,200)	(35,200)	(35,200)
Total Income	(35,200)	(35,200)	(35,200)
Net Cost of Insurance (team) before contributions	182,800	182,800	138,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Insurance (team) after contributions	182,800	182,800	138,000
Support Service Charges	53,605	51,200	50,200
Capital Charges	-	-	-
Recharge to Services	(236,405)	(234,000)	(188,200)
Total Cost of Insurance (team) after contributions	-	-	-

**Resources Directorate
Finance Department**

Credit Management

Head of Service
Budget Manager

Cath Robinson
Ian Pierce

Cost Centre - TRE9829

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	213,000	213,000	205,700
Premises	-	-	-
Transport	8,000	3,600	1,200
Supplies & Services	1,700	1,700	2,900
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	222,700	218,300	209,800
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(1,300)	(1,300)	(1,300)
Internal Income	-	-	-
Total Income	(1,300)	(1,300)	(1,300)
Net Cost of Credit Management before contributions	221,400	217,000	208,500
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Credit Management after contributions	221,400	217,000	208,500
Support Service Charges	69,063	59,200	57,600
Capital Charges	-	-	-
Recharge to Services	(290,463)	(276,200)	(266,100)
Total Cost of Credit Management after contributions	-	-	-

**Resources Directorate
Finance Department**

Business Support and Accountancy

Head of Service
Budget Manager
Cost Centre - TRE9831

Cath Robinson
Steve England

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	2,615,000	2,606,000	2,409,600
Premises	-	-	-
Transport	85,000	85,000	35,000
Supplies & Services	38,600	38,600	37,600
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	2,738,600	2,729,600	2,482,200
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(31,200)	(31,200)	(31,200)
Internal Income	(11,800)	(11,800)	(11,800)
Total Income	(43,000)	(43,000)	(43,000)
Net Cost of Business Support and Accountancy before contributions	2,695,600	2,686,600	2,439,200
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Business Support and Accountancy after contributions	2,695,600	2,686,600	2,439,200
Support Service Charges	613,301	636,000	633,000
Capital Charges	-	-	-
Recharge to Services	(3,308,901)	(3,322,600)	(3,072,200)
Total Cost of Business Support and Accountancy after contributions	-	-	-

**Resources Directorate
Finance Department**

Corporate and Specialist

Head of Service
Budget Manager
Cost Centre - TRE9832

Cath Robinson
Russell Ashman

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,018,300	1,018,300	1,214,100
Premises	-	-	-
Transport	25,000	25,000	8,500
Supplies & Services	38,000	38,000	37,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	1,081,300	1,081,300	1,259,600
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(39,400)	(39,400)	(34,400)
Internal Income	-	-	(5,000)
Total Income	(39,400)	(39,400)	(39,400)
Net Cost of Corporate and Specialist before contributions	1,041,900	1,041,900	1,220,200
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Corporate and Specialist after contributions	1,041,900	1,041,900	1,220,200
Support Service Charges	217,051	340,500	346,700
Capital Charges	-	-	-
Recharge to Services	(1,258,951)	(1,382,400)	(1,566,900)
Total Cost of Corporate and Specialist after contributions	-	-	-

Resources Directorate Finance Department

Accounts Payable (inc scanning team)

Head of Service
Budget Manager
Cost Centre - TRE9834 / TRE9846

Cath Robinson
Ian Pierce

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	168,000	168,000	210,400
Premises	-	-	-
Transport	12,000	5,300	1,000
Supplies & Services	6,000	6,000	21,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	186,000	179,300	232,400
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(5,500)	(5,500)	(23,000)
Internal Income	-	-	-
Total Income	(5,500)	(5,500)	(23,000)
Net Cost of Accounts Payable before contributions	180,500	173,800	209,400
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Accounts Payable after contributions	180,500	173,800	209,400
Support Service Charges	75,593	47,700	47,800
Capital Charges	-	-	-
Recharge to Services	(256,093)	(221,500)	(257,200)
Total Cost of Accounts Payable after contributions	-	-	-

Resources Directorate Finance Department

Exchequer Management

Head of Service
Budget Manager

Cath Robinson
Ian Pierce

Cost Centre - TRE9837

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	56,300	56,300	49,000
Premises	-	-	-
Transport	4,000	1,800	400
Supplies & Services	1,700	1,700	600
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	62,000	59,800	50,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Exchequer Management before contributions	62,000	59,800	50,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Exchequer Management after contributions	62,000	59,800	50,000
Support Service Charges	6,710	35,400	35,700
Capital Charges	-	-	-
Recharge to Services	(68,710)	(95,200)	(85,700)
Total Cost of Exchequer Management after contributions	-	-	-

Resources Directorate Finance Department

Local Financial Services (LFS - School Teams)

Head of Service
Budget Manager

Cath Robinson
Steve England

Cost Centre - TRE9839

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	659,700	659,700	663,300
Premises	-	-	-
Transport	25,700	25,700	14,700
Supplies & Services	33,400	33,400	33,400
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	718,800	718,800	711,400
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	(606,500)	(606,500)	(619,500)
Total Income	(606,500)	(606,500)	(619,500)
Net Cost of Local Financial Services (LFS - School Teams) before contributions	112,300	112,300	91,900
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Local Financial Services (LFS - School Teams) after contributions	112,300	112,300	91,900
Support Service Charges	140,935	158,200	157,600
Capital Charges	-	-	-
Recharge to Services	(253,235)	(270,500)	(249,500)
Total Cost of Local Financial Services (LFS - School Teams) after contributions	-	-	-

Resources Directorate Finance Department

Audit Services

Head of Service
Budget Manager

Cath Robinson
Neil Kirkland

Cost Centre - TRE9841

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	913,800	913,800	881,100
Premises	-	-	-
Transport	46,900	46,900	27,700
Supplies & Services	154,600	150,600	153,800
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	1,115,300	1,111,300	1,062,600
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(92,100)	(92,100)	(92,100)
Internal Income	(44,100)	(44,100)	(44,100)
Total Income	(136,200)	(136,200)	(136,200)
Net Cost of Audit Services before contributions	979,100	975,100	926,400
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Audit Services after contributions	979,100	975,100	926,400
Support Service Charges	214,672	290,700	292,800
Capital Charges	-	-	-
Recharge to Services	(1,193,772)	(1,265,800)	(1,219,200)
Total Cost of Audit Services after contributions	-	-	-

Resources Directorate Finance Department

Central Finance

Head of Service
Budget Manager
Cost Centre - TREFADA

Cath Robinson
Cath Robinson

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	546,200	546,200	542,500
Premises	-	-	-
Transport	21,600	21,600	14,500
Supplies & Services	325,300	320,300	328,300
Third Party Payments	-	-	-
Transfer Payments	-	6,100	6,100
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	37,300
Total Expenditure	893,100	894,200	928,700
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	(309,500)	(309,500)	(309,500)
Total Income	(309,500)	(309,500)	(309,500)
Net Cost of Central Finance before contributions	583,600	584,700	619,200
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Central Finance after contributions	583,600	584,700	619,200
Support Service Charges	120,666	96,700	97,400
Capital Charges	-	-	-
Recharge to Services	(704,266)	(681,400)	(716,600)
Total Cost of Central Finance after contributions	-	-	-

Resources Directorate Finance Department

Finance Processing

Head of Service
Budget Manager

Cath Robinson
Ian Pearce

Cost Centre - TREFADB

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	515,200	515,200	492,700
Premises	-	-	-
Transport	9,000	4,000	3,000
Supplies & Services	1,500	1,500	10,500
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	525,700	520,700	506,200
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	(236,000)	(236,000)	(236,000)
Total Income	(236,000)	(236,000)	(236,000)
Net Cost of Finance Processing before contributions	289,700	284,700	270,200
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Finance Processing after contributions	289,700	284,700	270,200
Support Service Charges	233,957	177,800	174,200
Capital Charges	-	-	-
Recharge to Services	(523,657)	(462,500)	(444,400)
Total Cost of Finance Processing after contributions	-	-	-

Resources Directorate Finance Department

External Audit

Head of Service
Budget Manager

Cath Robinson
Neil Kirkland

Cost Centre - TREFADC

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	647,600	647,600	647,600
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	647,600	647,600	647,600
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of External Audit before contributions	647,600	647,600	647,600
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of External Audit after contributions	647,600	647,600	647,600
Support Service Charges	-	16,500	17,000
Capital Charges	-	-	-
Recharge to Services	(647,600)	(664,100)	(664,600)
Total Cost of External Audit after contributions	-	-	-

Resources Directorate Finance Department

Insurance (Fund)

Head of Service
Budget Manager

Cath Robinson
Neil Kirkland

Cost Centre - TREFADE

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	520,600	520,600	530,000
Premises	738,400	738,400	575,000
Transport	211,600	211,600	325,000
Supplies & Services	152,800	152,800	1,650,000
Third Party Payments	-	-	725,000
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	1,623,400	1,623,400	3,805,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(57,000)	(57,000)	-
Internal Income	(1,673,400)	(1,673,400)	(3,912,000)
Total Income	(1,730,400)	(1,730,400)	(3,912,000)
Net Cost of Insurance (Fund) before contributions	(107,000)	(107,000)	(107,000)
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Insurance (Fund) after contributions	(107,000)	(107,000)	(107,000)
Support Service Charges	107,000	227,100	200,100
Capital Charges	-	-	-
Recharge to Services	-	(120,100)	(93,100)
Total Cost of Insurance (Fund) after contributions	-	-	-

Resources Directorate Finance Department

Pensions Administration

Head of Service
Budget Manager

Cath Robinson
Jackie Shute

Cost Centre - TREFADG

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	397,000	397,000	397,400
Premises	-	-	-
Transport	2,000	2,000	2,000
Supplies & Services	185,200	185,200	123,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	80,900
Total Expenditure	584,200	584,200	603,300
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(522,000)	(522,000)	(603,300)
Internal Income	-	-	-
Total Income	(522,000)	(522,000)	(603,300)
Net Cost of Pensions Administration before contributions	62,200	62,200	-
Contributions to / (from) reserves			
Personnel Computer	(62,200)	(62,200)	-
Total Contributions to / (from) reserves	(62,200)	(62,200)	-
Net Cost of Pensions Administration after contributions	-	-	-
Support Service Charges	-	82,700	80,900
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Pensions Administration after contributions	-	82,700	80,900

**Resources Directorate
IS Department
Summary**

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Training	80,693	80,693	75,900
Telephones	1,898,607	1,898,607	1,751,800
Print	1,105,463	1,105,463	977,600
Minor Works	(380,000)	(380,000)	(150,000)
Data Applications	1,109,248	1,056,248	1,006,000
Networks	1,214,373	1,214,373	1,631,700
Client Device	1,127,490	1,111,690	1,022,500
Systems Integration	1,290,637	1,290,637	1,156,700
Programme Delivery Team Management	377,545	377,545	62,800
Business Support	1,142,312	1,136,112	303,600
IMS	-	-	127,500
Service Desk	(32,617)	(42,117)	-
Data Centre	768,068	762,568	763,000
	1,699,181	1,699,181	1,637,900
Net Cost of IS Department before contributions	11,401,000	11,311,000	10,367,000
Total Contributions to / (from) reserves	-	-	-
Net Cost of IS Department after contributions	11,401,000	11,311,000	10,367,000
Support Service Charges	1,516,147	1,826,200	1,811,600
Capital Charges	-	-	-
Recharge to Services ¹	(12,917,147)	(13,137,200)	(12,178,600)
Total Cost of IS Department after contributions	-	-	-

1. The recharge to services for the revised 2010/11 budget has all been shown on the Management page

Resources Directorate IS Department

Training

Head of Service
Budget Manager

Dave Picknett
Jacqui Warrick

Cost Centre - ISG9512

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	130,693	130,693	125,900
Premises	-	-	-
Transport	-	-	-
Supplies & Services	1,000	1,000	1,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	131,693	131,693	126,900
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(1,000)	(1,000)	(1,000)
Internal Income	(50,000)	(50,000)	(50,000)
Total Income	(51,000)	(51,000)	(51,000)
Net Cost of Training before contributions	80,693	80,693	75,900
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Training after contributions	80,693	80,693	75,900
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(80,693)	-	(75,900)
Total Cost of Training after contributions	-	80,693	-

Resources Directorate IS Department

Telephones

Head of Service
Budget Manager

Dave Picknett
James Llewelyn

Cost Centre - ISG9515

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	2,213,000	2,213,000	2,156,200
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	2,213,000	2,213,000	2,156,200
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	(70,000)
Internal Income	(314,393)	(314,393)	(334,400)
Total Income	(314,393)	(314,393)	(404,400)
Net Cost of Telephones before contributions	1,898,607	1,898,607	1,751,800
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Telephones after contributions	1,898,607	1,898,607	1,751,800
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(1,848,607)	-	(1,841,800)
Total Cost of Telephones after contributions	50,000	1,898,607	(90,000)

