



2019/20 Budget Book

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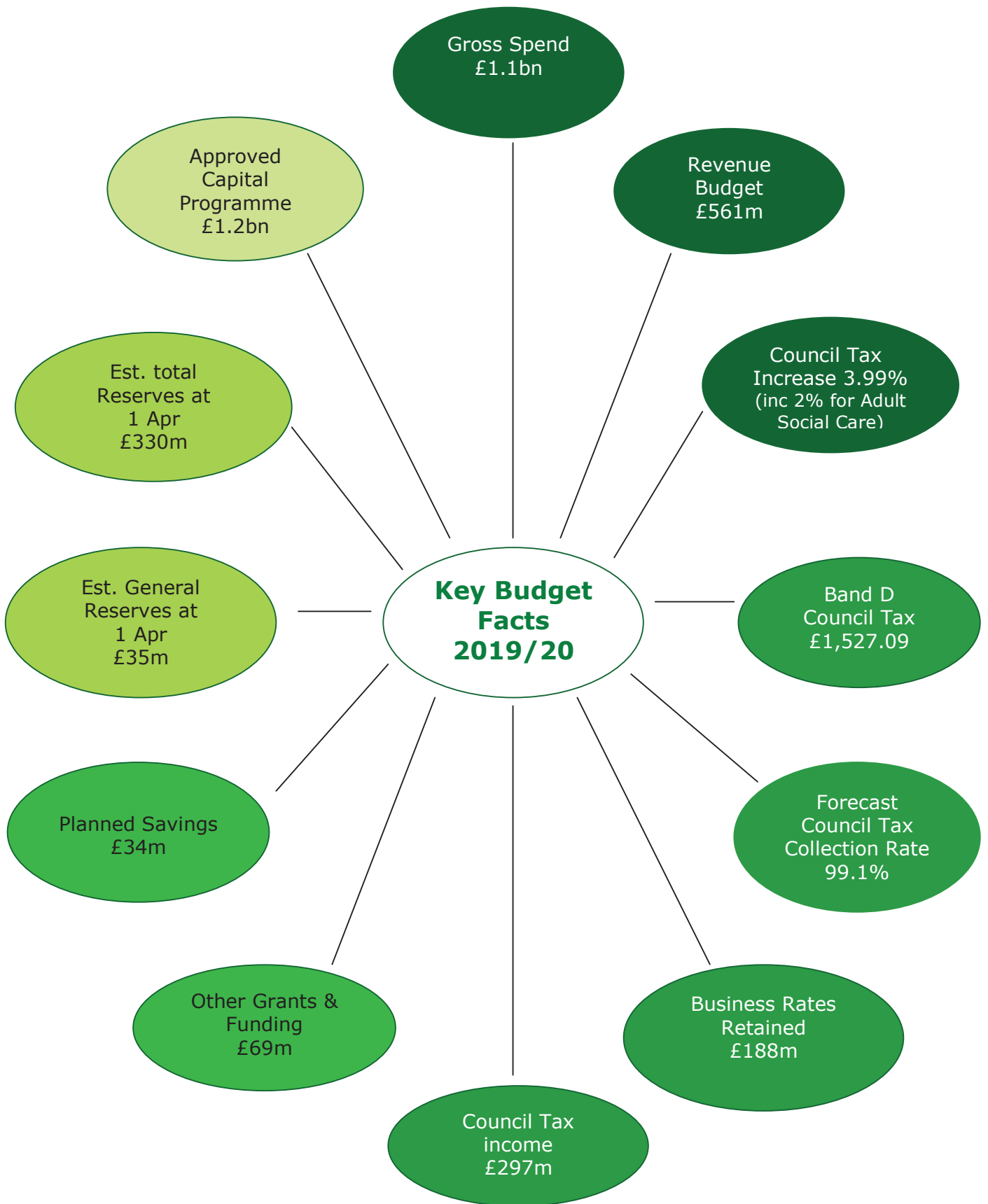


Cornwall Council

2019/20 Budget Book

Contents

	<u>Page</u>
Key Budget Facts	1
Cornwall Council Budget Analysis by Cost Type	2
Summary of Service Revenue Budgets	3
Detailed Service Budgets	4-24



