



# 2020/21 Budget Book

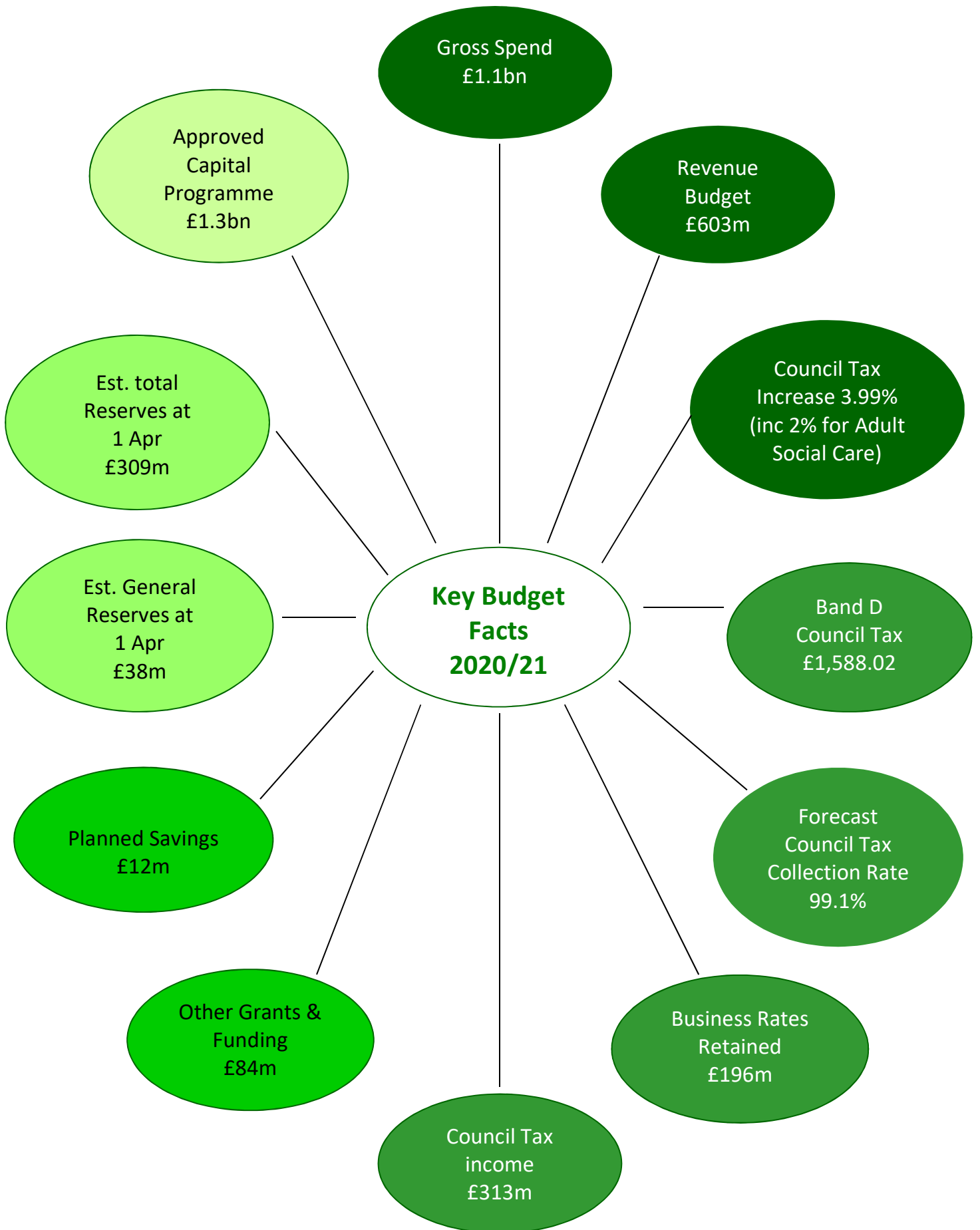
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Interim Chief Operating Officer (S151 Officer)

# Cornwall Council

## 2020/21 Budget Book

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## Cornwall Council 2020/21 Budget Book

### Service Revenue Budgets

| Service  | Original Budget 2020/21 £m | Page No. |
|--|----------------------------|----------|
| Adult Care & Support                                       | 164.797                    | 4        |
| Adults Transformation & Commissioning                      | 27.115                     | 5        |
| <b>Total Adult Social Care Directorate</b>                 | <b>191.912</b>             |          |
| Education Services   | 5.397                      | 6        |
| Children & Family Services                                 | 64.523                     | 7        |
| Childrens Health & Wellbeing                               | 4.393                      | 8        |
| Schools  | -                          | 9        |
| <b>Total Together for Families</b>                         | <b>74.313</b>              |          |
| Wellbeing & Public Health                                  | 25.483                     | 10       |
| <b>Total Wellbeing &amp; Public Health</b>                 | <b>25.483</b>              |          |
| Neighbourhood & Public Protection                          | 6.264                      | 11       |
| Environment  | 78.442                     | 12       |
| Communities  | 4.042                      | 13       |
| Cornwall Fire & Rescue Service                             | 18.806                     | 14       |
| Strategy & Engagement                                      | 2.464                      | 15       |
| Climate Change   | 2.000                      | 16       |
| <b>Total Neighbourhoods Directorate</b>                    | <b>112.018</b>             |          |
| Transport & Infrastructure                                 | 62.414                     | 17       |
| Planning & Sustainable Development                         | 0.796                      | 18       |
| Economic Growth  | 5.007                      | 19       |
| Housing  | 5.661                      | 20       |
| <b>Total Economic Growth &amp; Development Directorate</b> | <b>73.878</b>              |          |
| Assurance & Monitoring                                     | 8.725                      | 21       |
| People, Change & Digital                                   | 13.336                     | 22       |
| Finance & Commercial                                       | 27.619                     | 23       |
| Customer & Business Operations                             | 10.921                     | 24       |
| <b>Total Customer &amp; Support Services Directorate</b>   | <b>60.601</b>              |          |
| Capital Financing & Interest Receipts                      | 47.952                     | 25       |
| Corporate Items (inc. corporate reserve appropriations)    | 16.400                     | 26       |
| <b>Net Revenue Budget</b>                                  | <b>602.557</b>             |          |