Resources Directorate IS Department

Print

Head of Service
Budget Manager

Dave Picknett
June Brayne

Cost Centre - ISG9518

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	262,912	262,912	226,600
Premises	-	-	-
Transport	4,000	4,000	3,300
Supplies & Services	1,113,600	1,113,600	1,122,700
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	1,380,512	1,380,512	1,352,600
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(27,000)	(27,000)	(42,000)
Internal Income	(248,049)	(248,049)	(333,000)
Total Income	(275,049)	(275,049)	(375,000)
Net Cost of Print before contributions	1,105,463	1,105,463	977,600
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Print after contributions	1,105,463	1,105,463	977,600
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(1,105,463)	-	(977,600)
Total Cost of Print after contributions	-	1,105,463	-

Resources Directorate IS Department

Minor Works

Head of Service
Budget Manager

Dave Picknett
Matt Williams

Cost Centre - ISG9519

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	629,000	629,000	1,000,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	629,000	629,000	1,000,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	(1,009,000)	(1,009,000)	(1,150,000)
Total Income	(1,009,000)	(1,009,000)	(1,150,000)
Net Cost of Minor Works before contributions	(380,000)	(380,000)	(150,000)
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Minor Works after contributions	(380,000)	(380,000)	(150,000)
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	380,000	-	150,000
Total Cost of Minor Works after contributions	-	(380,000)	-

Resources Directorate IS Department

Data Applications

Head of Service
Budget Manager

Dave Picknett
Ross Mackenzie

Cost Centre - ISG9522

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	742,936	742,936	666,200
Premises	67,476	14,476	19,800
Transport	11,500	11,500	9,800
Supplies & Services	383,077	383,077	443,700
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	1,204,989	1,151,989	1,139,500
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(43,000)	(43,000)	(73,000)
Internal Income	(52,741)	(52,741)	(60,500)
Total Income	(95,741)	(95,741)	(133,500)
Net Cost of Data Applications before contributions	1,109,248	1,056,248	1,006,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Data Applications after contributions	1,109,248	1,056,248	1,006,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(1,109,248)	-	(1,006,000)
Total Cost of Data Applications after contributions	-	1,056,248	-

Resources Directorate IS Department

Networks

Head of Service
Budget Manager

Dave Picknett
James Llewelyn

Cost Centre - ISG9523

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	411,844	411,844	395,400
Premises	200	200	-
Transport	2,395	2,395	1,300
Supplies & Services	957,239	957,239	1,300,300
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	1,371,678	1,371,678	1,697,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(72,000)	(72,000)	-
Internal Income	(85,305)	(85,305)	(65,300)
Total Income	(157,305)	(157,305)	(65,300)
Net Cost of Networks before contributions	1,214,373	1,214,373	1,631,700
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Networks after contributions	1,214,373	1,214,373	1,631,700
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(1,264,373)	-	(1,541,700)
Total Cost of Networks after contributions	(50,000)	1,214,373	90,000

Resources Directorate IS Department

Client Device

Head of Service
Budget Manager

Dave Picknett
Derrin Bray

Cost Centre - ISG9524

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	849,095	833,295	836,800
Premises	-	-	-
Transport	62,514	62,514	85,900
Supplies & Services	282,680	282,680	102,300
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	1,194,289	1,178,489	1,025,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	(66,799)	(66,799)	(2,500)
Total Income	(66,799)	(66,799)	(2,500)
Net Cost of Client Device before contributions	1,127,490	1,111,690	1,022,500
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Client Device after contributions	1,127,490	1,111,690	1,022,500
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(1,127,490)	-	(1,022,500)
Total Cost of Client Device after contributions	-	1,111,690	-

Resources Directorate IS Department

Systems Integration

Head of Service
Budget Manager

Dave Picknett
Rodney Peck

Cost Centre - ISG9525

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,201,915	1,201,915	1,121,100
Premises	-	-	-
Transport	10,665	10,665	5,000
Supplies & Services	78,157	78,157	30,600
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	1,290,737	1,290,737	1,156,700
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(100)	(100)	-
Internal Income	-	-	-
Total Income	(100)	(100)	-
Net Cost of Systems Integration before contributions	1,290,637	1,290,637	1,156,700
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Systems Integration after contributions	1,290,637	1,290,637	1,156,700
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(1,290,637)	-	(1,156,700)
Total Cost of Systems Integration after contributions	-	1,290,637	-

Resources Directorate IS Department

Programme Delivery Team

Head of Service
Budget Manager

Dave Picknett
Russell Cosway

Cost Centre - ISG9526

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	377,545	377,545	557,500
Premises	-	-	-
Transport	-	-	3,100
Supplies & Services	-	-	2,200
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	377,545	377,545	562,800
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income ¹	-	-	(500,000)
Total Income	-	-	(500,000)
Net Cost of Programme Delivery Team before contributions	377,545	377,545	62,800
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Programme Delivery Team after contributions	377,545	377,545	62,800
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(377,545)	-	(62,800)
Total Cost of Programme Delivery Team after contributions	-	377,545	-

1. A new service charge is being introduced for 2011/12

Resources Directorate IS Department

Management

Head of Service
Budget Manager

Dave Picknett
Matt Williams

Cost Centre - ISG9527

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,333,691	1,327,491	425,100
Premises	16,972	16,972	-
Transport	46,170	46,170	6,800
Supplies & Services	175,917	175,917	1,100
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	2,000	2,000	49,400
Total Expenditure	1,574,750	1,568,550	482,400
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(265,600)	(265,600)	-
Internal Income	(166,838)	(166,838)	(178,800)
Total Income	(432,438)	(432,438)	(178,800)
Net Cost of Management before contributions	1,142,312	1,136,112	303,600
Contributions to / (from) reserves			
Loan Repayment	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Management after contributions	1,142,312	1,136,112	303,600
Support Service Charges	1,516,147	1,826,200	1,811,600
Capital Charges	-	-	-
Recharge to Services	(2,658,459)	(13,137,200)	(2,242,700)
Total Cost of Management after contributions	-	(10,174,888)	(127,500)

Resources Directorate IS Department

Business Support

Head of Service
Budget Manager

Dave Picknett
Alex Sleeman

Cost Centre - ISG9527

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	335,500
Premises	-	-	1,800
Transport	-	-	2,600
Supplies & Services	-	-	120,600
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	-	-	460,500
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	(277,900)
Internal Income	-	-	(55,100)
Total Income	-	-	(333,000)
Net Cost of Business Support before contributions	-	-	127,500
Contributions to / (from) reserves			
Loan Repayment	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Business Support after contributions	-	-	127,500
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Business Support after contributions	-	-	127,500

Resources Directorate IS Department

IMS

Head of Service
Budget Manager

Dave Picknett
Jane McFall

Cost Centre - ISG9528

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	565,950	556,450	547,800
Premises	-	-	-
Transport	22,410	22,410	10,200
Supplies & Services	46,800	46,800	45,100
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	635,160	625,660	603,100
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(125,000)	(125,000)	-
Internal Income	(542,777)	(542,777)	(603,100)
Total Income	(667,777)	(667,777)	(603,100)
Net Cost of IMS before contributions	(32,617)	(42,117)	-
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of IMS after contributions	(32,617)	(42,117)	-
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	32,617	-	-
Total Cost of IMS after contributions	-	(42,117)	-

Resources Directorate IS Department

Service Desk

Head of Service
Budget Manager

Dave Picknett
Sam Curran

Cost Centre - ISG9534

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	733,160	727,660	730,900
Premises	-	-	-
Transport	2,000	2,000	3,300
Supplies & Services	32,908	32,908	28,800
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	768,068	762,568	763,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Service Desk before contributions	768,068	762,568	763,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Service Desk after contributions	768,068	762,568	763,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(768,068)	-	(763,000)
Total Cost of Service Desk after contributions	-	762,568	-

Resources Directorate IS Department

Data Centre

Head of Service
Budget Manager

Dave Picknett
Nick Robinson

Cost Centre - ISG9544

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,183,925	1,183,925	1,151,700
Premises	87,315	87,315	105,300
Transport	2,350	2,350	3,100
Supplies & Services	425,591	425,591	377,800
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	1,699,181	1,699,181	1,637,900
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Data Centre before contributions	1,699,181	1,699,181	1,637,900
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Data Centre after contributions	1,699,181	1,699,181	1,637,900
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(1,699,181)	-	(1,637,900)
Total Cost of Data Centre after contributions	-	1,699,181	-

**Resources Directorate
Legal and Democratic Department
Summary**

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Registration of Electors	712,000	712,000	765,000
Democratic (team)	1,038,788	1,038,788	949,000
Democratic Representation and Management	2,268,212	2,268,212	2,304,000
Head of Legal and Democratic Services	125,000	125,000	125,000
Legal Services	3,512,000	3,441,810	3,277,000
Scrutiny	29,000	29,000	29,000
Net Cost of Legal and Democratic Department before contributions	7,685,000	7,614,810	7,449,000
Total Contributions to / (from) reserves	160,000	160,000	160,000
Net Cost of Legal and Democratic Department after contributions	7,845,000	7,774,810	7,609,000
Support Service Charges	1,013,162	984,600	977,600
Capital Charges	-	-	-
Recharge to Services	(7,825,579)	(7,789,300)	(7,563,800)
Total Cost of Legal and Democratic Department after contributions	1,032,583	970,110	1,022,800

**Resources Directorate
Legal and Democratic Department**

Registration of Electors

Head of Service
Budget Manager

Richard Williams
Denise Holwill

Cost Centre - LEGLAAA

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	498,637	498,637	532,000
Premises	-	-	-
Transport	9,000	9,000	34,000
Supplies & Services	288,363	288,363	207,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	2,000
Total Expenditure	796,000	796,000	775,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(84,000)	(84,000)	(10,000)
Internal Income	-	-	-
Total Income	(84,000)	(84,000)	(10,000)
Net Cost of Registration of Electors before contributions	712,000	712,000	765,000
Contributions to / (from) reserves			
Election Reserve	160,000	160,000	160,000
Total Contributions to / (from) reserves	160,000	160,000	160,000
Net Cost of Registration of Electors after contributions	872,000	872,000	925,000
Support Service Charges	160,583	98,300	97,800
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Registration of Electors after contributions	1,032,583	970,300	1,022,800

**Resources Directorate
Legal and Democratic Department**

Democratic (team)

Head of Service
Budget Manager

Richard Williams
Anita Searby

Cost Centre - LEGLAAD

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	979,155	979,155	864,000
Premises	-	-	-
Transport	57,000	57,000	57,000
Supplies & Services	40,519	40,519	42,500
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	5,000
Total Expenditure	1,076,674	1,076,674	968,500
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(18,500)	(18,500)	-
Internal Income	(19,386)	(19,386)	(19,500)
Total Income	(37,886)	(37,886)	(19,500)
Net Cost of Democratic (team) before contributions	1,038,788	1,038,788	949,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Democratic (team) after contributions	1,038,788	1,038,788	949,000
Support Service Charges	253,531	289,900	288,600
Capital Charges	-	-	-
Recharge to Services	(1,292,319)	(1,328,700)	(1,237,600)
Total Cost of Democratic (team) after contributions	-	(12)	-

**Resources Directorate
Legal and Democratic Department**

Democratic Representation and Management

Head of Service
Budget Manager

Richard Williams
Anita Searby

Cost Centre - LEGLAAM

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	292,727	292,727	283,000
Premises	-	-	-
Transport	201,494	201,494	182,000
Supplies & Services	2,007,196	2,007,196	2,072,250
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	15,000	15,000	15,000
Total Expenditure	2,516,417	2,516,417	2,552,250
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	(248,205)	(248,205)	(248,250)
Total Income	(248,205)	(248,205)	(248,250)
Net Cost of Democratic Representation and Management before contributions	2,268,212	2,268,212	2,304,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Democratic Representation and Management after contributions	2,268,212	2,268,212	2,304,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(2,268,212)	(2,297,200)	(2,304,000)
Total Cost of Democratic Representation and Management after contributions	-	(28,988)	-

**Resources Directorate
Legal and Democratic Department**

Head of Legal and Democratic Services

Head of Service
Budget Manager

Richard Williams
Richard Williams

Cost Centre - LEGLAAN

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	119,905	119,905	119,500
Premises	-	-	-
Transport	1,500	1,500	1,000
Supplies & Services	3,595	3,595	4,500
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	125,000	125,000	125,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Head of Legal and Democratic Services before contributions	125,000	125,000	125,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Head of Legal and Democratic Services after contributions	125,000	125,000	125,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(125,000)	(125,000)	(125,000)
Total Cost of Head of Legal and Democratic Services after contributions	-	-	-