2019/20 Budget Book

Cornwall Council Budget Analysis by Cost Type

	Revised Budget 2018/19 £m	Original Budget 2019/20 £m
Employee Costs	271.847	277.778
Premises Costs	28.493	31.868
Transport Costs	23.485	24.066
Supplies & Services	117.335	107.349
Third Party Payments	343.362	342.334
Transfer Payments	225.336	206.328
Internal Recharges	41.168	50.904
Gross Expenditure	1,051.026	1,040.628
Government Grants	(330.431)	(301.687)
Other Grants, Reimbursements and Contributio	(78.288)	(79.928)
Customer and Client Receipts	(92.728)	(97.268)
Internal Recharges	(68.871)	(72.147)
Total Income	(570.318)	(551.030)
Financing & Investment Income	(18.797)	(13.246)
Interest Payable and Similar Charges	35.985	33.158
Movement In Reserves Statement	52.120	51.675
Net Expenditure	550.016	561.184

2019/20 Budget Book

Service Revenue Budgets

Service	Original Budget 2019/20 £m	Page No.
Adult Social Services	150.792	4
Adults Transformation & Commissioning	24.941	5
Total Adult Social Care Directorate	175.733	
Education & Early Years	4.864	6
Children & Family Services	64.665	7
Childrens Community Health Services	0.525	8
Schools	-	9
Total Children, School & Families Directorate	70.054	
Wellbeing & Public Health	24.789	10
Total Wellbeing & Public Health	24.789	
Neighbourhood & Public Protection	5.849	11
Environment	65.584	12
Resilient Cornwall	22.298	13
Strategy & Engagement	2.477	14
Total Neighbourhoods Directorate	96.208	
Transport & Infrastructure	60.130	15
Planning & Sustainable Development	(0.254)	16
Economic Growth	5.354	17
Housing	5.229	18
Total Economic Growth & Development Directorate	70.459	
Resources	9.630	19
Customer Access & Digital Services	15.473	20
Commercial Services	24.950	21
Assurance	8.440	22
Total Customer & Support Services Directorate	58.493	
Capital Financing & Interest Receipts	47.902	23
Corporate Items (inc. corporate reserve appropriations)	17.546	24
Net Revenue Budget	561.184	

Cornwall Council Budget Book 2019/20

Adult Care and Support

	Original Budget 2019/20 £m
Employee Costs	28.379
Premises Costs	0.525
Transport Costs	2.706
Supplies & Services	6.292
Third Party Payments	143.417
Transfer Payments	29.005
Internal Recharges	1.828
Gross Expenditure	212.152
Government Grants	(0.728)
Other Grants, Reimbursements and Contributions	(21.849)
Customer and Client Receipts	(30.551)
Internal Recharges	(8.291)
Total Income	(61.419)
Interest Payable and Similar Charges	0.059
Movement In Reserves Statement	0.000
Net Expenditure	150.792

Sub Service Analysis

The Adult Care & Support service can be broken down over the following sub services:

	£m
Provider Services	9.751
Adult Care and Support Service Teams	15.542
Adult Care & Support Whole of Service	(9.957)
Primary Support Reason Mental Health Support	3.397
Primary Support Reason Physical Support	78.803
Primary Support Reason Support with Memory and Cognition	6.027
Primary Support Reason Sensory Support	2.325
Primary Support Reason Learning Disability Support	44.904
Total Adult Social Services Service	150.792

Cornwall Council Budget Book 2019/20

Adult Transformation & Commissioning

	Original Budget 2019/20 £m
Employee Costs	5.294
Premises Costs	0.015
Transport Costs	0.106
Supplies & Services	3.829
Third Party Payments	36.653
Transfer Payments	2.776
Internal Recharges	9.197
Gross Expenditure	57.870
Government Grants	(3.943)
Other Grants, Reimbursements and Contributions	(24.837)
Customer and Client Receipts	(0.419)
Internal Recharges	(2.963)
Total Income	(32.162)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(0.767)
Net Expenditure	24.941

Sub Service Analysis

The Adults Transformation and Commissioning service can be broken down over the following sub services:

	£m
Practice Quality Assurance and Safeguarding	2.173
Direct Service Delivery	0.585
Commissioned Contracts	5.848
Strategic Management	0.250
Long Term Care and Extra Care inc Housing	0.593
Intermediate Care and Reablement incl Care at Home	0.503
Advocacy	0.315
Adult Transformation and Commissioning	1.000
Pooled Funds ASC	13.674
Total Adult Transformation & Commissioning Service	24.941

Cornwall Council Budget Book 2019/20

Education and Early Years

	Original Budget 2019/20 £m
Employee Costs	16.354
Premises Costs	0.771
Transport Costs	0.460
Supplies & Services	7.773
Third Party Payments	47.773
Transfer Payments	0.019
Internal Recharges	4.303
Gross Expenditure	77.453
Government Grants	(64.482)
Other Grants, Reimbursements and Contributions	(3.120)
Customer and Client Receipts	(2.812)
Internal Recharges	(1.420)
Total Income	(71.834)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(0.755)
Net Expenditure	4.864

Sub Service Analysis

The Education and Early Years service can be broken down over the following sub services:

	£m
Partnerships and Improvement	0.110
School Effectiveness	1.373
Access & Sufficiency	0.284
SEN Provision & Effectiveness	0.659
Early Years Foundation Stage	0.945
Adult Community Education	(0.000)
Business Support - Education and Early Years	0.941
Education and Early Years SLT	0.552
Total Education and Early Years Service	4.864

Cornwall Council Budget Book 2019/20

Children and Family Services

	Original Budget 2019/20 £m
Employee Costs	36.850
Premises Costs	0.750
Transport Costs	2.049
Supplies & Services	2.638
Third Party Payments	23.950
Transfer Payments	2.652
Internal Recharges	5.285
Gross Expenditure	74.174
Government Grants	(4.025)
Other Grants, Reimbursements and Contributions	(0.954)
Customer and Client Receipts	(0.447)
Internal Recharges	(2.948)
Total Income	(8.374)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(1.135)
Net Expenditure	64.665

Sub Service Analysis

The Children and Family Services service can be broken down over the following sub services:

	£m
Wellbeing Universal Prevention and Early Intervention	2.761
Children and Family Services Senior Leadership Team	5.506
Children and Family Services Agency Contracts	0.864
Children in Care and Care Leavers Services	22.002
Children and Family Services - East	5.392
Children and Family Services - Mid	6.486
Children and Family Services - West	5.309
Childrens Psychology Services	1.286
Practice Development and Standards Service	1.682
Disabled Children and Therapy Services	7.957
Business Support - Children and Family Services	5.420
Total Children and Family Services Service	64.665

Cornwall Council Budget Book 2019/20

Childrens Community Health Services

	Original Budget 2019/20 £m
Employee Costs	8.482
Premises Costs	0.263
Transport Costs	0.227
Supplies & Services	0.421
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	0.536
Gross Expenditure	9.929
Government Grants	0.000
Other Grants, Reimbursements and Contributions	0.000
Customer and Client Receipts	0.000
Internal Recharges	(9.404)
Total Income	(9.404)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
Net Expenditure	0.525

Sub Service Analysis

The Childrens Community Health Services service can be broken down over the following sub services:

	£m
School Nurses	1.704
Health Visiting	5.652
Business Support, Admin & SLT	(6.831)
Total Childrens Community Health Services Service	0.525

Cornwall Council Budget Book 2019/20

Schools

	Original Budget 2019/20 £m
Employee Costs	51.151
Premises Costs	4.874
Transport Costs	0.000
Supplies & Services	8.257
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	0.000
Gross Expenditure	64.282
Government Grants	(64.282)
Other Grants, Reimbursements and Contributions	0.000
Customer and Client Receipts	0.000
Internal Recharges	0.000
Total Income	(64.282)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
Net Expenditure	0.000

Cornwall Council Budget Book 2019/20

Wellbeing and Public Health

	Original Budget 2019/20 £m
Employee Costs	3.728
Premises Costs	0.049
Transport Costs	0.141
Supplies & Services	0.358
Third Party Payments	5.023
Transfer Payments	0.000
Internal Recharges	16.762
Gross Expenditure	26.061
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(0.812)
Customer and Client Receipts	(0.086)
Internal Recharges	(0.125)
Total Income	(1.022)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(0.250)
Net Expenditure	24.789

Sub Service Analysis

The Wellbeing and Public Health service can be broken down over the following sub services:

	£m
Drug and Alcohol Action Team	6.350
Healthy Cornwall	2.070
Public Health	16.369
Cornwall Sports Partnership	(0.000)
Total Wellbeing and Public Health Service	24.789

Cornwall Council Budget Book 2019/20

Neighbourhood and Public Protection

	Original Budget 2019/20 £m
Employee Costs	10.185
Premises Costs	0.011
Transport Costs	0.380
Supplies & Services	1.568
Third Party Payments	0.102
Transfer Payments	0.000
Internal Recharges	0.126
Gross Expenditure	12.373
Government Grants	(0.006)
Other Grants, Reimbursements and Contributions	(0.041)
Customer and Client Receipts	(4.664)
Internal Recharges	(1.814)
Total Income	(6.524)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
Net Expenditure	5.849

Sub Service Analysis

The Neighbourhood and Public Protection service can be broken down over the following sub services:

	£m
Neighbourhood & Public Protection Management Team	0.362
Service Improvement and Efficiency	0.792
Community Protection, Licensing and Enforcement	0.685
Enterprise and Innovation	(0.046)
Business Standards and Registration	2.111
Libraries and Information Services	1.944
Total Neighbourhood and Public Protection Service	5.849

Cornwall Council Budget Book 2019/20

Environment

	Original Budget 2019/20 £m
Employee Costs	5.730
Premises Costs	7.607
Transport Costs	0.282
Supplies & Services	2.507
Third Party Payments	59.042
Transfer Payments	0.000
Internal Recharges	0.814
Gross Expenditure	75.982
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(1.624)
Customer and Client Receipts	(6.606)
Internal Recharges	(0.408)
Total Income	(8.638)
Interest Payable and Similar Charges	(0.608)
Movement In Reserves Statement	(1.152)
Net Expenditure	65.584

Sub Service Analysis

The Environment service can be broken down over the following sub services:

	£m
Strategic Environment	1.060
Business and Recovery	0.322
Natural Environment	5.240
Waste	58.962
Total Environment Service	65.584

Cornwall Council Budget Book 2019/20

Resilient Cornwall

	Original Budget 2019/20 £m
Employee Costs	26.444
Premises Costs	0.766
Transport Costs	0.302
Supplies & Services	3.895
Third Party Payments	6.645
Transfer Payments	0.000
Internal Recharges	0.813
Gross Expenditure	38.865
Government Grants	(0.175)
Other Grants, Reimbursements and Contributions	(7.320)
Customer and Client Receipts	(1.115)
Internal Recharges	(7.958)
Total Income	(16.567)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
Net Expenditure	22.298

Sub Service Analysis

The Resilient Cornwall service can be broken down over the following sub services:

	£m
Head of Operations	11.633
Head of Community Safety and Localism	4.752
Head of Service Development and Improvement	5.913
Fire Pensions	0.000
Total Resilient Cornwall Service	22.298

Cornwall Council Budget Book 2019/20

Strategy and Engagement

	Original Budget 2019/20 £m
Employee Costs	2.781
Premises Costs	0.021
Transport Costs	0.010
Supplies & Services	1.416
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	0.039
Gross Expenditure	4.267
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(0.163)
Customer and Client Receipts	(0.288)
Internal Recharges	(1.339)
Total Income	(1.790)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
Net Expenditure	2.477

Sub Service Analysis

The Strategy and Engagement service can be broken down over the following sub services:

	£m
Communications and Engagement	1.066
Strategy and Delivery	1.197
Head of Strategy and Engagement	(0.008)
Chief Executive's Office	0.223
Total Strategy and Engagement Service	2.477

Cornwall Council Budget Book 2019/20

Transport and Infrastructure

	Original Budget 2019/20 £m
Employee Costs	4.672
Premises Costs	6.080
Transport Costs	16.559
Supplies & Services	13.987
Third Party Payments	16.405
Transfer Payments	0.000
Internal Recharges	2.126
Gross Expenditure	59.830
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(0.085)
Customer and Client Receipts	(21.647)
Internal Recharges	(2.887)
Total Income	(24.619)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	24.919
Net Expenditure	60.130

Sub Service Analysis

The Transport and Infrastructure service can be broken down over the following sub services:

	£m
Transport Planning and Strategy	2.540
Transport and Technology	34.345
Parking Service & Enforcement	(10.877)
Highway and Drainage	34.122
Total Transport and Infrastructure Service	60.130

Cornwall Council Budget Book 2019/20

Planning and Sustainable Development

	Original Budget 2019/20 £m
Employee Costs	9.994
Premises Costs	0.021
Transport Costs	0.198
Supplies & Services	0.327
Third Party Payments	0.005
Transfer Payments	0.000
Internal Recharges	0.143
Gross Expenditure	10.688
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(0.311)
Customer and Client Receipts	(9.782)
Internal Recharges	(0.849)
Total Income	(10.942)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
Net Expenditure	(0.254)

Sub Service Analysis

The Planning and Sustainable Development service can be broken down over the following sub services:

	£m
Strategic Planning and Housing	0.998
Planning	(1.252)
Total Planning and Sustainable Development Service	(0.254)

Cornwall Council Budget Book 2019/20

Economic Growth

	Original Budget 2019/20 £m
Employee Costs	3.091
Premises Costs	0.010
Transport Costs	0.026
Supplies & Services	2.591
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	1.805
Gross Expenditure	7.523
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(0.846)
Customer and Client Receipts	(0.051)
Internal Recharges	(0.345)
Total Income	(1.243)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(0.926)
Net Expenditure	5.354

Sub Service Analysis

The Economic Growth service can be broken down over the following sub services:

	£m
Economic Development and Culture	4.495
Directorate Service Costs	0.859
Total Economic Growth Service	5.354

Cornwall Council Budget Book 2019/20

Housing

	Original Budget 2019/20 £m
Employee Costs	4.306
Premises Costs	0.612
Transport Costs	0.055
Supplies & Services	3.782
Third Party Payments	2.000
Transfer Payments	0.000
Internal Recharges	0.101
Gross Expenditure	10.856
Government Grants	(1.196)
Other Grants, Reimbursements and Contributions	(0.194)
Customer and Client Receipts	(2.807)
Internal Recharges	(1.380)
Total Income	(5.577)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(0.050)
Net Expenditure	5.229

Sub Service Analysis

The Housing service can be broken down over the following sub services:

	£m
Housing CHL Commissioned	(0.439)
Housing	5.668
Total Housing Service	5.229

Cornwall Council Budget Book 2019/20

Resources

	Original Budget 2019/20 £m
Employee Costs	13.388
Premises Costs	0.003
Transport Costs	0.097
Supplies & Services	2.743
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	0.269
Gross Expenditure	16.500
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(0.542)
Customer and Client Receipts	(1.962)
Internal Recharges	(3.389)
Total Income	(5.893)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	(0.977)
Net Expenditure	9.630

Sub Service Analysis

The Resources service can be broken down over the following sub services:

	£m
Human Resources and Organisational Development	3.064
Financial Planning and Business Intelligence	0.882
Accountancy	1.574
Exchequer and Pensions	2.791
Chief Operating Officer's Office	1.319
Intermediate Body	0.000
Council of the Isles of Scilly	0.000
Total Resources Service	9.630

Cornwall Council Budget Book 2019/20

Customer Access and Digital Services

	Original Budget 2019/20 £m
Employee Costs	15.560
Premises Costs	0.000
Transport Costs	0.184
Supplies & Services	12.984
Third Party Payments	0.000
Transfer Payments	0.326
Internal Recharges	0.436
Gross Expenditure	29.491
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(3.556)
Customer and Client Receipts	(3.270)
Internal Recharges	(7.192)
Total Income	(14.018)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	0.000
Net Expenditure	15.473

Sub Service Analysis

The Customer Access and Digital Services service can be broken down over the following sub services:

	£m
Service Support and Development	0.022
Revenues and Assessment	3.952
IS Management	(0.378)
IS Transformation	2.285
IS Solutions	3.516
IS Operations	3.376
Customer Experience	2.699
Total Customer Access and Digital Services Service	15.473