# Cornwall Council

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### Cornwall Council Budget Analysis by Cost Type

|  | Revised<br>Budget<br>2019/20<br>£m | Original<br>Budget<br>2020/21<br>£m |
|--|------------------------------------|-------------------------------------|
| Employee Costs                                 | 279.573                            | 295.510                             |
| Premises Costs                                 | 31.800                             | 33.354                              |
| Transport Costs                                | 24.059                             | 25.070                              |
| Supplies & Services                            | 108.735                            | 109.617                             |
| Third Party Payments                           | 334.755                            | 372.005                             |
| Transfer Payments                              | 206.002                            | 169.730                             |
| Internal Recharges                             | 50.679                             | 50.866                              |
| <b>Gross Expenditure</b>                       | <b>1,035.602</b>                   | <b>1,056.152</b>                    |
| Government Grants                              | (302.345)                          | (277.672)                           |
| Other Grants, Reimbursements and Contributions | (76.173)                           | (71.063)                            |
| Customer and Client Receipts                   | (92.234)                           | (91.870)                            |
| Internal Recharges                             | (75.249)                           | (77.339)                            |
| <b>Total Income</b>                            | <b>(546.001)</b>                   | <b>(517.944)</b>                    |
| Financing & Investment Income                  | (11.687)                           | (15.862)                            |
| Interest Payable and Similar Charges           | 31.599                             | 32.645                              |
| Movement In Reserves Statement                 | 51.671                             | 47.566                              |
| <b>Net Expenditure</b>                         | <b>561.184</b>                     | <b>602.557</b>                      |

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## Budget Book 2020/21

### Adult Care & Support

|  | <b>Original<br/>Budget<br/>2020/21<br/>£m</b> |
|--|---|
| Employee Costs                                 | 29.747  |
| Premises Costs                                 | 0.647   |
| Transport Costs                                | 2.508   |
| Supplies & Services                            | 4.232   |
| Third Party Payments                           | 150.334                                       |
| Transfer Payments                              | 26.344  |
| Internal Recharges                             | 1.527   |
| <b>Gross Expenditure</b>                       | <b>215.338</b>                                |
| Government Grants                              | (0.526)                                       |
| Other Grants, Reimbursements and Contributions | (15.956)                                      |
| Customer and Client Receipts                   | (26.013)                                      |
| Internal Recharges                             | (8.046)                                       |
| <b>Total Income</b>                            | <b>(50.541)</b>                               |
| Financing & Investment Income                  | 0.000   |
| Interest Payable and Similar Charges           | 0.000   |
| Movement In Reserves Statement                 | 0.000   |
| <b>Net Expenditure</b>                         | <b>164.797</b>                                |

### Sub Service Analysis

The Adult Care & Support service can be broken down over the following sub services:

|   | <b>£m</b>      |
|---|----------------|
| ACS Whole of Service                          | (12.335)       |
| Provider Services                             | 5.964          |
| ASC East Locality                             | 49.959         |
| ASC West Locality                             | 54.580         |
| ASC Mid Locality                              | 61.186         |
| ASC Countywide                                | 5.443          |
| <b>Total Adult Care &amp; Support Service</b> | <b>164.797</b> |

# Cornwall Council

## Budget Book 2020/21

### Adult Transformation & Commissioning

|  | <b>Original<br/>Budget<br/>2020/21<br/>£m</b> |
|--|---|
| Employee Costs                                 | 5.632   |
| Premises Costs                                 | 0.041   |
| Transport Costs                                | 0.107   |
| Supplies & Services                            | 3.885   |
| Third Party Payments                           | 41.666  |
| Transfer Payments                              | 2.815   |
| Internal Recharges                             | 9.260   |
| <b>Gross Expenditure</b>                       | <b>63.406</b>                                 |
| Government Grants                              | (3.943)                                       |
| Other Grants, Reimbursements and Contributions | (26.954)                                      |
| Customer and Client Receipts                   | (2.652)                                       |
| Internal Recharges                             | (2.742)                                       |
| <b>Total Income</b>                            | <b>(36.291)</b>                               |
| Financing & Investment Income                  | 0.000   |
| Interest Payable and Similar Charges           | 0.000   |
| Movement In Reserves Statement                 | 0.000   |
| <b>Net Expenditure</b>                         | <b>27.115</b>                                 |

### Sub Service Analysis

The Adults Transformation and Commissioning service can be broken down over the following sub services:

|   | <b>£m</b>     |
|---|---------------|
| Direct Service Delivery                                       | 2.214         |
| Commissioned Contracts  | 6.240         |
| Strategic Management  | 0.359         |
| Pooled Funds ASC  | 14.138        |
| Long Term Care and Extra Care inc Housing                     | 0.660         |
| Intermediate Care and Reablement incl. Care at Home           | 0.542         |
| Advocacy  | 0.429         |
| Adult Transformation and Commissioning                        | 0.300         |
| Practice Quality Assurance and Safeguarding                   | 2.233         |
| <b>Total Adult Transformation &amp; Commissioning Service</b> | <b>27.115</b> |