**Resources Directorate
Legal and Democratic Department**

Legal Services

Head of Service
Budget Manager

Richard Williams
Julian Kitto

Cost Centre - LEGLAAP

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	3,671,105	3,671,105	3,611,000
Premises	-	-	-
Transport	64,011	64,011	40,000
Supplies & Services	506,882	436,692	328,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	4,241,998	4,171,808	3,979,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(514,241)	(514,241)	(486,000)
Internal Income	(215,757)	(215,757)	(216,000)
Total Income	(729,998)	(729,998)	(702,000)
Net Cost of Legal Services before contributions	3,512,000	3,441,810	3,277,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Legal Services after contributions	3,512,000	3,441,810	3,277,000
Support Service Charges	599,048	596,400	591,200
Capital Charges	-	-	-
Recharge to Services	(4,111,048)	(4,038,400)	(3,868,200)
Total Cost of Legal Services after contributions	-	(190)	-

**Resources Directorate
Legal and Democratic Department**

Scrutiny

Head of Service
Budget Manager

Richard Williams
Anita Searby

Cost Centre - LEGLAAQ

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	19,000	19,000	19,000
Premises	-	-	-
Transport	-	-	-
Supplies & Services	10,000	10,000	10,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	29,000	29,000	29,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Scrutiny before contributions	29,000	29,000	29,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Scrutiny after contributions	29,000	29,000	29,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(29,000)	-	(29,000)
Total Cost of Scrutiny after contributions	-	29,000	-

**Resources Directorate
Procurement and PFI Department
Summary**

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Procurement Team	1,439,400	1,480,000	1,501,000
PFI Team	627,400	625,400	619,300
Fire PFI	82,900	82,900	58,100
Education PFI (2)	1,046,100	374,100	440,800
Net Cost of Procurement and PFI Department before contributions	3,195,800	2,562,400	2,619,200
Total Contributions to / (from) reserves	(1,056,400)	(1,056,400)	(420,200)
Net Cost of Procurement and PFI Department after contributions	2,139,400	1,506,000	2,199,000
Support Service Charges	250,399	409,300	429,100
Capital Charges	-	-	-
Recharge to Services	(2,389,799)	(1,915,300)	(2,628,100)
Total Cost of Procurement and PFI Department after contributions	-	-	-

**Resources Directorate
Procurement and PFI Department**

Procurement Team

Head of Service
Budget Manager

Liz Calcutt

Cost Centre - TRE9848

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,598,400	1,639,400	1,567,900
Premises	-	-	-
Transport	3,300	3,300	3,700
Supplies & Services	31,200	30,800	52,900
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	7,500
Total Expenditure	1,632,900	1,673,500	1,632,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	(193,500)	(193,500)	(131,000)
Total Income	(193,500)	(193,500)	(131,000)
Net Cost of Procurement Team before contributions	1,439,400	1,480,000	1,501,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Procurement Team after contributions	1,439,400	1,480,000	1,501,000
Support Service Charges	250,399	277,000	269,200
Capital Charges	-	-	-
Recharge to Services	(1,689,799)	(1,757,000)	(1,770,200)
Total Cost of Procurement Team after contributions	-	-	-

(Note: above excludes corporate savings targets of £2.55m in 10/11)

**Resources Directorate
Procurement and PFI Department**

PFI Team

Head of Service
Budget Manager

Miranda Lingard
Mark Ellis

Cost Centre - PCG9971

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	683,700	681,700	632,300
Premises	-	-	-
Transport	24,800	24,800	24,800
Supplies & Services	195,700	195,700	169,500
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	200,000	200,000	200,000
Total Expenditure	1,104,200	1,102,200	1,026,600
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	(476,800)	(476,800)	(407,300)
Total Income	(476,800)	(476,800)	(407,300)
Net Cost of PFI Team before contributions	627,400	625,400	619,300
Contributions to / (from) reserves			
PFI Education 1 Reserve	(83,800)	(83,800)	(12,300)
Total Contributions to / (from) reserves	(83,800)	(83,800)	(12,300)
Net Cost of PFI Team after contributions	543,600	541,600	607,000
Support Service Charges	-	132,300	159,900
Capital Charges	-	-	-
Recharge to Services	(543,600)	(158,300)	(766,900)
Total Cost of PFI Team after contributions	-	515,600	-

**Resources Directorate
Procurement and PFI Department**

Fire PFI

Head of Service
Budget Manager

Miranda Lingard
Mark Ellis

Cost Centre - PCG7600

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	1,750,300	1,750,300	1,781,400
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	132,300	132,300	124,400
Total Expenditure	1,882,600	1,882,600	1,905,800
Income			
Fees & Charges	-	-	-
Grant Income	(1,071,200)	(1,071,200)	(1,071,200)
Other External Income	-	-	-
Internal Income	(728,500)	(728,500)	(776,500)
Total Income	(1,799,700)	(1,799,700)	(1,847,700)
Net Cost of Fire PFI before contributions	82,900	82,900	58,100
Contributions to / (from) reserves			
PFI Fire Reserve	73,500	73,500	32,900
Total Contributions to / (from) reserves	73,500	73,500	32,900
Net Cost of Fire PFI after contributions	156,400	156,400	91,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(156,400)	-	(91,000)
Total Cost of Fire PFI after contributions	-	156,400	-

**Resources Directorate
Procurement and PFI Department**

Education PFI (2)

Head of Service
Budget Manager

Miranda Lingard
Mark Ellis

Cost Centre - PCG7700

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	8,813,600	8,141,600	8,435,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	344,500	344,500	282,900
Total Expenditure	9,158,100	8,486,100	8,717,900
Income			
Fees & Charges	-	-	-
Grant Income	(5,919,500)	(5,919,500)	(5,919,500)
Other External Income	(47,800)	(47,800)	(48,400)
Internal Income	(2,144,700)	(2,144,700)	(2,309,200)
Total Income	(8,112,000)	(8,112,000)	(8,277,100)
Net Cost of Education PFI (2) before contributions	1,046,100	374,100	440,800
Contributions to / (from) reserves			
PFI Education 2 Reserve	(1,046,100)	(1,046,100)	(440,800)
Total Contributions to / (from) reserves	(1,046,100)	(1,046,100)	(440,800)
Net Cost of Education PFI (2) after contributions	-	(672,000)	-
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Education PFI (2) after contributions	-	(672,000)	-

Resources Directorate Property Department Summary

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Property Maintenance Partnership (2009-2011)	-	-	-
Repairs and Maintenance - Non PMP	4,150,000	3,625,000	3,975,187
Corporate Property Management	2,917,000	3,017,000	1,494,356
Commercial Properties	(1,609,000)	(1,609,000)	(1,711,000)
Surplus Properties	-	-	-
Geevor Mine	71,000	71,000	71,000
County Offices	8,025,000	8,474,000	8,246,363
Property Services (Unit Budget)	(715,000)	(753,000)	(355,556)
Furniture and ID Cards	165,000	165,000	72,650
County Farms Estate	(352,000)	(352,000)	(455,000)
Tate Gallery	(4,000)	(4,000)	(4,000)
Gallery & Carrick Restaurants	113,000	113,000	92,000
Net Cost of Property Department before contributions	12,761,000	12,747,000	11,426,000
Total Contributions to / (from) reserves	-	-	-
Net Cost of Property Department after contributions	12,761,000	12,747,000	11,426,000
Support Service Charges	4,422,554	3,330,900	2,694,600
Capital Charges	1,716,851	-	-
Recharge to Services ¹	(20,794,405)	(17,925,500)	(16,172,200)
Total Cost of Property Department after contributions	(1,894,000)	(1,847,600)	(2,051,600)

1. The way in which the recharges are allocated across the service was changed during 2010/11 affecting the revised 2010/11 and original 2011/12 budgets

**Resources Directorate
Property Department**

Property Maintenance Partnership (2009-2011)

Head of Service
Budget Manager
Cost Centre - PCG: 2200, 2295

Peter Marsh
Marcus Dunstan

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	539,110	539,110	872,081
Transport	-	-	-
Supplies & Services	-	-	-
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	1,393,000	1,393,000	1,211,000
Total Expenditure	1,932,110	1,932,110	2,083,081
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(1,932,110)	(1,932,110)	(2,083,081)
Internal Income	-	-	-
Total Income	(1,932,110)	(1,932,110)	(2,083,081)
Net Cost of Property Maintenance Partnership (2009-2011) before contributions	-	-	-
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Property Maintenance Partnership (2009-2011) after contributions	-	-	-
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Property Maintenance Partnership (2009-2011) after contributions	-	-	-

**Resources Directorate
Property Department**

Repairs and Maintenance - Non PMP

Head of Service
Budget Manager
Cost Centre - PCG: 2010, 2020, 2040, 2051, 2065, 2070,
2160, 2135, 2185, 2095, 2080, 2190, 2085, 2150, 2170,
2510, 2720, 2125

Peter Marsh
Marcus Dunstan

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	2,325,000	1,700,000	2,640,187
Transport	-	-	-
Supplies & Services	390,000	490,000	370,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	1,515,000	1,515,000	1,755,000
Total Expenditure	4,230,000	3,705,000	4,765,187
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(80,000)	(80,000)	(40,000)
Internal Income	-	-	-
Total Income	(80,000)	(80,000)	(40,000)
Net Cost of Repairs and Maintenance - Non PMP before contributions	4,150,000	3,625,000	4,725,187
Contributions to / (from) reserves			
Capital Reserve	-	-	(750,000)
Total Contributions to / (from) reserves	-	-	(750,000)
Net Cost of Repairs and Maintenance - Non PMP after contributions	4,150,000	3,625,000	3,975,187
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(4,150,000)	-	-
Total Cost of Repairs and Maintenance - Non PMP after contributions	-	3,625,000	3,975,187

Resources Directorate Property Department

Corporate Property Management

Head of Service
Budget Manager

Peter Marsh
Alan Hoare

Cost Centre - PCG: 2300, 2308, 2380

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	-	-	-
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	3,117,000	3,217,000	1,729,356
Total Expenditure	3,117,000	3,217,000	1,729,356
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(200,000)	(200,000)	(235,000)
Internal Income	-	-	-
Total Income	(200,000)	(200,000)	(235,000)
Net Cost of Corporate Property Management before contributions	2,917,000	3,017,000	1,494,356
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Corporate Property Management after contributions	2,917,000	3,017,000	1,494,356
Support Service Charges	2,640,625	-	-
Capital Charges	-	-	-
Recharge to Services	(5,557,625)	(3,017,000)	(1,895,000)
Total Cost of Corporate Property Management after contributions	-	-	(400,644)

Resources Directorate Property Department

Commercial Properties

Head of Service
Budget Manager
Cost Centre - PCG: 2615, 2620, 2630, 2640, 2650, 2680,
2690, 2601, 2602, 2604, 2607, 2611, 2605, 2608, 2609,
2612, 2600, 2610

Peter Marsh
Jonny Alford

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	312,000	312,000	273,000
Transport	-	-	-
Supplies & Services	160,000	160,000	160,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	409,000	409,000	468,000
Total Expenditure	881,000	881,000	901,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(2,490,000)	(2,490,000)	(2,612,000)
Internal Income	-	-	-
Total Income	(2,490,000)	(2,490,000)	(2,612,000)
Net Cost of Commercial Properties before contributions	(1,609,000)	(1,609,000)	(1,711,000)
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Commercial Properties after contributions	(1,609,000)	(1,609,000)	(1,711,000)
Support Service Charges	-	22,400	23,500
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Commercial Properties after contributions	(1,609,000)	(1,586,600)	(1,687,500)

Resources Directorate Property Department

Surplus Properties

Head of Service
Budget Manager
Cost Centre - PCG: 3530, 3550, 3555

Peter Marsh
Michael Bennett

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	50,000	50,000	100,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	40,000	40,000	50,000
Total Expenditure	90,000	90,000	150,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	(90,000)	(90,000)	(150,000)
Total Income	(90,000)	(90,000)	(150,000)
Net Cost of Surplus Properties before contributions	-	-	-
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Surplus Properties after contributions	-	-	-
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Surplus Properties after contributions	-	-	-

Resources Directorate Property Department

Geevor Mine

Head of Service
Budget Manager
Cost Centre - PCG: 3450, 3460, 3470

Peter Marsh
Michael Bennett

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	77,000	59,000	61,000
Transport	-	-	-
Supplies & Services	7,000	7,000	12,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	5,000	5,000	5,000
Total Expenditure	89,000	71,000	78,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(18,000)	-	(7,000)
Internal Income	-	-	-
Total Income	(18,000)	-	(7,000)
Net Cost of Geevor Mine before contributions	71,000	71,000	71,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Geevor Mine after contributions	71,000	71,000	71,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Geevor Mine after contributions	71,000	71,000	71,000

Resources Directorate Property Department

County Offices

Head of Service
Budget Manager
Cost Centre - PCG: 3070, 3080, 3090, 3100, 3140, 3095,
3145, 3131, 3110, 3115, 3135, 3065, 3130, 3150, 3305,
3055, 3190, 3210