Cornwall Council Budget Book 2019/20

Commercial Services

	Original Budget 2019/20 £m
Employee Costs	9.959
Premises Costs	9.410
Transport Costs	0.087
Supplies & Services	13.652
Third Party Payments	0.850
Transfer Payments	0.000
Internal Recharges	1.324
Gross Expenditure	35.281
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(1.260)
Customer and Client Receipts	(6.335)
Internal Recharges	(7.314)
Total Income	(14.910)
Interest Payable and Similar Charges	(0.876)
Movement In Reserves Statement	5.455
Net Expenditure	24.950

Sub Service Analysis

The Commercial Services service can be broken down over the following sub services:

	£m
Leisure	1.481
Property	8.302
Capital Projects Team	(0.205)
Supplier Relationship Management	1.634
Private Finance Initiative	12.447
Procurement	1.291
Total Commercial Services Service	24.950

Cornwall Council Budget Book 2019/20

Assurance

	Original Budget 2019/20 £m
Employee Costs	6.028
Premises Costs	0.019
Transport Costs	0.197
Supplies & Services	11.222
Third Party Payments	0.469
Transfer Payments	0.000
Internal Recharges	1.111
Gross Expenditure	19.047
Government Grants	0.000
Other Grants, Reimbursements and Contributions	(1.758)
Customer and Client Receipts	(0.552)
Internal Recharges	(8.447)
Total Income	(10.757)
Interest Payable and Similar Charges	(0.075)
Movement In Reserves Statement	0.225
Net Expenditure	8.440

Sub Service Analysis

The Assurance service can be broken down over the following sub services:

	£m
Insurance Fund	(0.000)
Legal Services	1.877
Democratic Services	3.233
Electoral Services	0.868
Audit Team	0.756
Head of Assurance	0.167
Coroners Service	1.540
Total Assurance Service	8.440

Cornwall Council Budget Book 2019/20

Capital Financing and Interest Receipts

	Original Budget 2019/20 £m
Employee Costs	0.000
Premises Costs	0.000
Transport Costs	0.000
Supplies & Services	1.455
Third Party Payments	0.000
Transfer Payments	0.000
Internal Recharges	0.145
Gross Expenditure	1.600
Government Grants	0.000
Other Grants, Reimbursements and Contributions	0.000
Customer and Client Receipts	(1.974)
Internal Recharges	0.000
Total Income	(1.974)
Financing & Investment Income	(5.957)
Interest Payable and Similar Charges	33.098
Movement In Reserves Statement	21.135
Net Expenditure	47.902

Sub Service Analysis

Capital Financing can be broken down over the following sub services:

	£m
Interest Payable	32.998
Interest Receivable	(5.957)
Minimum Revenue Provision and Other Capital Financing	20.861
Total Capital Financing	47.902

Cornwall Council Budget Book 2019/20

Corporate Items

	Original Budget 2019/20 £m
Employee Costs	15.399
Premises Costs	0.060
Transport Costs	0.000
Supplies & Services	5.652
Third Party Payments	0.000
Transfer Payments	171.550
Internal Recharges	3.742
Gross Expenditure	196.403
Government Grants	(162.850)
Other Grants, Reimbursements and Contributions	(10.657)
Customer and Client Receipts	(1.900)
Internal Recharges	(3.673)
Total Income	(179.080)
Financing & Investment Income	(5.730)
Interest Payable and Similar Charges	0.000
Movement In Reserves Statement	5.953
Net Expenditure	17.546

Sub Service Analysis

Corporate Items can be broken down over the following sub services:

	£m
Investment Programme	2.000
Solar Parks Income	(1.086)
Added Years Pension Costs	1.805
Trading Company Returns	(5.730)
Corporate Initiatives and Payments	1.500
Workforce Development Infrastructure	0.500
Support Services Recharges	(3.062)
Retained Business Rates	(1.900)
Council Tax Support Grant (Town & Parish Councils)	0.986
Corporate Superannuation Costs	10.887
Corporate Provisions	0.250
Other Corporate Items	0.546
Council Tax Exceptional Relief Scheme	0.175
CIFCA and Environment Agency Levies	1.590
Apprenticeship Levy	0.688
Foundation Living Wage	0.150
Corporate Redundancy Costs	1.500
Corporate Programmes	0.794
	11.593
<u>Corporate Reserve Appropriations:</u>	
- General Fund Reserve	8.247
- Corporate Redundancy Programme	(1.500)
- Corporate programmes Reserve	(0.794)
	5.953
Total Corporate Items	17.546