# Cornwall Council

## Budget Book 2020/21

### Education Services

|  | <b>Original<br/>Budget<br/>2020/21<br/>£m</b> |
|--|---|
| Employee Costs                                 | 14.119  |
| Premises Costs                                 | 0.753   |
| Transport Costs                                | 0.376   |
| Supplies & Services                            | 5.409   |
| Third Party Payments                           | 33.128  |
| Transfer Payments                              | 0.170   |
| Internal Recharges                             | 1.370   |
| <b>Gross Expenditure</b>                       | <b>55.324</b>                                 |
| Government Grants                              | (42.420)                                      |
| Other Grants, Reimbursements and Contributions | (2.170)                                       |
| Customer and Client Receipts                   | (2.882)                                       |
| Internal Recharges                             | (2.306)                                       |
| <b>Total Income</b>                            | <b>(49.777)</b>                               |
| Financing & Investment Income                  | 0.000   |
| Interest Payable and Similar Charges           | 0.000   |
| Movement In Reserves Statement                 | (0.150)                                       |
| <b>Net Expenditure</b>                         | <b>5.397</b>                                  |

### Sub Service Analysis

The Education Services service can be broken down over the following sub services:

|  | <b>£m</b>    |
|--|--------------|
| Partnerships and Improvement                 | 0.110        |
| School Effectiveness                         | 1.472        |
| Education Access and Sufficiency             | 0.224        |
| Adult Community Education                    | 0.000        |
| Business Support - Education and Early Years | 0.919        |
| Education Services Senior Leadership Team    | 0.632        |
| Practice Development and Standards Service   | 2.040        |
| <b>Total Education Services</b>              | <b>5.397</b> |



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## Budget Book 2020/21

### Children and Family Services

|  | <b>Original<br/>Budget<br/>2020/21<br/>£m</b> |
|--|---|
| Employee Costs                                 | 34.346  |
| Premises Costs                                 | 0.720   |
| Transport Costs                                | 2.054   |
| Supplies & Services                            | 2.060   |
| Third Party Payments                           | 25.641  |
| Transfer Payments                              | 2.634   |
| Internal Recharges                             | 4.168   |
| <b>Gross Expenditure</b>                       | <b>71.623</b>                                 |
| Government Grants                              | (2.552)                                       |
| Other Grants, Reimbursements and Contributions | (0.612)                                       |
| Customer and Client Receipts                   | (0.187)                                       |
| Internal Recharges                             | (2.757)                                       |
| <b>Total Income</b>                            | <b>(6.108)</b>                                |
| Financing & Investment Income                  | 0.000   |
| Interest Payable and Similar Charges           | 0.000   |
| Movement In Reserves Statement                 | (0.992)                                       |
| <b>Net Expenditure</b>                         | <b>64.523</b>                                 |

### Sub Service Analysis

The Children and Family Services service can be broken down over the following sub services:

|   | <b>£m</b>     |
|---|---------------|
| 0-25 Strategic Integrated Commissioning and Procurement | 2.920         |
| Children and Family Services Senior Leadership Team     | 4.713         |
| Children and Family Services Agency Contracts           | 0.474         |
| Children in Care and Care Leavers Services              | 24.402        |
| Children and Family Services - East                     | 5.665         |
| Children and Family Services - Mid                      | 6.850         |
| Children and Family Services - West                     | 5.484         |
| Disabled Children and Therapy Services                  | 8.297         |
| Business Support - Children and Family Services         | 5.718         |
| <b>Total Children and Family Services</b>               | <b>64.523</b> |

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## Budget Book 2020/21

### Children's Health & Wellbeing

|  | <b>Original<br/>Budget<br/>2020/21<br/>£m</b> |
|--|---|
| Employee Costs                                 | 17.267  |
| Premises Costs                                 | 0.316   |
| Transport Costs                                | 0.425   |
| Supplies & Services                            | 3.071   |
| Third Party Payments                           | 20.437  |
| Transfer Payments                              | 0.045   |
| Internal Recharges                             | 3.529   |
| <b>Gross Expenditure</b>                       | <b>45.089</b>                                 |
| Government Grants                              | (29.258)                                      |
| Other Grants, Reimbursements and Contributions | (0.339)                                       |
| Customer and Client Receipts                   | (0.281)                                       |
| Internal Recharges                             | (10.047)                                      |
| <b>Total Income</b>                            | <b>(39.925)</b>                               |
| Financing & Investment Income                  | 0.000   |
| Interest Payable and Similar Charges           | 0.000   |
| Movement In Reserves Statement                 | (0.771)                                       |
| <b>Net Expenditure</b>                         | <b>4.393</b>                                  |

### Sub Service Analysis

The Children's Health & Wellbeing service can be broken down over the following sub services:

|  | <b>£m</b>    |
|--|--------------|
| Children's Psychology Services                         | 1.775        |
| Special Educational Needs and Disability               | 0.886        |
| Early Years and Foundation Stage                       | 0.772        |
| School Nurses  | 1.412        |
| Health Visiting  | 6.048        |
| Business Support, Admin & Senior Leadership Team       | (6.500)      |
| <b>Total Children's Health &amp; Wellbeing Service</b> | <b>4.393</b> |