Peter Marsh
Al Hoare

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	5,265,000	5,265,000	5,255,363
Transport	-	-	-
Supplies & Services	996,000	1,445,000	1,032,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	2,566,000	2,566,000	2,759,000
Total Expenditure	8,827,000	9,276,000	9,046,363
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(802,000)	(802,000)	(800,000)
Internal Income	-	-	-
Total Income	(802,000)	(802,000)	(800,000)
Net Cost of County Offices before contributions	8,025,000	8,474,000	8,246,363
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of County Offices after contributions	8,025,000	8,474,000	8,246,363
Support Service Charges	-	-	-
Capital Charges	1,716,851	-	-
Recharge to Services	(9,741,851)	(14,908,500)	(14,277,200)
Total Cost of County Offices after contributions	-	(6,434,500)	(6,030,837)

Resources Directorate Property Department

Property Services (Unit Budget)

Head of Service
Budget Manager

Peter Marsh
Al Hoare

Cost Centre - PCG: 9979, PG01

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	7,963,276	7,963,276	5,286,837
Premises	432,000	432,000	-
Transport	414,575	414,575	200,000
Supplies & Services	1,198,210	1,175,210	998,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	415,750	400,750	722,345
Total Expenditure	10,423,811	10,385,811	7,207,182
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(419,000)	(419,000)	(120,000)
Internal Income	(10,719,811)	(10,719,811)	(7,442,738)
Total Income	(11,138,811)	(11,138,811)	(7,562,738)
Net Cost of Property Services (Unit Budget) before contributions	(715,000)	(753,000)	(355,556)
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Property Services (Unit Budget) after contributions	(715,000)	(753,000)	(355,556)
Support Service Charges	1,781,929	3,284,500	2,647,200
Capital Charges	-	-	-
Recharge to Services	(1,066,929)	-	-
Total Cost of Property Services (Unit Budget) after contributions	-	2,531,500	2,291,644

**Resources Directorate
Property Department**

Furniture and ID Cards

Head of Service
Budget Manager
Cost Centre - PCG: 12010, 3015

Peter Marsh
David Bunney

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	132,000	132,000	62,150
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	33,000	33,000	10,500
Total Expenditure	165,000	165,000	72,650
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Furniture and ID Cards before contributions	165,000	165,000	72,650
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Furniture and ID Cards after contributions	165,000	165,000	72,650
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(165,000)	-	-
Total Cost of Furniture and ID Cards after contributions	-	165,000	72,650

Resources Directorate Property Department

County Farms Estate

Head of Service
Budget Manager
Cost Centre - PCG: 1010, 1380, 1340, 1060, 1070, 1080,
1090, 1100, 1040, 1050, 1055, 1140, 1120, 1180, 1190,
1200

Peter Marsh
Jonny Alford

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	394,000	394,000	437,000
Transport	-	-	-
Supplies & Services	140,000	140,000	82,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	272,000	272,000	240,000
Total Expenditure	806,000	806,000	759,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(1,158,000)	(1,158,000)	(1,214,000)
Internal Income	-	-	-
Total Income	(1,158,000)	(1,158,000)	(1,214,000)
Net Cost of County Farms Estate before contributions	(352,000)	(352,000)	(455,000)
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of County Farms Estate after contributions	(352,000)	(352,000)	(455,000)
Support Service Charges	-	20,400	20,000
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of County Farms Estate after contributions	(352,000)	(331,600)	(435,000)

**Resources Directorate
Property Department**

Tate Gallery

Head of Service
Budget Manager
Cost Centre -

Peter Marsh
Michael Bennett

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	65,000	65,000	65,000
Transport	-	-	-
Supplies & Services	-	-	-
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	8,000	8,000	8,000
Total Expenditure	73,000	73,000	73,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(77,000)	(77,000)	(77,000)
Internal Income	-	-	-
Total Income	(77,000)	(77,000)	(77,000)
Net Cost of Tate Gallery before contributions	(4,000)	(4,000)	(4,000)
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Tate Gallery after contributions	(4,000)	(4,000)	(4,000)
Support Service Charges	-	3,600	3,900
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Tate Gallery after contributions	(4,000)	(400)	(100)

**Resources Directorate
Property Department**

Gallery & Carrick Restaurants

Head of Service
Budget Manager
Cost Centre -

Peter Marsh
David Bunney

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	2,000	2,000	2,000
Premises	-	-	-
Transport	-	-	-
Supplies & Services	-	-	-
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	111,000	111,000	90,000
Total Expenditure	113,000	113,000	92,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Gallery & Carrick Restaurants before contributions	113,000	113,000	92,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Gallery & Carrick Restaurants after contributions	113,000	113,000	92,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(113,000)	-	-
Total Cost of Gallery & Carrick Restaurants after contributions	-	113,000	92,000

**Resources Directorate
Corporate Directors Office**

Corporate Directors Office

Head of Service
Budget Manager

Michael Crich

Cost Centre - TREDAAB

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	176,000	176,000	292,000
Premises	-	-	-
Transport	3,500	3,500	3,500
Supplies & Services	3,500	3,500	3,500
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	37,000
Total Expenditure	183,000	183,000	336,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	(153,000)
Total Income	-	-	(153,000)
Net Cost of Corporate Directors Office before contributions	183,000	183,000	183,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Corporate Directors Office after contributions	183,000	183,000	183,000
Support Service Charges	-	17,300	21,000
Capital Charges	-	-	-
Recharge to Services	(183,000)	(200,300)	(204,000)
Total Cost of Corporate Directors Office after contributions	-	-	-

Environment, Planning & Economy Summary

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Economic Development	5,838,000	5,861,000	4,563,000
Environment	18,953,700	20,149,700	18,288,700
Transport	17,095,000	17,188,000	18,256,000
Planning	9,775,297	8,948,959	6,762,000
Waste	40,897,484	38,850,484	43,206,484
Newquay Airport	3,729,000	3,727,000	3,615,000
Net Cost of Environment, Planning & Economy before contributions	96,288,481	94,725,143	94,691,184
Contributions to / (from) reserves	3,723,816	3,723,816	3,788,816
Total Contributions to / (from) reserves	3,723,816	3,723,816	3,788,816
Net Cost of Environment, Planning & Economy after contributions	100,012,297	98,448,959	98,480,000
Support Service Charges	11,920,300	11,920,300	11,299,600
Capital Charges	26,633,970	26,633,970	26,633,970
Recharge to Services	-	-	-
Total Cost of Environment, Planning & Economy after contributions	138,566,567	137,003,229	136,413,570

Environment, Planning & Economy
Economic Development
Summary

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Economic Development Core	1,764,885	1,787,885	1,220,745
Corporate Matching Funds / Initiatives	1,680,000	1,680,000	1,124,000
Cornwall Development Company Contract	2,393,115	2,393,115	2,218,255
Net Cost of Economic Development before contributions	5,838,000	5,861,000	4,563,000
Contributions to / (from) reserves	(65,000)	(65,000)	-
Total Contributions to / (from) reserves	(65,000)	(65,000)	-
Net Cost of Economic Development after contributions	5,773,000	5,796,000	4,563,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Economic Development after contributions	5,773,000	5,796,000	4,563,000

Environment, Planning & Economy
Economic Development

Economic Development

Head of Service
 Budget Manager

Sandra Rothwell
 Sandra Rothwell

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,438,719	1,438,719	1,017,617
Premises	-	-	3,000
Transport	71,180	71,180	55,661
Supplies & Services	208,986	231,986	158,467
Third Party Payments	-	-	-
Transfer Payments	46,000	46,000	56,000
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	1,764,885	1,787,885	1,290,745
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	(70,000)
Total Income	-	-	(70,000)
Net Cost of Economic Development before contributions	1,764,885	1,787,885	1,220,745
Contributions to / (from) reserves			
European Activity Reserve	(15,000)	(15,000)	-
Total Contributions to / (from) reserves	(15,000)	(15,000)	-
Net Cost of Economic Development after contributions	1,749,885	1,772,885	1,220,745
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Economic Development after contributions	1,749,885	1,772,885	1,220,745

Environment, Planning & Economy
Economic Development

Corporate Matching Funds/Initiatives

Head of Service
 Budget Manager

Sandra Rothwell
 Sandra Rothwell

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	-	-	-
Third Party Payments	1,680,000	1,680,000	1,124,000
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	1,680,000	1,680,000	1,124,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Corporate Matching Funds/Initiatives before contributions	1,680,000	1,680,000	1,124,000
Contributions to / (from) reserves			
Economic Development Pressures Budget Reserve	(50,000)	(50,000)	
Total Contributions to / (from) reserves	(50,000)	(50,000)	-
Net Cost of Corporate Matching Funds/Initiatives after contributions	1,630,000	1,630,000	1,124,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Corporate Matching Funds/Initiatives after contributions	1,630,000	1,630,000	1,124,000

Environment, Planning & Economy
Economic Development

CDC Contract

Head of Service
 Budget Manager

Sandra Rothwell
 Sandra Rothwell

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	-	-	-
Third Party Payments	2,393,115	2,393,115	2,218,255
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	2,393,115	2,393,115	2,218,255
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of CDC Contract before contributions	2,393,115	2,393,115	2,218,255
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of CDC Contract after contributions	2,393,115	2,393,115	2,218,255
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of CDC Contract after contributions	2,393,115	2,393,115	2,218,255

Environment, Planning & Economy Environment Summary

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Countryside and Open Spaces	6,946,031	7,641,430	6,270,430
Bereavement Services	279,455	293,987	255,987
Street Scene	5,298,834	5,480,038	5,133,038
Public Conveniences	2,791,777	2,808,902	2,331,902
Maritime	2,080,590	2,143,958	2,406,958
Historic and Protected Environment	1,260,056	1,473,893	1,417,893
Environment Policy and Projects	68,607	79,142	79,142
Coast and Flood Protection	228,350	228,350	393,350
Net Cost of Environment after contributions	18,953,700	20,149,700	18,288,700
Total Contributions to / (from) reserves	-	-	-
Net Cost of Environment after contributions	18,953,700	20,149,700	18,288,700
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Environment after contributions	18,953,700	20,149,700	18,288,700

Environment, Planning & Economy Environment

Countryside and Open Space

Head of Environmental Service Team, Environmental Business Support, Business Transformation and Improvement, Operations Management and Admin (East), Technical Services Management and Admin (East), Operations Management and Admin (West), Technical Services Management and Admin (West), Operations Management and Admin (Central), Engineering Management and Admin (Central), Bude Canal Parks and Gardens (West), Parks, Gardens and Open Spaces (Central), Sports Pitches (Central), Grounds Maintenance (Central), Living Environment and LUDU, Beach Management,

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	4,513,407	5,248,806	4,165,806
Premises	679,345	679,345	672,345
Transport	718,360	718,360	718,360
Supplies & Services	384,343	353,343	353,343
Third Party Payments	2,919,159	2,833,469	2,552,469
Transfer Payments	265,378	351,068	351,068
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	9,479,992	10,184,391	8,813,391
Income			
Fees & Charges	(102,300)	(111,300)	(179,050)
Grant Income	(67,750)	(67,750)	-
Other External Income	(1,306,761)	(1,306,761)	(1,306,761)
Internal Income	(1,057,150)	(1,057,150)	(1,057,150)
Total Income	(2,533,961)	(2,542,961)	(2,542,961)
Net Cost of Countryside and Open Space before contributions	6,946,031	7,641,430	6,270,430
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Countryside and Open Space after contributions	6,946,031	7,641,430	6,270,430
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Countryside and Open Space after contributions	6,946,031	7,641,430	6,270,430

Environment, Planning & Economy Environment

Bereavement Services

Cost Centre - Closed Churchyards and Cemeteries (East, West and Central)

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	186,874	201,406	179,406
Premises	100,050	100,050	98,050
Transport	15,450	15,450	15,450
Supplies & Services	82,581	82,581	82,581
Third Party Payments	285,250	285,250	271,250
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	670,205	684,737	646,737
Income			
Fees & Charges	(390,750)	(390,750)	(390,750)
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	(390,750)	(390,750)	(390,750)
Net Cost of Bereavement Services before contributions	279,455	293,987	255,987
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Bereavement Services after contributions	279,455	293,987	255,987
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Bereavement Services after contributions	279,455	293,987	255,987

Environment, Planning & Economy Environment

Street Scene

Cost Centres - Street Sweeping and Cleansing (East, West and Central)

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,992,144	2,173,348	2,133,348
Premises	25,290	25,290	25,290
Transport	766,850	766,850	766,850
Supplies & Services	581,220	581,220	581,220
Third Party Payments	2,265,130	2,265,130	1,958,130
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	5,630,634	5,811,838	5,464,838
Income			
Fees & Charges	(9,800)	(9,800)	(9,800)
Grant Income	-	-	-
Other External Income	(5,000)	(5,000)	(5,000)
Internal Income	(317,000)	(317,000)	(317,000)
Total Income	(331,800)	(331,800)	(331,800)
Net Cost of Street Scene before contributions	5,298,834	5,480,038	5,133,038
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Street Scene after contributions	5,298,834	5,480,038	5,133,038
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Street Scene after contributions	5,298,834	5,480,038	5,133,038

Environment, Planning & Economy Environment

Public Conveniences

Cost Centre - Public Conveniences (East, West and Central)

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	459,483	476,608	421,608
Premises	991,664	991,664	823,664
Transport	36,050	36,050	36,050
Supplies & Services	268,180	268,180	268,180
Third Party Payments	1,045,170	1,045,170	791,170
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	2,800,547	2,817,672	2,340,672
Income			
Fees & Charges	(2,080)	(2,080)	(2,080)
Grant Income	-	-	-
Other External Income	(6,690)	(6,690)	(6,690)
Internal Income	-	-	-
Total Income	(8,770)	(8,770)	(8,770)
Net Cost of Public Conveniences before contributions	2,791,777	2,808,902	2,331,902
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Public Conveniences after contributions	2,791,777	2,808,902	2,331,902
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Public Conveniences after contributions	2,791,777	2,808,902	2,331,902

Environment, Planning & Economy Environment

Maritime

Cost Centre - Maritime - Maritime Service Section, Prince of Wales Pier - Falmouth, Portreath Harbour, Penzance Harbour, St.Ives Harbour, Newquay Harbour, Other Harbours (Mid), Other Harbours (East), Maritime and Coastal access Bill, Beach and Water Safety, Oyster Fisheries

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	534,598	597,966	506,966
Premises	226,590	226,590	226,590
Transport	16,770	16,770	16,770
Supplies & Services	259,220	259,220	259,220
Third Party Payments	1,889,250	1,889,250	2,243,250
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	2,926,428	2,989,796	3,252,796
Income			
Client Costs	(194,950)	(194,950)	(194,950)
Fees & Charges	(231,700)	(231,700)	(231,700)
Grant Income	-	-	-
Other External Income	(419,188)	(419,188)	(419,188)
Internal Income	-	-	-
Total Income	(845,838)	(845,838)	(845,838)
Net Cost of Maritime before contributions	2,080,590	2,143,958	2,406,958
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Maritime after contributions	2,080,590	2,143,958	2,406,958
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Maritime after contributions	2,080,590	2,143,958	2,406,958

Environment, Planning & Economy Environment

Historic and Projected Environment

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,497,990	1,711,827	1,655,827
Premises	5,375	5,375	5,375
Transport	57,250	57,250	57,250
Supplies & Services	360,539	360,539	360,539
Third Party Payments	564,200	564,200	564,200
Transfer Payments	208,541	208,541	208,541
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	2,693,895	2,907,732	2,851,732
Income			
Fees & Charges	(875,000)	(875,000)	(875,000)
Grant Income	(187,850)	(187,850)	(187,850)
Other External Income	(253,081)	(253,081)	(253,081)
Internal Income	(117,908)	(117,908)	(117,908)
Total Income	(1,433,839)	(1,433,839)	(1,433,839)
Net Cost of Historic and Projected Environment before contributions	1,260,056	1,473,893	1,417,893
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Historic and Projected Environment after contributions	1,260,056	1,473,893	1,417,893
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Historic and Projected Environment after contributions	1,260,056	1,473,893	1,417,893

Environment, Planning & Economy Environment

Policy and Projects

Cost Centre - Green Cornwall, Boscastle and Tintagel visitor Centre's

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	73,857	84,392	84,392
Premises	23,100	23,100	23,100
Transport	80	80	80
Supplies & Services	201,570	201,570	201,570
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	298,607	309,142	309,142
Income			
Fees & Charges	(130,000)	(130,000)	(130,000)
Grant Income	-	-	-
Other External Income	(100,000)	(100,000)	(100,000)
Internal Income	-	-	-
Total Income	(230,000)	(230,000)	(230,000)
Net Cost of Policy and Projects before contributions	68,607	79,142	79,142
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Policy and Projects after contributions	68,607	79,142	79,142
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Policy and Projects after contributions	68,607	79,142	79,142

Environment, Planning & Economy Environment

Coast and Flood Protection

Cost Centre - Coastal Protection (East, West and Central), Culverts and Leats (East), Helston Leats (West) and Land Drainage (Central), Engineering Projects (Mid), Environmental Agency Levy

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	62,500	62,500	62,500
Transport	-	-	-
Supplies & Services	26,700	26,700	26,700
Third Party Payments	193,000	193,000	358,000
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	282,200	282,200	447,200
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(53,850)	(53,850)	(53,850)
Internal Income	-	-	-
Total Income	(53,850)	(53,850)	(53,850)
Net Cost of Coast and Flood Protection before contributions	228,350	228,350	393,350
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Coast and Flood Protection after contributions	228,350	228,350	393,350
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Coast and Flood Protection after contributions	228,350	228,350	393,350

Environment, Planning & Economy

Transportation Service Summary

Head of Service
Budget Manager

Nigel Blackler
Tim Wood

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
County Roads	19,734,000	19,805,000	18,190,000
Parking Services	(11,223,000)	(11,223,000)	(11,776,000)
Public Transport	6,324,000	6,325,000	9,674,000
Other Transport	2,260,000	2,281,000	2,168,000
Net Cost of Transportation Service before contributions	17,095,000	17,188,000	18,256,000
Contributions to / (from) reserves	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Transportation Service after contributions	17,095,000	17,188,000	18,256,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Transportation Service after contributions	17,095,000	17,188,000	18,256,000

**Environment, Planning & Economy
Transportation Service**

County Roads Service

Acting Head of Service
Budget Manager

Nigel Blackler
Tim Wood

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	23,749,000	23,859,000	19,301,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	23,749,000	23,859,000	19,301,000
Income			
Fees & Charges	(775,000)	(814,000)	(923,000)
Grant Income	(3,052,000)	(3,052,000)	-
Other External Income	-	-	-
Internal Income	(188,000)	(188,000)	(188,000)
Total Income	(4,015,000)	(4,054,000)	(1,111,000)
Net Cost of County Roads Service before contributions	19,734,000	19,805,000	18,190,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of County Roads Service after contributions	19,734,000	19,805,000	18,190,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of County Roads Service after contributions	19,734,000	19,805,000	18,190,000

**Environment, Planning & Economy
Transportation Service**

Parking Services

Acting Head of Service
Budget Manager

Nigel Blackler
Tim Wood

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	4,670,000	4,677,000	6,024,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	4,670,000	4,677,000	6,024,000
Income			
Fees & Charges	(15,893,000)	(15,900,000)	(17,800,000)
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	(15,893,000)	(15,900,000)	(17,800,000)
Net Cost of Parking Services before contributions	(11,223,000)	(11,223,000)	(11,776,000)
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Parking Services after contributions	(11,223,000)	(11,223,000)	(11,776,000)
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Parking Services after contributions	(11,223,000)	(11,223,000)	(11,776,000)

**Environment, Planning & Economy
Transportation Service**

Public Transport Service

Acting Head of Service
Budget Manager

Nigel Blackler
Tim Wood

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	11,576,000	11,576,000	9,182,000
Supplies & Services	842,000	902,000	933,000
Third Party Payments	100,000	100,000	100,000
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	12,518,000	12,578,000	10,215,000
Income			
Fees & Charges	-	-	-
Grant Income	(5,683,000)	(5,683,000)	-
Other External Income	(77,000)	(136,000)	(107,000)
Internal Income	(434,000)	(434,000)	(434,000)
Total Income	(6,194,000)	(6,253,000)	(541,000)
Net Cost of Public Transport Service before contributions	6,324,000	6,325,000	9,674,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Public Transport Service after contributions	6,324,000	6,325,000	9,674,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Public Transport Service after contributions	6,324,000	6,325,000	9,674,000

**Environment, Planning & Economy
Transportation Service**

Other Transportation Services

Acting Head of Service
Budget Manager

Nigel Blackler
Tim Wood

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	4,820,000	4,836,000	2,160,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	1,322,000	1,322,000	1,322,000
	-	-	-
Total Expenditure	6,142,000	6,158,000	3,482,000
Income			
Fees & Charges	(2,251,000)	(1,212,000)	(1,282,000)
Grant Income	-	(1,002,000)	-
Other External Income	-	(32,000)	(32,000)
Internal Income	(1,631,000)	(1,631,000)	-
Total Income	(3,882,000)	(3,877,000)	(1,314,000)
Net Cost of Other Transportation Services before contributions	2,260,000	2,281,000	2,168,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Other Transportation Services after contributions	2,260,000	2,281,000	2,168,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Other Transportation Services after contributions	2,260,000	2,281,000	2,168,000

Environment, Planning & Economy
Planning & Regeneration
Summary

Head of Service
 Budget Manager

Phil Mason
 Phil Mason

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Planning & Building Control	7,114,520	6,788,482	5,875,311
Affordable Housing	3,550,080	3,050,080	1,560,296
Land Charges	(889,303)	(889,603)	(673,607)
Net Cost of Planning & Regeneration before contributions	9,775,297	8,948,959	6,762,000
Contributions to / (from) reserves	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Planning & Regeneration after contributions	9,775,297	8,948,959	6,762,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Planning & Regeneration after contributions	9,775,297	8,948,959	6,762,000

Environment, Planning & Economy
Planning and Building Control
Planning & Regeneration

Head of Service
 Budget Manager

Phil Mason
 Phil Mason

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	11,548,744	11,264,632	10,213,880
Premises	10,000	10,000	8,000
Transport	392,944	394,000	323,160
Supplies & Services	1,483,786	1,440,804	880,506
Third Party Payments	45,000	45,000	550,600
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	13,480,474	13,154,436	11,976,146
Income			
Fees & Charges	(5,383,600)	(5,383,600)	(6,066,835)
Grant Income	(900,354)	(900,354)	(34,000)
Other External Income	-	-	-
Internal Income	(82,000)	(82,000)	-
Total Income	(6,365,954)	(6,365,954)	(6,100,835)
Net Cost of Planning and Building Control before contributions	7,114,520	6,788,482	5,875,311
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Planning and Building Control after contributions	7,114,520	6,788,482	5,875,311
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Planning and Building Control after contributions	7,114,520	6,788,482	5,875,311

Environment, Planning & Economy
Affordable Housing
Planning & Regeneration

Head of Service
 Budget Manager

Phil Mason
 Phil Mason

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	685,280	685,280	651,857
Premises	-	-	-
Transport	15,000	15,000	16,839
Supplies & Services	9,800	9,800	3,600
Third Party Payments	-	-	10,000
Transfer Payments	3,420,000	2,920,000	1,078,000
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	4,130,080	3,630,080	1,760,296
Income			
Fees & Charges	-	-	-
Grant Income	(380,000)	(380,000)	-
Other External Income	(200,000)	(200,000)	(200,000)
Internal Income	-	-	-
Total Income	(580,000)	(580,000)	(200,000)
Net Cost of Affordable Housing before contributions	3,550,080	3,050,080	1,560,296
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Affordable Housing after contributions	3,550,080	3,050,080	1,560,296
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Affordable Housing after contributions	3,550,080	3,050,080	1,560,296

Environment, Planning & Economy
Land Charges
Planning & Regeneration

Head of Service
 Budget Manager

Phil Mason
 Phil Mason

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	426,378	426,378	415,218
Premises	-	-	-
Transport	3,000	3,000	5,125
Supplies & Services	18,819	18,519	7,450
Third Party Payments	-	-	100
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	448,197	447,897	427,893
Income			
Fees & Charges	(1,337,500)	(1,337,500)	(1,101,500)
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	(1,337,500)	(1,337,500)	(1,101,500)
Net Cost of Land Charges before contributions	(889,303)	(889,603)	(673,607)
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Land Charges after contributions	(889,303)	(889,603)	(673,607)
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Land Charges after contributions	(889,303)	(889,603)	(673,607)

Environment, Planning & Economy
Waste
Summary

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Waste Collection	14,908,230	13,444,230	14,059,230
Waste Education & Awareness	134,387	134,387	199,387
Environmental Compliance	762,552	712,552	711,552
Integrated Waste Management	24,747,346	24,697,346	28,357,346
Waste Policy	344,969	(138,031)	(121,031)
Net Cost of Waste before contributions	40,897,484	38,850,484	43,206,484
Total Contributions to / (from) reserves	3,788,816	3,788,816	3,788,816
Net Cost of Waste after contributions	44,686,300	42,639,300	46,995,300
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Waste after contributions	44,686,300	42,639,300	46,995,300