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## Budget Book 2020/21

### Schools

|  | Original<br>Budget<br>2020/21<br>£m |
|--|-------------------------------------|
| Employee Costs                                 | 52.026                              |
| Premises Costs                                 | 4.957                               |
| Transport Costs                                | 0.000                               |
| Supplies & Services                            | 8.398                               |
| Third Party Payments                           | 0.000                               |
| Transfer Payments                              | 0.000                               |
| Internal Recharges                             | 0.000                               |
| <b>Gross Expenditure</b>                       | <b>65.382</b>                       |
| Government Grants                              | (65.382)                            |
| Other Grants, Reimbursements and Contributions | 0.000                               |
| Customer and Client Receipts                   | 0.000                               |
| Internal Recharges                             | 0.000                               |
| <b>Total Income</b>                            | <b>(65.382)</b>                     |
| Financing & Investment Income                  | 0.000                               |
| Interest Payable and Similar Charges           | 0.000                               |
| Movement In Reserves Statement                 | 0.000                               |
| <b>Net Expenditure</b>                         | <b>0.000</b>                        |

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## Budget Book 2020/21

### Wellbeing and Public Health

|  | <b>Original<br/>Budget<br/>2020/21<br/>£m</b> |
|--|---|
| Employee Costs                                 | 3.723   |
| Premises Costs                                 | 0.057   |
| Transport Costs                                | 0.134   |
| Supplies & Services                            | 1.222   |
| Third Party Payments                           | 5.140   |
| Transfer Payments                              | 0.000   |
| Internal Recharges                             | 16.985  |
| <b>Gross Expenditure</b>                       | <b>27.261</b>                                 |
| Government Grants                              | 0.000   |
| Other Grants, Reimbursements and Contributions | (1.303)                                       |
| Customer and Client Receipts                   | (0.046)                                       |
| Internal Recharges                             | (0.180)                                       |
| <b>Total Income</b>                            | <b>(1.528)</b>                                |
| Financing & Investment Income                  | 0.000   |
| Interest Payable and Similar Charges           | 0.000   |
| Movement In Reserves Statement                 | (0.250)                                       |
| <b>Net Expenditure</b>                         | <b>25.483</b>                                 |

### Sub Service Analysis

The Wellbeing and Public Health service can be broken down over the following sub services:

|  | <b>£m</b>     |
|--|---------------|
| Drug and Alcohol Action Team                     | 6.350         |
| Healthy Cornwall                                 | 2.011         |
| Public Health                                    | 17.121        |
| Cornwall Sports Partnership                      | (0.000)       |
| <b>Total Wellbeing and Public Health Service</b> | <b>25.483</b> |

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## Budget Book 2020/21

### Neighbourhood and Public Protection

|  | <b>Original<br/>Budget<br/>2020/21<br/>£m</b> |
|--|---|
| Employee Costs                                 | 10.910  |
| Premises Costs                                 | 0.025   |
| Transport Costs                                | 0.419   |
| Supplies & Services                            | 1.264   |
| Third Party Payments                           | 0.188   |
| Transfer Payments                              | 0.000   |
| Internal Recharges                             | 0.119   |
| <b>Gross Expenditure</b>                       | <b>12.925</b>                                 |
| Government Grants                              | (0.003)                                       |
| Other Grants, Reimbursements and Contributions | (0.478)                                       |
| Customer and Client Receipts                   | (4.273)                                       |
| Internal Recharges                             | (1.907)                                       |
| <b>Total Income</b>                            | <b>(6.661)</b>                                |
| Financing & Investment Income                  | 0.000   |
| Interest Payable and Similar Charges           | 0.000   |
| Movement In Reserves Statement                 | 0.000   |
| <b>Net Expenditure</b>                         | <b>6.264</b>                                  |

### Sub Service Analysis

The Neighbourhood and Public Protection service can be broken down over the following sub services:

|  | <b>£m</b>    |
|--|--------------|
| NPP Management Team                                      | 0.377        |
| Service Improvement and Efficiency                       | 0.794        |
| Community Protection, Licensing and Enforcement          | 0.911        |
| Enterprise and Innovation                                | 0.091        |
| Business Standards and Registration                      | 2.147        |
| Libraries and Information Services                       | 1.946        |
| <b>Total Neighbourhood and Public Protection Service</b> | <b>6.264</b> |

# Cornwall Council

## Budget Book 2020/21

### Environment

|  | <b>Original<br/>Budget<br/>2020/21<br/>£m</b> |
|--|---|
| Employee Costs                                 | 6.458   |
| Premises Costs                                 | 8.084   |
| Transport Costs                                | 0.182   |
| Supplies & Services                            | 5.432   |
| Third Party Payments                           | 69.684  |
| Transfer Payments                              | 0.000   |
| Internal Recharges                             | 0.798   |
| <b>Gross Expenditure</b>                       | <b>90.637</b>                                 |
| Government Grants                              | (0.043)                                       |
| Other Grants, Reimbursements and Contributions | (2.227)                                       |
| Customer and Client Receipts                   | (6.633)                                       |
| Internal Recharges                             | (0.375)                                       |
| <b>Total Income</b>                            | <b>(9.278)</b>                                |
| Financing & Investment Income                  | 0.000   |
| Interest Payable and Similar Charges           | (0.605)                                       |
| Movement In Reserves Statement                 | (2.313)                                       |
| <b>Net Expenditure</b>                         | <b>78.442</b>                                 |

### Sub Service Analysis

The Environment service can be broken down over the following sub services:

|                                  | <b>£m</b>     |
|----------------------------------|---------------|
| Strategic Environment            | 1.382         |
| Business and Recovery            | 0.329         |
| Natural Environment              | 6.020         |
| Waste                            | 70.711        |
| <b>Total Environment Service</b> | <b>78.442</b> |