Environment, Planning & Economy Waste

Waste Collection

Head of Service

David Owens

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	2,837,816	2,776,816	2,888,816
Premises	23,440	23,440	23,440
Transport	1,263,820	1,242,820	1,242,820
Supplies & Services	1,029,384	1,045,834	1,045,834
Third Party Payments	10,915,306	9,561,856	9,964,856
Transfer Payments	2,270,944	2,270,944	2,370,944
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	18,340,710	16,921,710	17,536,710
Income			
Fees & Charges	(1,131,900)	(1,171,900)	(1,171,900)
Grant Income	-	-	-
Other External Income	(65,057)	(70,057)	(70,057)
Internal Income	(2,235,523)	(2,235,523)	(2,235,523)
Total Income	(3,432,480)	(3,477,480)	(3,477,480)
Net Cost of Waste Collection before contributions	14,908,230	13,444,230	14,059,230
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Waste Collection after contributions	14,908,230	13,444,230	14,059,230
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Waste Collection after contributions	14,908,230	13,444,230	14,059,230

Environment, Planning & Economy Waste

Waste Education and Awareness

Head of Service

David Owens

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	135,786	135,786	133,786
Premises	-	-	-
Transport	4,000	4,000	4,000
Supplies & Services	46,941	44,941	111,941
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	186,727	184,727	249,727
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	(52,340)	(50,340)	(50,340)
Total Income	(52,340)	(50,340)	(50,340)
Net Cost of Waste Education and Awareness before contributions	134,387	134,387	199,387
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Waste Education and Awareness after contributions	134,387	134,387	199,387
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Waste Education and Awareness after contributions	134,387	134,387	199,387

Environment, Planning & Economy Waste

Environmental Compliance

Head of Service

David Owens

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	268,122	268,122	268,122
Premises	46,530	46,530	46,530
Transport	36,700	36,700	36,700
Supplies & Services	418,700	368,700	368,700
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	770,052	720,052	720,052
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(7,500)	(7,500)	(8,500)
Internal Income	-	-	-
Total Income	(7,500)	(7,500)	(8,500)
Net Cost of Environmental Compliance before contributions	762,552	712,552	711,552
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Environmental Compliance after contributions	762,552	712,552	711,552
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Environmental Compliance after contributions	762,552	712,552	711,552

Environment, Planning & Economy Waste

Integrated Waste Management

Head of Service

David Owens

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	161,479	158,479	158,479
Premises	318,200	483,200	483,200
Transport	3,000	3,000	3,000
Supplies & Services	179,819	179,819	179,819
Third Party Payments	27,579,644	27,311,644	27,593,644
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	28,242,142	28,136,142	28,418,142
Income			
Fees & Charges	-	-	-
Grant Income	(3,378,096)	(3,378,096)	-
Other External Income	(52,700)	3,300	3,204
Internal Income	(64,000)	(64,000)	(64,000)
Total Income	(3,494,796)	(3,438,796)	(60,796)
Net Cost of Integrated Waste Management before contributions	24,747,346	24,697,346	28,357,346
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Integrated Waste Management after contributions	24,747,346	24,697,346	28,357,346
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Integrated Waste Management after contributions	24,747,346	24,697,346	28,357,346

Environment, Planning & Economy Waste

Waste Policy

Head of Service

David Owens

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	406,374	356,374	43,374
Premises	1,300	1,300	1,300
Transport	17,550	17,550	17,550
Supplies & Services	159,245	159,245	156,245
Third Party Payments	877,500	172,500	505,500
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	1,461,969	706,969	723,969
Income			
Fees & Charges	(847,470)	(575,470)	(575,470)
Grant Income	-	-	-
Other External Income	(22,500)	(22,500)	(22,500)
Internal Income	(247,030)	(247,030)	(247,030)
Total Income	(1,117,000)	(845,000)	(845,000)
Net Cost of Waste Policy before contributions	344,969	(138,031)	(121,031)
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Waste Policy after contributions	344,969	(138,031)	(121,031)
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Waste Policy after contributions	344,969	(138,031)	(121,031)

Environment, Planning & Economy
Newquay Airport

Head of Service
 Budget Manager

Sandra Rothwell
 Sandra Rothwell

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	242,530	240,530	240,600
Third Party Payments	3,486,470	3,486,470	3,374,400
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	3,729,000	3,727,000	3,615,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Newquay Airport before contributions	3,729,000	3,727,000	3,615,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Newquay Airport after contributions	3,729,000	3,727,000	3,615,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Newquay Airport after contributions	3,729,000	3,727,000	3,615,000

Children, Schools & Families Directorate Summary

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Social Work	34,552,000	34,552,000	35,054,000
Schools & Achievement, Special Needs & Inclusion and Supporting Families	16,741,000	16,775,000	37,131,000
Commissioning, Quality & Performance	21,773,000	21,562,000	21,071,000
Corporate Central	-	-	-
Net Cost of Children, Schools & Families Directorate before contributions	73,066,000	72,889,000	93,256,000
Total Contributions to / (from) reserves	(90,000)	(90,000)	(73,000)
Net Cost of Children, Schools & Families Directorate after contributions	72,976,000	72,799,000	93,183,000
Support Service Charges	9,909,500	9,909,500	21,562,300
Capital Charges	115,829,400	115,829,400	115,829,400
Recharge to Services	-	-	-
Total Cost of Children, Schools & Families Directorate after contributions	198,714,900	198,537,900	230,574,700

**Children, Schools & Families Directorate
Social Work**

Head of Service

Jack Cordery

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	19,541,000	19,541,000	18,940,000
Premises	355,000	355,000	347,000
Transport	2,020,000	2,020,000	2,008,000
Supplies & Services	4,181,000	4,181,000	4,166,000
Third Party Payments	15,400,000	15,400,000	11,504,000
Transfer Payments	67,000	67,000	60,000
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
SLA	-	-	-
Other	-	-	-
Total Expenditure	41,564,000	41,564,000	37,025,000
Income			
Fees & Charges	-	-	-
Grant Income (Time limited)	(1,106,000)	(1,106,000)	-
Grant Income (Non-time limited)	-	-	-
Dedicated Schools Grant	(3,432,000)	(3,432,000)	(1,095,000)
Area Based Grant	(1,273,000)	(1,273,000)	-
LA Agreement	-	-	-
Other External Income	(1,201,000)	(1,201,000)	(876,000)
Internal Income	-	-	-
Total Income	(7,012,000)	(7,012,000)	(1,971,000)
Net Cost of Social Work before contributions	34,552,000	34,552,000	35,054,000
Contributions to / (from) reserves			
ACPC Account	(57,000)	(57,000)	(46,000)
Total Contributions to / (from) reserves	(57,000)	(57,000)	(46,000)
Net Cost of Social Work after contributions	34,495,000	34,495,000	35,008,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Social Work after contributions	34,495,000	34,495,000	33,918,000

Children, Schools & Families Directorate
Schools & Achievement, Special Needs & Inclusion
and Supporting Families

Head of Service

Sue Coleman, Mike Peters &
David Wood

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	31,987,000	31,987,000	29,106,000
Premises	2,049,000	2,049,000	1,724,000
Transport	1,411,000	1,411,000	1,437,000
Supplies & Services	23,150,000	23,184,000	4,358,000
Third Party Payments	5,978,000	5,978,000	21,791,000
Transfer Payments	50,000	50,000	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
SLA	3,850,000	3,850,000	1,440,000
Other	432,000	432,000	642,000
Total Expenditure	68,907,000	68,941,000	60,498,000
Income			
Fees & Charges	-	-	-
Grant Income (Time limited)	(24,464,000)	(24,464,000)	(835,000)
Grant Income (Non-time limited)	-	-	-
Dedicated Schools Grant	(15,372,000)	(15,372,000)	(19,758,000)
Area Based Grant	(4,499,000)	(4,499,000)	-
LA Agreement	(3,997,000)	(3,997,000)	(289,000)
Other External Income	(3,834,000)	(3,834,000)	(2,485,000)
Internal Income	-	-	-
Total Income	(52,166,000)	(52,166,000)	(23,367,000)
Net Cost of Schools & Achievement, Special Needs & Inclusion before contributions	16,741,000	16,775,000	37,131,000
Contributions to / (from) reserves			
Youth Offending Team General Reserve	(17,000)	(17,000)	(17,000)
Total Contributions to / (from) reserves	(17,000)	(17,000)	(17,000)
Net Cost of Schools & Achievement, Special Needs & Inclusion after contributions	16,724,000	16,758,000	37,114,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Schools & Achievement, Special Needs & Inclusion after contributions	16,724,000	16,758,000	37,114,000

Children, Schools & Families Directorate
Commissioning, Quality & Performance

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	17,153,000	17,153,000	14,541,000
Premises	440,000	440,000	459,000
Transport	966,000	966,000	495,000
Supplies & Services	24,136,000	24,136,000	7,795,000
Third Party Payments	6,060,000	6,060,000	4,885,000
Transfer Payments	460,000	460,000	12,588,000
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
SLA	45,000	45,000	-
Other	185,000	185,000	115,000
Total Expenditure	49,445,000	49,445,000	40,878,000
Income			
Fees & Charges	-	-	-
Grant Income (Time limited)	(4,547,000)	(4,547,000)	(700,000)
Grant Income (Non-time limited)	-	-	-
Dedicated Schools Grant	(8,319,000)	(8,319,000)	(7,422,000)
Area Based Grant	(926,000)	(1,137,000)	-
LA Agreement	(700,000)	(700,000)	-
Other External Income	(13,180,000)	(13,180,000)	(11,685,000)
Internal Income	-	-	-
Total Income	(27,672,000)	(27,883,000)	(19,807,000)
Net Cost of Commissioning, Quality & Performance before contributions	21,773,000	21,562,000	21,071,000
Contributions to / (from) reserves			
CAPH Chair Secondment	(16,000)	(16,000)	(10,000)
Total Contributions to / (from) reserves	(16,000)	(16,000)	(10,000)
Net Cost of Commissioning, Quality & Performance after contributions	21,757,000	21,546,000	21,061,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Commissioning, Quality & Performance after contributions	21,757,000	21,546,000	21,061,000

Children, Schools & Families Directorate
Corporate Central

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	1,602,000	1,602,000	1,602,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Capital Financing Costs	-	-	-
Total Expenditure	1,602,000	1,602,000	1,602,000
Income			
Fees & Charges	-	-	-
Grant Income (Time limited)	-	-	-
Grant Income (Non-time limited)	-	-	-
Dedicated Schools Grant	(1,602,000)	(1,602,000)	(1,602,000)
Area Based Grant	-	-	-
LA Agreement	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	(1,602,000)	(1,602,000)	(1,602,000)
Net Cost of Corporate Central before contributions	-	-	-
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Corporate Central after contributions	-	-	-
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Corporate Central after contributions	-	-	-

**Children, Schools & Families Directorate
Schools**

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	255,025,000	254,450,000	256,650,000
Premises	24,275,000	24,275,000	24,275,000
Transport	1,710,000	1,710,000	1,710,000
Supplies & Services	31,176,000	31,176,000	31,176,000
Third Party Payments	10,929,000	10,929,000	10,929,000
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	2,017,000	2,017,000	2,017,000
Capital Financing Costs	-	-	-
Total Expenditure	325,132,000	324,557,000	326,757,000
Income			
Fees & Charges	(15,422,000)	(15,422,000)	(15,422,000)
Grant Income (Time limited)	(14,816,000)	(14,816,000)	-
Grant Income (Non-time limited)	(42,565,000)	(42,565,000)	(16,614,000)
Dedicated Schools Grant	(249,325,000)	(248,750,000)	(291,717,000)
Area Based Grant	-	-	-
LA Agreement	-	-	-
Other External Income	(3,004,000)	(3,004,000)	(3,004,000)
Internal Income	-	-	-
Total Income	(325,132,000)	(324,557,000)	(326,757,000)
Net Cost of Schools before contributions	-	-	-
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Schools after contributions	-	-	-
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Schools after contributions	-	-	-

Chief Executives Directorate Summary

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Chief Executives Office	7,475,480	7,203,680	6,170,000
Human Resources	4,272,000	4,662,000	4,083,000
Localism	2,398,000	2,394,000	1,924,000
Net Cost of Chief Executives Directorate before contributions	14,145,480	14,259,680	12,177,000
Total Contributions to / (from) reserves	(593,480)	(593,480)	-
Net Cost of Chief Executives Directorate after contributions	13,552,000	13,666,200	12,177,000
Support Service Charges	2,233,314	1,956,400	1,930,700
Capital Charges	-	-	-
Recharge to Services	(13,227,715)	(13,126,600)	(11,556,000)
Total Cost of Chief Executives Directorate after contributions	2,557,599	2,496,000	2,551,700

**Chief Executives Directorate
Chief Executives Office
Summary**

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Communications	1,285,751	1,254,951	-
Policy	2,472,602	2,456,602	-
Partnerships	467,127	467,127	-
Communications and Strategy	-	-	4,172,285
Change and Development	3,050,000	2,650,000	1,497,715
Leaders Contingency	200,000	170,000	200,000
Corporate Improvements	-	205,000	300,000
Net Cost of Chief Executives Office before contributions	7,475,480	7,203,680	6,170,000
Total Contributions to / (from) reserves	(573,480)	(573,480)	-
Net Cost of Chief Executives Office after contributions	6,902,000	6,630,200	6,170,000
Support Service Charges	823,191	792,200	771,000
Capital Charges	-	-	-
Recharge to Services	(7,725,191)	(7,004,200)	(6,513,000)
Total Cost of Chief Executives Office after contributions	-	418,200	428,000

Note

The service has gone through a re-organisation which has led to the main differences between 2010/11 and 2011/12

**Chief Executives Directorate
Chief Executives Office**

Communications and Strategy

Head of Service
Budget Manager

Carol Theobald
Annie Moore

Cost Centre - CEOCCCA

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	3,189,353
Premises	-	-	19,500
Transport	-	-	62,000
Supplies & Services	-	-	1,443,432
Third Party Payments	-	-	-
Transfer Payments	-	-	566,000
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	24,500
Total Expenditure	-	-	5,304,785
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	(23,000)
Internal Income	-	-	(1,109,500)
Total Income	-	-	(1,132,500)
Net Cost of Communications and Strategy before contributions	-	-	4,172,285
Contributions to / (from) reserves			
Chief Executive BER	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Communications and Strategy after contributions	-	-	4,172,285
Support Service Charges	-	-	658,500
Capital Charges	-	-	-
Recharge to Services	-	-	(4,402,800)
Total Cost of Communications and Strategy after contributions	-	-	427,985

**Chief Executives Directorate
Chief Executives Office**

Communications

Head of Service
Budget Manager

Carol Theobald
Annie Moore

Cost Centre - CEOCCCA

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,106,300	1,075,500	-
Premises	16,030	16,030	-
Transport	9,800	9,800	-
Supplies & Services	1,120,171	1,120,171	-
Third Party Payments	-	-	-
Transfer Payments	46,000	46,000	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	12,000	12,000	-
Total Expenditure	2,310,301	2,279,501	-
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(23,000)	(23,000)	-
Internal Income	(1,001,550)	(1,001,550)	-
Total Income	(1,024,550)	(1,024,550)	-
Net Cost of Communications before contributions	1,285,751	1,254,951	-
Contributions to / (from) reserves			
Chief Executive BER	(17,920)	(17,920)	-
Total Contributions to / (from) reserves	(17,920)	(17,920)	-
Net Cost of Communications after contributions	1,267,831	1,237,031	-
Support Service Charges	329,402	321,400	-
Capital Charges	-	-	-
Recharge to Services	(1,597,233)	(1,558,400)	-
Total Cost of Communications after contributions	-	31	-

**Chief Executives Directorate
Chief Executives Office**

Policy

Head of Service
Budget Manager

Carol Theobald
vacant

Cost Centre - CEOCCCB

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,981,887	1,981,887	-
Premises	4,000	4,000	-
Transport	47,637	47,637	-
Supplies & Services	245,227	229,227	-
Third Party Payments	-	-	-
Transfer Payments	417,543	417,543	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	12,500	12,500	-
Total Expenditure	2,708,794	2,692,794	-
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(28,900)	(28,900)	-
Internal Income	(207,292)	(207,292)	-
Total Income	(236,192)	(236,192)	-
Net Cost of Policy before contributions	2,472,602	2,456,602	-
Contributions to / (from) reserves			
Chief Executive BER	(4,337)	(4,337)	-
Total Contributions to / (from) reserves	(4,337)	(4,337)	-
Net Cost of Policy after contributions	2,468,265	2,452,265	-
Support Service Charges	257,670	256,000	-
Capital Charges	-	-	-
Recharge to Services	(2,725,935)	(2,290,000)	-
Total Cost of Policy after contributions	-	418,265	-

**Chief Executives Directorate
Chief Executives Office**

Partnerships

Head of Service
Budget Manager

Carol Theobald
Charlotte Hill

Cost Centre - CEOCCCC

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	361,000	361,000	-
Premises	-	-	-
Transport	8,877	8,877	-
Supplies & Services	29,750	29,750	-
Third Party Payments	-	-	-
Transfer Payments	300,000	300,000	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	699,627	699,627	-
Income			
Fees & Charges	-	-	-
Grant Income	(230,000)	(230,000)	-
Other External Income	-	-	-
Internal Income	(2,500)	(2,500)	-
Total Income	(232,500)	(232,500)	-
Net Cost of Partnerships before contributions	467,127	467,127	-
Contributions to / (from) reserves			
Chief Executive BER	(1,223)	(1,223)	-
Total Contributions to / (from) reserves	(1,223)	(1,223)	-
Net Cost of Partnerships after contributions	465,904	465,904	-
Support Service Charges	93,500	93,500	-
Capital Charges	-	-	-
Recharge to Services	(559,404)	(559,500)	-
Total Cost of Partnerships after contributions	-	(96)	-

**Chief Executives Directorate
Chief Executives Office**

Change and Development

Head of Service
Budget Manager

Carol Theobald
Ben Rom

Cost Centre - CEO: CCCF, CCCK

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,125,000	1,125,000	1,347,465
Premises	-	-	-
Transport	-	-	4,000
Supplies & Services	1,925,000	1,525,000	146,250
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	3,050,000	2,650,000	1,497,715
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Change and Development before contributions	3,050,000	2,650,000	1,497,715
Contributions to / (from) reserves			
Corporate Initiatives Reserve	(550,000)	(550,000)	-
Total Contributions to / (from) reserves	(550,000)	(550,000)	-
Net Cost of Change and Development after contributions	2,500,000	2,100,000	1,497,715
Support Service Charges	142,619	119,800	111,000
Capital Charges	-	-	-
Recharge to Services	(2,642,619)	(2,219,800)	(1,608,700)
Total Cost of Change and Development after contributions	-	-	15

**Chief Executives Directorate
Chief Executives Office**

Leaders Contingency

Head of Service
Budget Manager

Paul Masters
Paul Masters

Cost Centre - CEOCCDA

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	200,000	170,000	200,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	200,000	170,000	200,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Leaders Contingency before contributions	200,000	170,000	200,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Leaders Contingency after contributions	200,000	170,000	200,000
Support Service Charges	-	1,500	1,500
Capital Charges	-	-	-
Recharge to Services	(200,000)	(171,500)	(201,500)
Total Cost of Leaders Contingency after contributions	-	-	-

**Chief Executives Directorate
Chief Executives Office**

Corporate Improvements

Head of Service
Budget Manager

Paul Masters
Paul Masters

Cost Centre - CEOCCDC

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	-	205,000	300,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	-	205,000	300,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Corporate Improvements before contributions	-	205,000	300,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Corporate Improvements after contributions	-	205,000	300,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	(205,000)	(300,000)
Total Cost of Corporate Improvements after contributions	-	-	-

**Chief Executives Directorate
Human Resources and Organisational Development
Summary**

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Learning & Development	-	-	401,294
Employment and Award	319,984	319,984	300,474
Organisational Development & Business Partners	592,396	592,396	533,469
Employee Relations	471,324	471,324	349,613
Health and Safety	922,058	922,058	922,453
Resourcing	436,370	436,370	350,253
People Management	215,076	215,076	139,676
Employment Support & Payroll Manager	-	-	50,167
Payroll	(72,575)	(72,575)	(292,875)
Employment Support	305,751	305,751	222,543
CSF Employment Support	159,370	159,370	67,519
Management	275,614	665,614	529,233
Unison	19,524	19,524	-
Central Recharges	83,000	83,000	83,000
Safeguarding	130,108	130,108	15,181
CRB	360,000	360,000	356,000
Added Years	54,000	54,000	55,000
Graduate Leadership Programme	-	-	-
Net Cost of Human Resources and Organisational Development before contributions	4,272,000	4,662,000	4,083,000
Total Contributions to / (from) reserves	-	-	-
Net Cost of Human Resources and Organisational Development after contributions	4,272,000	4,662,000	4,083,000
Support Service Charges	1,230,524	960,400	960,000
Capital Charges	-	-	-
Recharge to Services ¹	(5,502,524)	(6,122,400)	(5,043,000)
Total Cost of Human Resources and Organisational Development after contributions	-	(500,000)	-

1. The recharge to services in the 2010/11 revised budget have all been shown on the management page

**Chief Executives Directorate
Human Resources and Organisational Development**

Learning & Development

Head of Service
Budget Manager

Dawn Aunger
Graham Berry

Cost Centre - PERHABA

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	372,044
Premises	-	-	-
Transport	-	-	6,000
Supplies & Services	-	-	23,250
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	-	-	401,294
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Learning & Development before contributions	-	-	401,294
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Learning & Development after contributions	-	-	401,294
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	(401,300)
Total Cost of Learning & Development after contributions	-	-	(6)

**Chief Executives Directorate
Human Resources and Organisational Development**

Employment and Award

Head of Service
Budget Manager

Dawn Auger
Kevin Pearce

Cost Centre - PERHABB

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	288,534	288,534	271,224
Premises	-	-	-
Transport	3,500	3,500	1,000
Supplies & Services	27,950	27,950	28,250
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	319,984	319,984	300,474
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Employment and Award before contributions	319,984	319,984	300,474
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Employment and Award after contributions	319,984	319,984	300,474
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(319,984)	-	(300,500)
Total Cost of Employment and Award after contributions	-	319,984	(26)

**Chief Executives Directorate
Human Resources and Organisational Development**

Organisational Development & Business Partners

Head of Service
Budget Manager

Dawn Auger
Jennifer Nolan

Cost Centre - PERHABC

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	463,896	463,896	461,469
Premises	-	-	-
Transport	3,500	3,500	2,000
Supplies & Services	125,000	125,000	70,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	592,396	592,396	533,469
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Organisational Development & Business Partners before contributions	592,396	592,396	533,469
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Organisational Development & Business Partners after contributions	592,396	592,396	533,469
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(592,396)	-	(533,500)
Total Cost of Organisational Development & Business Partners after contributions	-	592,396	(31)

**Chief Executives Directorate
Human Resources and Organisational Development**

Employee Relations

Head of Service
Budget Manager

Dawn Aunger
Nigel Nightingale

Cost Centre - PERHABD

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	767,462	767,462	857,513
Premises	-	-	-
Transport	7,500	7,500	7,500
Supplies & Services	11,435	11,435	7,600
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	786,397	786,397	872,613
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(24,537)	(24,537)	(25,000)
Internal Income	(290,536)	(290,536)	(498,000)
Total Income	(315,073)	(315,073)	(523,000)
Net Cost of Employee Relations before contributions	471,324	471,324	349,613
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Employee Relations after contributions	471,324	471,324	349,613
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(471,324)	-	(349,600)
Total Cost of Employee Relations after contributions	-	471,324	13

**Chief Executives Directorate
Human Resources and Organisational Development**

Health and Safety

Head of Service
Budget Manager

Dawn Aunger
Sean Oates

Cost Centre - PERHABF

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	744,593	744,593	832,171
Premises	-	-	-
Transport	20,000	20,000	12,000
Supplies & Services	198,750	198,750	192,250
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	963,343	963,343	1,036,421
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(35,585)	(35,585)	(69,968)
Internal Income	(5,700)	(5,700)	(44,000)
Total Income	(41,285)	(41,285)	(113,968)
Net Cost of Health and Safety before contributions	922,058	922,058	922,453
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Health and Safety after contributions	922,058	922,058	922,453
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(922,058)	-	(922,500)
Total Cost of Health and Safety after contributions	-	922,058	(47)

**Chief Executives Directorate
Human Resources and Organisational Development**

Resourcing

Head of Service
Budget Manager

Dawn Auger
Rob Mould

Cost Centre - PERHABG

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	381,395	381,395	389,868
Premises	-	-	-
Transport	5,000	5,000	5,000
Supplies & Services	82,475	82,475	9,125
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	468,870	468,870	403,993
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(25,000)	(25,000)	(53,740)
Internal Income	(7,500)	(7,500)	-
Total Income	(32,500)	(32,500)	(53,740)
Net Cost of Resourcing before contributions	436,370	436,370	350,253
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Resourcing after contributions	436,370	436,370	350,253
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(436,370)	-	(350,200)
Total Cost of Resourcing after contributions	-	436,370	53

**Chief Executives Directorate
Human Resources and Organisational Development**

People Management

Head of Service
Budget Manager

Dawn Auger
Garry Beveridge

Cost Centre - PERHABH

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	149,776	149,776	143,426
Premises	-	-	-
Transport	150	150	125
Supplies & Services	16,650	16,650	5,375
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	59,000	59,000	-
Total Expenditure	225,576	225,576	148,926
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(1,500)	(1,500)	(1,500)
Internal Income	(9,000)	(9,000)	(7,750)
Total Income	(10,500)	(10,500)	(9,250)
Net Cost of People Management before contributions	215,076	215,076	139,676
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of People Management after contributions	215,076	215,076	139,676
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(215,076)	-	(139,700)
Total Cost of People Management after contributions	-	215,076	(24)

**Chief Executives Directorate
Human Resources and Organisational Development**

Employment Support & Payroll Manager

Head of Service
Budget Manager

Dawn Aunger
Abby Cockings

Cost Centre - PERHA??