# Cornwall Council

## Budget Book 2020/21

### Communities

|  | <b>Original<br/>Budget<br/>2020/21<br/>£m</b> |
|--|---|
| Employee Costs                                 | 3.325   |
| Premises Costs                                 | 0.095   |
| Transport Costs                                | 0.046   |
| Supplies & Services                            | 0.547   |
| Third Party Payments                           | 8.777   |
| Transfer Payments                              | 0.000   |
| Internal Recharges                             | 0.044   |
| <b>Gross Expenditure</b>                       | <b>12.834</b>                                 |
| Government Grants                              | (0.008)                                       |
| Other Grants, Reimbursements and Contributions | (0.499)                                       |
| Customer and Client Receipts                   | (0.032)                                       |
| Internal Recharges                             | (8.253)                                       |
| <b>Total Income</b>                            | <b>(8.792)</b>                                |
| Financing & Investment Income                  | 0.000   |
| Interest Payable and Similar Charges           | 0.000   |
| Movement In Reserves Statement                 | 0.000   |
| <b>Net Expenditure</b>                         | <b>4.042</b>                                  |

### Sub Service Analysis

The Communities service can be broken down over the following sub services:

|                                     | <b>£m</b>    |
|-------------------------------------|--------------|
| Community Safety                    | 0.729        |
| Drugs and Alcohol Action Team       | (0.000)      |
| Localism and Devolution             | 2.006        |
| Domestic Abuse and Sexual Violence  | 0.973        |
| Resilience and Emergency Management | 0.333        |
| <b>Total Communities Service</b>    | <b>4.042</b> |

# Cornwall Council

## Budget Book 2020/21

### Cornwall Fire & Rescue Service

|  | <b>Original<br/>Budget<br/>2020/21<br/>£m</b> |
|--|---|
| Employee Costs                                 | 24.979  |
| Premises Costs                                 | 0.729   |
| Transport Costs                                | 0.259   |
| Supplies & Services                            | 1.463   |
| Third Party Payments                           | 0.000   |
| Transfer Payments                              | 0.000   |
| Internal Recharges                             | 0.817   |
| <b>Gross Expenditure</b>                       | <b>28.246</b>                                 |
| Government Grants                              | (1.253)                                       |
| Other Grants, Reimbursements and Contributions | (6.890)                                       |
| Customer and Client Receipts                   | (1.241)                                       |
| Internal Recharges                             | (0.057)                                       |
| <b>Total Income</b>                            | <b>(9.440)</b>                                |
| Financing & Investment Income                  | 0.000   |
| Interest Payable and Similar Charges           | 0.000   |
| Movement In Reserves Statement                 | 0.000   |
| <b>Net Expenditure</b>                         | <b>18.806</b>                                 |

### Sub Service Analysis

The Cornwall Fire & Rescue service can be broken down over the following sub services:

|   | <b>£m</b>     |
|---|---------------|
| Head of Operations                              | 13.195        |
| Head of Service Development and Improvement     | 5.611         |
| Fire Pensions                                   | 0.000         |
| <b>Total Cornwall Fire &amp; Rescue Service</b> | <b>18.806</b> |



# Cornwall Council

## Budget Book 2020/21

### Strategy and Engagement

|  | <b>Original<br/>Budget<br/>2020/21<br/>£m</b> |
|--|---|
| Employee Costs                                 | 2.844   |
| Premises Costs                                 | 0.021   |
| Transport Costs                                | 0.015   |
| Supplies & Services                            | 1.334   |
| Third Party Payments                           | 0.000   |
| Transfer Payments                              | 0.000   |
| Internal Recharges                             | 0.051   |
| <b>Gross Expenditure</b>                       | <b>4.265</b>                                  |
| Government Grants                              | 0.000   |
| Other Grants, Reimbursements and Contributions | (0.230)                                       |
| Customer and Client Receipts                   | (0.036)                                       |
| Internal Recharges                             | (1.535)                                       |
| <b>Total Income</b>                            | <b>(1.801)</b>                                |
| Financing & Investment Income                  | 0.000   |
| Interest Payable and Similar Charges           | 0.000   |
| Movement In Reserves Statement                 | 0.000   |
| <b>Net Expenditure</b>                         | <b>2.464</b>                                  |

### Sub Service Analysis

The Strategy and Engagement service can be broken down over the following sub services:

|  | <b>£m</b>    |
|--|--------------|
| Communications and Engagement                | 1.048        |
| Strategy and Delivery                        | 1.212        |
| Service Director of Strategy and Engagement  | (0.017)      |
| Chief Executive's Office                     | 0.220        |
| <b>Total Strategy and Engagement Service</b> | <b>2.464</b> |

# Cornwall Council

## Budget Book 2020/21

### Climate Change

|  | <b>Original<br/>Budget<br/>2020/21<br/>£m</b> |
|--|---|
| Employee Costs                                 | 0.517   |
| Premises Costs                                 | 0.000   |
| Transport Costs                                | 0.002   |
| Supplies & Services                            | 1.455   |
| Third Party Payments                           | 0.000   |
| Transfer Payments                              | 0.000   |
| Internal Recharges                             | 0.025   |
| <b>Gross Expenditure</b>                       | <b>2.000</b>                                  |
| Government Grants                              | 0.000   |
| Other Grants, Reimbursements and Contributions | 0.000   |
| Customer and Client Receipts                   | 0.000   |
| Internal Recharges                             | 0.000   |
| <b>Total Income</b>                            | <b>0.000</b>                                  |
| Financing & Investment Income                  | 0.000   |
| Interest Payable and Similar Charges           | 0.000   |
| Movement In Reserves Statement                 | 0.000   |
| <b>Net Expenditure</b>                         | <b>2.000</b>                                  |