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	49,667
Premises	-	-	-
Transport	-	-	250
Supplies & Services	-	-	250
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	-	-	50,167
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Employment Support & Payroll Manager before cont	-	-	50,167
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Employment Support & Payroll Manager after contri	-	-	50,167
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	(50,200)
Total Cost of Employment Support & Payroll Manager after cont	-	-	(33)

**Chief Executives Directorate
Human Resources and Organisational Development**

Payroll

Head of Service
Budget Manager

Dawn Auger
Alex Barefoot

Cost Centre - PERHABJ

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	536,356	536,356	517,575
Premises	-	-	-
Transport	8,000	8,000	7,000
Supplies & Services ¹	93,150	93,150	(79,450)
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	637,506	637,506	445,125
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(290,176)	(290,176)	(303,000)
Internal Income	(419,905)	(419,905)	(435,000)
Total Income	(710,081)	(710,081)	(738,000)
Net Cost of Payroll before contributions	(72,575)	(72,575)	(292,875)
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Payroll after contributions	(72,575)	(72,575)	(292,875)
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	72,575	-	112,900
Total Cost of Payroll after contributions	-	(72,575)	(179,975)

1. The negative figure for supplies & services in 2011/12 includes savings to be identified

**Chief Executives Directorate
Human Resources and Organisational Development**

Employment Support

Head of Service
Budget Manager

Dawn Aunger

Cost Centre - PERHABK

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	294,651	294,651	339,943
Premises	-	-	-
Transport	1,500	1,500	1,000
Supplies & Services ¹	9,600	9,600	(80,400)
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	305,751	305,751	260,543
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	(38,000)
Total Income	-	-	(38,000)
Net Cost of Employment Support before contributions	305,751	305,751	222,543
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Employment Support after contributions	305,751	305,751	222,543
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(305,751)	-	(312,500)
Total Cost of Employment Support after contributions	-	305,751	(89,957)

1. The negative figure for supplies & services in 2011/12 includes savings to be identified

**Chief Executives Directorate
Human Resources and Organisational Development**

CSF Employment Support

Head of Service
Budget Manager

Dawn Auger
Gail Higgins

Cost Centre - PERHABL

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	410,061	410,061	417,169
Premises	-	-	-
Transport	1,000	1,000	1,000
Supplies & Services ¹	8,350	8,350	(81,650)
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	419,411	419,411	336,519
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(5,625)	(5,625)	(6,000)
Internal Income	(254,416)	(254,416)	(263,000)
Total Income	(260,041)	(260,041)	(269,000)
Net Cost of CSF Employment Support before contributions	159,370	159,370	67,519
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of CSF Employment Support after contributions	159,370	159,370	67,519
Support Service Charges*	-	-	-
Capital Charges	-	-	-
Recharge to Services*	(159,370)	-	(157,500)
Total Cost of CSF Employment Support after contributions	-	159,370	(89,981)

1. The negative figure for supplies & services in 2011/12 includes savings to be identified

**Chief Executives Directorate
Human Resources and Organisational Development**

Management

Head of Service
Budget Manager

Dawn Auger
Dawn Auger

Cost Centre - PERHABM

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	501,017	498,017	481,954
Premises	-	-	-
Transport	3,000	3,000	3,000
Supplies & Services	(210,403)	182,597	62,279
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	293,614	683,614	547,233
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	(18,000)	(18,000)	(18,000)
Total Income	(18,000)	(18,000)	(18,000)
Net Cost of Management before contributions	275,614	665,614	529,233
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Management after contributions	275,614	665,614	529,233
Support Service Charges	-	960,400	960,000
Capital Charges	-	-	-
Recharge to Services	(275,614)	(6,122,400)	(1,039,200)
Total Cost of Management after contributions	-	(4,496,386)	450,033

**Chief Executives Directorate
Human Resources and Organisational Development**

Unison

Head of Service
Budget Manager

Dawn Auger
Julie Wood

Cost Centre - PERHABN

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	24,405	24,405	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	-	-	-
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	24,405	24,405	-
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(4,881)	(4,881)	-
Internal Income	-	-	-
Total Income	(4,881)	(4,881)	-
Net Cost of Unison before contributions	19,524	19,524	-
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Unison after contributions	19,524	19,524	-
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(19,524)	-	-
Total Cost of Unison after contributions	-	19,524	-

**Chief Executives Directorate
Human Resources and Organisational Development**

Central Recharges

Head of Service
Budget Manager

Dawn Auger
Garry Beveridge

Cost Centre - PERHABR

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	83,000	83,000	83,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	83,000	83,000	83,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Central Recharges before contributions	83,000	83,000	83,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Central Recharges after contributions	83,000	83,000	83,000
Support Service Charges	1,230,524	-	-
Capital Charges	-	-	-
Recharge to Services	(1,313,524)	-	(83,000)
Total Cost of Central Recharges after contributions	-	83,000	-

**Chief Executives Directorate
Human Resources and Organisational Development**

Safeguarding

Head of Service
Budget Manager

Dawn Auger
Nicky Cook

Cost Centre - PERHABS

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	147,408	147,408	124,556
Premises	-	-	-
Transport	2,000	2,000	2,000
Supplies & Services	9,200	9,200	(81,375)
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	158,608	158,608	45,181
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(3,500)	(3,500)	(4,000)
Internal Income	(25,000)	(25,000)	(26,000)
Total Income	(28,500)	(28,500)	(30,000)
Net Cost of Safeguarding before contributions	130,108	130,108	15,181
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Safeguarding after contributions	130,108	130,108	15,181
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(130,108)	-	(105,200)
Total Cost of Safeguarding after contributions	-	130,108	(90,019)

**Chief Executives Directorate
Human Resources and Organisational Development**

CRB

Head of Service
Budget Manager

Dawn Auger
Nicky Cook

Cost Centre - PERHABT

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	444,000	444,000	444,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	444,000	444,000	444,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(10,000)	(10,000)	(11,000)
Internal Income	(74,000)	(74,000)	(77,000)
Total Income	(84,000)	(84,000)	(88,000)
Net Cost of CRB before contributions	360,000	360,000	356,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of CRB after contributions	360,000	360,000	356,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(360,000)	-	(356,000)
Total Cost of CRB after contributions	-	360,000	-

**Chief Executives Directorate
Human Resources and Organisational Development**

Added Years

Head of Service
Budget Manager

Dawn Aunger
Garry Beveridge

Cost Centre - PERHABY

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	54,000	54,000	55,000
Premises	-	-	-
Transport	-	-	-
Supplies & Services	-	-	-
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	54,000	54,000	55,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Added Years before contributions	54,000	54,000	55,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Added Years after contributions	54,000	54,000	55,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	(54,000)	-	(55,000)
Total Cost of Added Years after contributions	-	54,000	-

**Chief Executives Directorate
Human Resources and Organisational Development**

Graduate Leadership Programme

Head of Service
Budget Manager

Dawn Aunger
Graham Berry

Cost Centre - PERHABZ

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	174,288
Premises	-	-	-
Transport	-	-	500
Supplies & Services	-	-	10,250
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	-	-	185,038
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	(185,038)
Total Income	-	-	(185,038)
Net Cost of Graduate Leadership Programme before contributio	-	-	-
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Graduate Leadership Programme after contributions	-	-	-
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Graduate Leadership Programme after contributi	-	-	-

**Chief Executives Directorate
Localism Department
Summary**

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Core team	1,882,760	1,878,760	1,487,769
Locality Projects / Initiatives	173,441	173,441	119,432
Community Networks	341,799	341,799	316,799
Net Cost of Localism Department before contributions	2,398,000	2,394,000	1,924,000
Total Contributions to / (from) reserves	(20,000)	(20,000)	-
Net Cost of Localism Department after contributions	2,378,000	2,374,000	1,924,000
Support Service Charges	179,599	203,800	199,700
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Localism Department after contributions	2,557,599	2,577,800	2,123,700

Chief Executives Directorate Localism Department

Core team

Head of Service
Budget Manager

Rob Andrew
Rob Andrew

Cost Centre - LOCLLAA

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	1,639,744	1,637,744	1,265,844
Premises	5,000	5,000	1,000
Transport	56,000	56,000	56,000
Supplies & Services	45,300	43,300	36,300
Third Party Payments	180,280	180,280	103,625
Transfer Payments	99,004	99,004	25,000
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	(142,568)	(142,568)	-
Total Expenditure	1,882,760	1,878,760	1,487,769
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Core team before contributions	1,882,760	1,878,760	1,487,769
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Core team after contributions	1,882,760	1,878,760	1,487,769
Support Service Charges	179,599	203,800	199,700
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Core team after contributions	2,062,359	2,082,560	1,687,469

**Chief Executives Directorate
Localism Department**

Locality Projects / Initiatives

Head of Service
Budget Manager

Rob Andrew
Rob Andrew

Cost Centre - LOC: LLAB, LLBD, LLBE, LLBF, LLBK

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	128,723	128,723	111,856
Premises	500	500	500
Transport	2,700	2,700	2,700
Supplies & Services	128,376	128,376	4,376
Third Party Payments	-	-	-
Transfer Payments	32,000	32,000	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	292,299	292,299	119,432
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	(118,858)	(118,858)	-
Internal Income	-	-	-
Total Income	(118,858)	(118,858)	-
Net Cost of Locality Projects / Initiatives before contributions	173,441	173,441	119,432
Contributions to / (from) reserves			
Localism General Reserve	(20,000)	(20,000)	-
Total Contributions to / (from) reserves	(20,000)	(20,000)	-
Net Cost of Locality Projects / Initiatives after contributions	153,441	153,441	119,432
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Locality Projects / Initiatives after contributions	153,441	153,441	119,432

Chief Executives Directorate Localism Department

Community Networks

Head of Service
Budget Manager

Rob Andrew
Rob Andrew

Cost Centre - LOC: LLAD, LLAE, LLAF, LLAX, LLAG, LLAN, LLAY, LLBA, LLAH, LLAJ, LLAP, LLBB, LLAK, LLAR, LLAS, LLAT, LLBC, LLAU, LLAM

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	56,800	56,800	41,800
Third Party Payments	15,000	15,000	5,000
Transfer Payments	269,999	269,999	269,999
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Internal charges	-	-	-
Total Expenditure	341,799	341,799	316,799
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	-
Net Cost of Community Networks before contributions	341,799	341,799	316,799
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Community Networks after contributions	341,799	341,799	316,799
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Community Networks after contributions	341,799	341,799	316,799

Corporate Items Capital Financing & Interest Receipts

Head of Service
Budget Manager

Catherine Robinson
Jackie Shute

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	-
Premises	-	-	-
Transport	-	-	-
Supplies & Services	-	-	-
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Capital Financing Costs	48,695,000	48,745,000	51,937,000
Total Expenditure	48,695,000	48,745,000	51,937,000
Income			
Fees & Charges	-	-	-
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Interest Receivable	(4,100,000)	(4,100,000)	(5,200,000)
Total Income	(4,100,000)	(4,100,000)	(5,200,000)
Net Cost of Capital Financing & Interest Receipts before contributions	44,595,000	44,645,000	46,737,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Capital Financing & Interest Receipts after contributions	44,595,000	44,645,000	46,737,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Total Cost of Capital Financing & Interest Receipts after contributions	44,595,000	44,645,000	46,737,000

Corporate Items (inc. Procurement Savings)

Head of Service
Budget Manager

Catherine Robinson
Catherine Robinson

	Original Budget 2010/11 £	Revised Budget 2010/11 £	Original Budget 2011/12 £
Expenditure			
Employees	-	-	(1,952,000)
Premises	-	-	-
Transport	-	-	-
Supplies & Services	14,748,000	15,379,000	41,762,000
Third Party Payments	-	-	-
Transfer Payments	-	-	-
Depreciation & Impairment Losses	-	-	-
Direct Revenue Financing	-	-	-
Total Expenditure	14,748,000	15,379,000	39,810,000
Income			
Fees & Charges	-	-	(322,000)
Grant Income	-	-	-
Other External Income	-	-	-
Internal Income	-	-	-
Total Income	-	-	(322,000)
Net Cost of Corporate Items before contributions	14,748,000	15,379,000	39,488,000
Contributions to / (from) reserves			
None	-	-	-
Total Contributions to / (from) reserves	-	-	-
Net Cost of Corporate Items after contributions	14,748,000	15,379,000	39,488,000
Support Service Charges	-	-	-
Capital Charges	-	-	-
Recharge to Services	-	-	-
Total Cost of Corporate Items after contributions	14,748,000	15,379,000	39,488,000