### Sub Service Analysis

The Climate Change service can be broken down over the following sub services:

|                                     | <b>£m</b>    |
|-------------------------------------|--------------|
| Climate Change                      | 2.000        |
| <b>Total Climate Change Service</b> | <b>2.000</b> |

# Cornwall Council

## Budget Book 2020/21

### Transport and Infrastructure

|  | <b>Original<br/>Budget<br/>2020/21<br/>£m</b> |
|--|---|
| Employee Costs                                 | 4.968   |
| Premises Costs                                 | 6.510   |
| Transport Costs                                | 17.818  |
| Supplies & Services                            | 12.798  |
| Third Party Payments                           | 17.810  |
| Transfer Payments                              | 0.917   |
| Internal Recharges                             | 1.860   |
| <b>Gross Expenditure</b>                       | <b>62.682</b>                                 |
| Government Grants                              | 0.000   |
| Other Grants, Reimbursements and Contributions | (0.157)                                       |
| Customer and Client Receipts                   | (22.093)                                      |
| Internal Recharges                             | (2.489)                                       |
| <b>Total Income</b>                            | <b>(24.740)</b>                               |
| Financing & Investment Income                  | 0.000   |
| Interest Payable and Similar Charges           | 0.000   |
| Movement In Reserves Statement                 | 24.472  |
| <b>Net Expenditure</b>                         | <b>62.414</b>                                 |

### Sub Service Analysis

The Transport and Infrastructure service can be broken down over the following sub services:

|   | <b>£m</b>     |
|---|---------------|
| Transport Planning and Strategy                   | 2.548         |
| Transport and Technology                          | 36.934        |
| Parking Service                                   | (10.736)      |
| Highway and Drainage                              | 33.667        |
| <b>Total Transport and Infrastructure Service</b> | <b>62.414</b> |

# Cornwall Council

## Budget Book 2020/21

### Planning and Sustainable Development

|  | <b>Original<br/>Budget<br/>2020/21<br/>£m</b> |
|--|---|
| Employee Costs                                 | 10.527  |
| Premises Costs                                 | 0.021   |
| Transport Costs                                | 0.198   |
| Supplies & Services                            | 0.643   |
| Third Party Payments                           | 0.005   |
| Transfer Payments                              | 0.000   |
| Internal Recharges                             | 0.287   |
| <b>Gross Expenditure</b>                       | <b>11.681</b>                                 |
| Government Grants                              | 0.000   |
| Other Grants, Reimbursements and Contributions | (0.450)                                       |
| Customer and Client Receipts                   | (9.591)                                       |
| Internal Recharges                             | (0.599)                                       |
| <b>Total Income</b>                            | <b>(10.640)</b>                               |
| Financing & Investment Income                  | 0.000   |
| Interest Payable and Similar Charges           | 0.000   |
| Movement In Reserves Statement                 | (0.245)                                       |
| <b>Net Expenditure</b>                         | <b>0.796</b>                                  |

### Sub Service Analysis

The Planning and Sustainable Development service can be broken down over the following sub services:

|   | <b>£m</b>    |
|---|--------------|
| Strategic Planning and Housing                            | 0.730        |
| Planning  | 0.066        |
| <b>Total Planning and Sustainable Development Service</b> | <b>0.796</b> |

# Cornwall Council

## Budget Book 2020/21

### Economic Growth

|  | <b>Original<br/>Budget<br/>2020/21<br/>£m</b> |
|--|---|
| Employee Costs                                 | 3.622   |
| Premises Costs                                 | 0.007   |
| Transport Costs                                | 0.026   |
| Supplies & Services                            | 2.547   |
| Third Party Payments                           | 0.000   |
| Transfer Payments                              | 0.000   |
| Internal Recharges                             | 1.228   |
| <b>Gross Expenditure</b>                       | <b>7.430</b>                                  |
| Government Grants                              | 0.000   |
| Other Grants, Reimbursements and Contributions | (0.961)                                       |
| Customer and Client Receipts                   | (0.051)                                       |
| Internal Recharges                             | (0.676)                                       |
| <b>Total Income</b>                            | <b>(1.688)</b>                                |
| Financing & Investment Income                  | 0.000   |
| Interest Payable and Similar Charges           | 0.000   |
| Movement In Reserves Statement                 | (0.735)                                       |
| <b>Net Expenditure</b>                         | <b>5.007</b>                                  |

### Sub Service Analysis

The Economic Growth service can be broken down over the following sub services:

|                                      | <b>£m</b>    |
|--------------------------------------|--------------|
| Economic Development and Culture     | 3.934        |
| Director Service Costs               | 1.073        |
| <b>Total Economic Growth Service</b> | <b>5.007</b> |

# Cornwall Council

## Budget Book 2020/21

### Housing

|  | <b>Original<br/>Budget<br/>2020/21<br/>£m</b> |
|--|---|
| Employee Costs                                 | 4.328   |
| Premises Costs                                 | 0.612   |
| Transport Costs                                | 0.056   |
| Supplies & Services                            | 4.015   |
| Third Party Payments                           | 2.900   |
| Transfer Payments                              | 0.000   |
| Internal Recharges                             | 0.101   |
| <b>Gross Expenditure</b>                       | <b>12.012</b>                                 |
| Government Grants                              | (1.434)                                       |
| Other Grants, Reimbursements and Contributions | (0.165)                                       |
| Customer and Client Receipts                   | (3.309)                                       |
| Internal Recharges                             | (1.424)                                       |
| <b>Total Income</b>                            | <b>(6.332)</b>                                |
| Financing & Investment Income                  | 0.000   |
| Interest Payable and Similar Charges           | 0.000   |
| Movement In Reserves Statement                 | (0.019)                                       |
| <b>Net Expenditure</b>                         | <b>5.661</b>                                  |

### Sub Service Analysis

The Housing service can be broken down over the following sub services:

|                              | <b>£m</b>    |
|------------------------------|--------------|
| Housing CHL Commissioned     | (0.439)      |
| Housing                      | 6.100        |
| <b>Total Housing Service</b> | <b>5.661</b> |

# Cornwall Council

## Budget Book 2020/21

### Assurance & Monitoring

|  | Original<br>Budget<br>2020/21<br>£m |
|--|-------------------------------------|
| Employee Costs                                 | 6.454                               |
| Premises Costs                                 | 0.019                               |
| Transport Costs                                | 0.199                               |
| Supplies & Services                            | 10.972                              |
| Third Party Payments                           | 0.469                               |
| Transfer Payments                              | 0.000                               |
| Internal Recharges                             | 1.182                               |
| <b>Gross Expenditure</b>                       | <b>19.295</b>                       |
| Government Grants                              | 0.000                               |
| Other Grants, Reimbursements and Contributions | (1.839)                             |
| Customer and Client Receipts                   | (0.584)                             |
| Internal Recharges                             | (8.242)                             |
| <b>Total Income</b>                            | <b>(10.664)</b>                     |
| Financing & Investment Income                  | 0.000                               |
| Interest Payable and Similar Charges           | (0.075)                             |
| Movement In Reserves Statement                 | 0.169                               |
| <b>Net Expenditure</b>                         | <b>8.725</b>                        |

### Sub Service Analysis

The Assurance & Monitoring service can be broken down over the following sub services:

|   | £m           |
|---|--------------|
| Insurance Fund                                  | (0.005)      |
| Legal Services                                  | 2.172        |
| Audit Team                                      | 0.736        |
| Head of Assurance                               | 0.171        |
| Councillor Support and Democratic Process       | 4.105        |
| Coroners Service                                | 1.547        |
| <b>Total Assurance &amp; Monitoring Service</b> | <b>8.725</b> |

# Cornwall Council

## Budget Book 2020/21

### People, Change & Digital

Original  
Budget  
2020/21

£m

|  |                 |
|--|-----------------|
| Employee Costs                                 | 17.098          |
| Premises Costs                                 | 0.000           |
| Transport Costs                                | 0.157           |
| Supplies & Services                            | 9.552           |
| Third Party Payments                           | 0.000           |
| Transfer Payments                              | 0.000           |
| Internal Recharges                             | 0.075           |
| <b>Gross Expenditure</b>                       | <b>26.881</b>   |
| Government Grants                              | 0.000           |
| Other Grants, Reimbursements and Contributions | 0.000           |
| Customer and Client Receipts                   | (2.016)         |
| Internal Recharges                             | (11.588)        |
| <b>Total Income</b>                            | <b>(13.603)</b> |
| Financing & Investment Income                  | 0.000           |
| Interest Payable and Similar Charges           | 0.000           |
| Movement In Reserves Statement                 | 0.058           |
| <b>Net Expenditure</b>                         | <b>13.336</b>   |

### Sub Service Analysis

The People, Change & Digital service can be broken down over the following sub services:

|   |               |
|---|---------------|
|   | £m            |
| Head of People Change and Digital Services        | 0.226         |
| People  | 2.854         |
| Information Services                              | 9.016         |
| Programme and Change                              | 1.240         |
| <b>Total People, Change &amp; Digital Service</b> | <b>13.336</b> |



# Cornwall Council

## Budget Book 2020/21

### Finance & Commercial Service

|  | <b>Original<br/>Budget<br/>2020/21<br/>£m</b> |
|--|---|
| Employee Costs                                 | 13.509  |
| Premises Costs                                 | 9.673   |
| Transport Costs                                | 0.140   |
| Supplies & Services                            | 15.022  |
| Third Party Payments                           | 0.722   |
| Transfer Payments                              | 0.000   |
| Internal Recharges                             | 1.465   |
| <b>Gross Expenditure</b>                       | <b>40.531</b>                                 |
| Government Grants                              | 0.000   |
| Other Grants, Reimbursements and Contributions | (1.112)                                       |
| Customer and Client Receipts                   | (7.847)                                       |
| Internal Recharges                             | (8.584)                                       |
| <b>Total Income</b>                            | <b>(17.542)</b>                               |
| Financing & Investment Income                  | 0.000   |
| Interest Payable and Similar Charges           | (0.248)                                       |
| Movement In Reserves Statement                 | 4.878   |
| <b>Net Expenditure</b>                         | <b>27.619</b>                                 |

### Sub Service Analysis

The Finance & Commercial service can be broken down over the following sub services:

|  | <b>£m</b>     |
|--|---------------|
| Property Service                                   | 9.109         |
| Capital Projects Team                              | (0.136)       |
| Chief Operating Officer's Office                   | 0.652         |
| Financial Planning & Business Intelligence Service | 0.664         |
| Accountancy Service                                | 1.805         |
| Treasury and Pensions                              | (0.040)       |
| Commercial Services                                | 15.566        |
| <b>Total Finance &amp; Commercial Service</b>      | <b>27.619</b> |

# Cornwall Council

## Budget Book 2020/21

### Customer & Business Operations

|  | <b>Original<br/>Budget<br/>2020/21<br/>£m</b> |
|--|---|
| Employee Costs                                 | 12.484  |
| Premises Costs                                 | 0.000   |
| Transport Costs                                | 0.091   |
| Supplies & Services                            | 3.589   |
| Third Party Payments                           | 0.000   |
| Transfer Payments                              | 0.000   |
| Internal Recharges                             | 1.056   |
| <b>Gross Expenditure</b>                       | <b>17.220</b>                                 |
| Government Grants                              | 0.000   |
| Other Grants, Reimbursements and Contributions | (3.171)                                       |
| Customer and Client Receipts                   | (1.233)                                       |
| Internal Recharges                             | (1.896)                                       |
| <b>Total Income</b>                            | <b>(6.299)</b>                                |
| Financing & Investment Income                  | 0.000   |
| Interest Payable and Similar Charges           | 0.000   |
| Movement In Reserves Statement                 | 0.000   |
| <b>Net Expenditure</b>                         | <b>10.921</b>                                 |

### Sub Service Analysis

The Customer & Business Operations service can be broken down over the following sub services:

|   | <b>£m</b>     |
|---|---------------|
| Exchequer and Pensions                                  | 2.904         |
| Service Support and Development                         | 0.897         |
| Revenues and Assessment                                 | 3.982         |
| Customer Experience                                     | 3.138         |
| <b>Total Customer &amp; Business Operations Service</b> | <b>10.921</b> |

# Cornwall Council

## Budget Book 2020/21

### Capital Financing and Interest Receipts

|  | <b>Original<br/>Budget<br/>2020/21<br/>£m</b> |
|--|---|
| Employee Costs                                 | 0.000   |
| Premises Costs                                 | 0.000   |
| Transport Costs                                | 0.000   |
| Supplies & Services                            | 1.837   |
| Third Party Payments                           | 0.000   |
| Transfer Payments                              | 0.000   |
| Internal Recharges                             | 1.173   |
| <b>Gross Expenditure</b>                       | <b>3.010</b>                                  |
| Government Grants                              | 0.000   |
| Other Grants, Reimbursements and Contributions | 0.000   |
| Customer and Client Receipts                   | 0.000   |
| Internal Recharges                             | 0.000   |
| <b>Total Income</b>                            | <b>0.000</b>                                  |
| Financing & Investment Income                  | <b>(8.709)</b>                                |
| Interest Payable and Similar Charges           | 33.509  |
| Movement In Reserves Statement                 | 20.142  |
| <b>Net Expenditure</b>                         | <b>47.952</b>                                 |

### Sub Service Analysis

Capital Financing can be broken down over the following sub services:

|   | <b>£m</b>      |
|---|----------------|
| Interest Payable                                      | 33.509         |
| Interest Receivable                                   | <b>(8.709)</b> |
| Minimum Revenue Provision and Other Capital Financing | 23.152         |
| <b>Total Capital Financing</b>                        | <b>47.952</b>  |

## Cornwall Council Budget Book 2020/21

| Corporate Items                                | Original<br>Budget<br>2020/21<br><u>£m</u> |
|--|--|
| Employee Costs                                 | 16.627                                     |
| Premises Costs                                 | 0.068                                      |
| Transport Costs                                | 0.000                                      |
| Supplies & Services                            | 6.615                                      |
| Third Party Payments                           | 0.000                                      |
| Transfer Payments                              | 136.550                                    |
| Internal Recharges                             | 2.711                                      |
| <b>Gross Expenditure</b>                       | <b>162.571</b>                             |
| Government Grants                              | (130.850)                                  |
| Other Grants, Reimbursements and Contributions | (5.839)                                    |
| Customer and Client Receipts                   | (2.000)                                    |
| Internal Recharges                             | (3.714)                                    |
| <b>Total Income</b>                            | <b>(142.403)</b>                           |
| Financing & Investment Income                  | (7.153)                                    |
| Interest Payable and Similar Charges           | 0.064                                      |
| Movement In Reserves Statement                 | 3.321                                      |
| <b>Net Expenditure</b>                         | <b>16.400</b>                              |

### Sub Service Analysis

Corporate Items can be broken down over the following sub services:

|  | <u>£m</u>     |
|--|---------------|
| Solar Parks Income                                 | (0.996)       |
| Housing Benefits Payments                          | 1.500         |
| Added Years Pension Costs                          | 1.715         |
| Workforce Development Infrastructure               | 0.500         |
| Corporate Initiatives and Payments                 | 1.500         |
| Support Services Recharges                         | (3.062)       |
| Retained Business Rates                            | (2.000)       |
| Council Tax Support Grant (Town & Parish Councils) | 0.906         |
| Corporate Superannuation Costs                     | 11.687        |
| Corporate Provisions                               | 0.250         |
| Other Corporate Items                              | (0.104)       |
| Council Tax Exceptional Relief Scheme              | 0.175         |
| CIFCA and Environment Agency Levies                | 1.653         |
| Apprenticeship Levy                                | 0.688         |
| Foundation Living Wage                             | 0.312         |
| Corporate Employee Costs                           | 0.315         |
| Trading Company Returns                            | (5.730)       |
| Contingency  | 2.660         |
| Corporate Redundancy Costs                         | 1.500         |
| Investment Programme                               | 0.969         |
|  | <u>14.438</u> |
| <b>Corporate Reserve Appropriations:</b>           |               |
| General Fund Reserve                               | (0.538)       |
| Corporate Redundancy Programme                     | (1.500)       |
| Town Centre Revitalisation Fund                    | 4.000         |
|  | <u>1.962</u>  |
| <b>Total Corporate Items</b>                       | <b>16.400</b> |